

Meeting of the Gold Coast Hospital and Health Board

January 2023 no meeting held

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 21 February 2023 at Gold Coast University Hospital
and via Microsoft Teams+

Matters for Approval

- Diversity and Inclusion Strategy 2023–2025

Matters for Noting

- Chief Executive Report
- Code of Practice on Managing the Risk of Psychosocial Hazards at Work
- Progress of Recent Audits
- Nurse Practitioners Presentation – An Example of the Benefits of Extended Scope of Practice
- Short Notice Accreditation Assessment Process
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update (including forecast)
- Finance and Performance Report (December 2022 data)
- Finance and Activity Flash Report (January 2023 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Principles for Commercialisation Working Group Update
- GCHHS Infrastructure Planning and Delivery Report
- Coomera Hospital Project Validation Report

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Prof Cindy Shannon AM+, Mr Michael Kinnane ESM, Ms Teresa Dyson+, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM+ and Ms Karen Murphy.

Apologies: Nil.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Raghu Murthy (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Ms Deanna McMaster+ (Partner, MinterEllison), Ms Harriet Smith+ (Senior Associate, MinterEllison), Ms Dianne Leech (Director, Clinical Performance, Audit and Compliance, Clinical Governance Service), Mr Sean Hounslow (Director, Assurance and Advisory Services), Adjunct Prof Chris Raftery (Nursing Director, Clinical Innovation and Advanced Practice Unit), Mr Brent Dixon+ (Legal Counsel, Office of General Counsel), Mr Paul Ellicott+ (Deputy General Counsel, Office of General Counsel), Ms Renee McMahon+ (Legal Counsel, Office of General Counsel), Ms Alicia Northcott+ (Deputy General Counsel, Office of General Counsel), Ms Courtney Freeman+ (A/Board Coordinator), Mr Tom Barry (Deputy General Counsel, Office of General Counsel) and Ms Yvonne Paye (A/Director, Work Health and Safety).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 21 March 2023 at Gold Coast University Hospital and
via Microsoft Teams⁺

Matters for Approval

- GCHHS Strategic Plan 2020-2024 (2023 Update)
- Secure Mental Health Rehabilitation Unit Investment Assurance Committee Gate 3: Procurement Submission
- Gold Coast University Hospital Shop 6 Retail Precinct Lease Negotiations
- Gold Coast University Hospital Shop 10 Retail Precinct Lease Negotiations
- Sustaining Capital Funding Submission Reforecast
- Clinical Services Standing Offer Arrangement Extension
- Third-party Provision of Inpatient Beds

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update (including forecast)
- Finance and Performance Report (January 2023 data)
- Finance and Activity Flash Report (February 2023 data)
- Chair Research Committee Report
- Chair Audit and Risk Committee Report
- Gold Coast Hospital Foundation Board Report
- Statutory Responsibilities of Hospital and Health Boards – Patient Safety and Quality
- Gold Coast Hospital Foundation Vision and Strategy
- Directors and Officers Liability Insurance (Annual Renewal)
- GCHHS Infrastructure Planning and Delivery Report

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Prof Cindy Shannon AM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Nil.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Raghu Murthy (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Mr Jeff Frazer (Chair, Gold Coast Hospital Foundation Board), Mr Ben Cox (Chief Executive Officer, Gold Coast Hospital Foundation), Ms Kirstine Sketcher-Baker⁺ (Executive Director, Patient Safety and Quality, Clinical Excellence Queensland) and Dr Helen Brown⁺ (Deputy Director-General, Clinical Excellence Queensland).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 18 April 2023 at Gold Coast University Hospital and via
Microsoft Teams⁺

Matters for Noting

- Committee Focus Areas 2023
- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update (including forecast)
- Finance and Performance Report (February 2023 data)
- Finance and Activity Flash Report (March 2023 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- GCHHS Infrastructure Planning and Delivery Report
- Operational Plan 2022-2023 Interim Report

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Prof Cindy Shannon AM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Prof Nicholas Zwart⁺, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Nil.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren.

Secretariat: Ms Courtney Freeman (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 16 May 2023 at Gold Coast University Hospital and via Microsoft Teams+

Matters for Approval

- WorkCover Queensland Premium Renewal 2022-23 Amendment
- GCHHS Strategic Plan 2020-2024 (2023 Update)

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update (including forecast and FY24 budget)
- Finance and Performance Report (March 2023 data)
- Finance and Activity Flash Report (April 2023 data)
- Gold Coast Hospital Foundation Board Report
- Hospital and Health Boards Act Part 9 and Part 6 Review Processes
- GCHHS Infrastructure Planning and Delivery Report
- Overview of Coomera Hospital Services
- Gold Coast Health's Cyber Security Mitigation Strategies
- Initiatives to Address Futile and Low-Benefit Care Provision
- Correspondence – Letter from the Health Ombudsman

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM+, Prof Cindy Shannon AM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Nil.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren.

Guests: Mr Mark Luchs (Executive Director, Digital and Information), Mr Richard Christensen (Executive Director, Infrastructure Planning, Delivery and Commissioning) and Ms Sandra Lenehan (General Manager, Surgical and Critical Care).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 20 June 2023 at Gold Coast University Hospital

Matters for Approval

- Board Policies for Review
- Board and Sub-Committees Charter Review
- Asset Accounting Update
- Patient Debtor Write-Off

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update (including forecast and FY24 budget)
- Finance and Performance Report (April 2023 data)
- Finance and Activity Flash Report (May 2023 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Research Committee Report
- Chair Audit and Risk Committee Report
- Pro-forma Financial Statements
- Annual Report Themes and Reporting Requirements
- GCHHS Infrastructure Planning and Delivery Report
- Presentation - Gynaecology - A Review and a Glimpse of the Future

Present: Prof Judy Searle (A/Chair), Ms Colette McCool PSM, Prof Cindy Shannon AM, Mr Michael Kinnane ESM, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Mr Ian Langdon OAM (Chair), Ms Teresa Dyson, Mr Shaun Drummond (Director-General, Queensland Health), Dr Kellie Wren and Ms Hazel Brittain (Executive Director, Women, Newborn and Children's Services).

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Raghu Murthy (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Dr Graeme Walker (Director of Gynaecology).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 18 July 2023 at Gold Coast University Hospital

Matters for Approval

- Final Internal Audit Plan 2023-2024
- FY2024 Budget
- GCHHS Environmental Sustainability Strategy 2023-2033
- GCHHS Patient Monitoring System Replacement
- Gold Coast University Hospital Shop 8 Retail Precinct Lease

Matters for Noting

- Chief Executive Report
- Models of Care Complexities
- Board Chair Report
- Financial Update
- Chair Finance and Performance Committee Report
- Finance and Performance Report (May 2023 data)
- Finance and Activity Flash Report (June 2023 data)
- Gold Coast Hospital Foundation Board Report
- GCHHS Infrastructure Planning and Delivery Report

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Prof Cindy Shannon AM.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren.

Guests: Ms Amanda Carver (Senior Director, Strategy and Health Service Planning).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 15 August 2023 at Gold Coast University Hospital

Matters for Approval

- Chief Finance Officer Annual Assurance Statement
- Financial Statement and Certification Process
- Final Queensland Audit Office Report and Management Letters
- WorkCover Premium Renewal 2023-2024 – Late Paper
- Safety and Quality Board Attestation Statement
- Internal Audit Charter

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (June 2023 data)
- Chair Safety Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Audit and Risk Committee Report
- Gold Coast Hospital Foundation Board Report
- Outcomes of the Allied Health Strategic Planning Day
- Fatigue Risk Management Project Update
- Draft Annual Report (verbal)
- Patient Safety Staff Escalation Pathway Pilot (verbal)
- GCHHS Infrastructure Planning and Delivery Report
- GCHHS Operational Plan 2022-23 End of Year Report
- GCHHS Operational Plan 2023-2024
- Department of Health Preferred Supplier Panel HSQ101256 – Grocery Supplies
- Health, Safety and Wellbeing Policy and Policy Statement – Gold Coast HHS Feedback
- Medical Imaging Update – Late Paper

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Prof Nicholas Zwar, Ms Karen Murphy and Prof Cindy Shannon AM.

Apologies: Mr Lucas Patchett OAM.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren.

Guests: Ms Sara Burrett (Executive Director, Allied Health and Rehabilitation Service).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 19 September 2023 at Gold Coast University Hospital
and via Microsoft Teams+

Matters for Approval

- Rauland's Contract
- Health Technology Equipment Replacement (HTER) 2023-24 Program Budget
- GCUH Shop 6 Retail Precinct Lease
- GCUH Shop 7 Retail Precinct Lease

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (July 2023 data)
- Finance and Activity Flash Report (August 2023 data)
- Chair Research Committee Report
- Patient Feedback Presentation
- Director-General Address
- GCHHS Infrastructure Planning and Delivery Report
- GCHHS Strategic Plan Progress Report
- Positive Patient Identification Update
- Queensland Nurses and Midwives Union Correspondence
- Lessons from Caboolture Satellite Hospital

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Ms Teresa Dyson, Mr Lucas Patchett OAM+, Ms Karen Murphy and Prof Cindy Shannon AM+.

Apologies: Prof Nicholas Zwar, Mr Michael Kinnane ESM, Mr Peter Dowling AM and Dr Kellie Wren.

Invited: Mr Ron Calvert, Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon, Dr Raghu Murthy (A/Executive Director, Medical Services and Clinical Governance) and Dr David Rosengren (A/Executive Director, Organisational Development).

Guests: Ms Samantha Clayton (Assistant Director of Nursing, Professional Practice), Ms Kasey Bostock (A/Manger, Consumer Feedback Service), Ms Helene Delarue (A/Project Manager, Professionalism Programs) and Mr Michael Walsh+ (A/Director-General, Queensland Health).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 17 October 2023 at Gold Coast University Hospital

Matters for Approval

- Consumer and Community Engagement Strategy
- HealthCare Logic Project 5 Year 1 SystemView Extension
- Waste Management and Resource Recovery
- GCUH Shop 10 Retail Precinct Lease (Moss N Stone)
- GCUH Shop 4 Retail Precinct Lease (Coffee Bug)
- Strategic Asset Management Plan (SAMP)
- Asset Maintenance and Management Plan (AMMP)

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (August 2023 data)
- Finance and Activity Flash Report (September 2023 data)
- Chair Safety, Quality and Clinician Engagement Report
- Safety and Quality Report
- Chair Executive Committee Report
- Gold Coast Hospital Foundation Report
- Medical Workforce Planning and Strategies
- GCHHS Infrastructure Planning and Delivery Report
- Strategic Plan Progress Report
- HealthCare Logic Annual Report
- Courageous Conversations about Race Replacement Programs (verbal)
- Final Annual Report 2022-23
- Robina Hospital Expansion Investment Business Case (verbal).

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Mr Lucas Patchett OAM, Ms Karen Murphy, Prof Cindy Shannon AM.

Apologies: Prof Nicholas Zwar, Mr Ian Moody, Ms Paula Duffy PSM, Mr Sandip Kumar, Mr Andrew Blair (A/Chief Finance Officer) and Mr Patrick Turner.

Invited: Mr Ron Calvert, Mr Grant Brown, Ms Sarah Dixon, Dr Kellie Wren, Ms Sandra Lenehan, Ms Alison Ewens and Dr David Rosengren (A/Executive Director, Organisational Development).

Guests: Dr Raghu Murthy (Deputy Executive Director, Medical Services and Clinical Governance) and Ms Kathryn Dornan (Senior Project Manager, Medical Services and Clinical Governance).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

November 2023 no meeting held

Meeting of the Gold Coast Hospital and Health Board

on Friday 15 December 2023 at Gold Coast University Hospital

Matters for Approval

- Critical Infrastructure Risk Management Plan (CIRMP)
- Employee Engagement Strategy 2023-2026
- Primary Health Protocol
- Clinical Services Standing Offer Arrangement (SOA)
- Psychiatrist College Funding Agreement 2024 and 2025
- Courageous Conversations About Race Replacement Programs

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (October 2023 data)
- Finance and Activity Flash Report (November 2023 data)
- Chair Safety, Quality and Clinician Engagement Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Research Committee Report
- Chair Audit and Risk Committee Report
- Gold Coast Hospital Foundation Vision
- GCHHS Infrastructure Planning and Delivery Report
- Clinical Congress Outcome Report
- Correspondence – Ministerial Direction (Crisis Care Process).

Present: Mr Ian Langdon OAM (Chair), Prof Judy Searle, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Mr Lucas Patchett OAM, Ms Karen Murphy, Prof Cindy Shannon AM and Prof Nicholas Zwar.

Apologies: Mr Grant Brown and Ms Paula Duffy PSM.

Invited: Mr Ron Calvert, Mr Sandip Kumar, Ms Sarah Dixon, Dr Kellie Wren, Mr Ian Moody, Ms Sandra Lenehan, Ms Alison Ewens, Mr Patrick Turner, Dr David Rosengren (A/Executive Director, Organisational Development) and Mr Nigel Hoy (A/Executive Director, People and Operations).

Guests: Mr Russell Ousley (Chief Executive Officer, Gold Coast Hospital Foundation), Mr Jeff Frazer (Board Chair, Gold Coast Hospital Foundation), Ms Aimee Hank (Workforce Strategy and Culture Specialist) and Ms Abby Quinn (Director, Corporate Governance).

Secretariat: Ms Courtney Freeman (A/Board Secretary).

A number of matters may have been subject to legal and professional privilege.