## **Gold Coast Hospital and Health Board**

No January meeting held



## Gold Coast Hospital and Health Board

Held on Tuesday 18 February 2020, Gold Coast University Hospital

A number of matters may have been subject to legal and professional privilege.

#### **Matters for Approval**

Development of the Gold Coast Hospital and Health Service (GCHHS) Strategic Plan 2020-2024

### **Matters for Noting**

**Board Chair Report** 

Chair Executive Committee Report

Chief Executive Report

Chair Finance and Performance Committee Report

Finance and Performance Report (December 2019 data)

Finance and Activity Flash Report (January 2020 data)

Chair Audit and Risk Committee Report

Chair Safety, Quality and Clinician Engagement Committee Report

Clinical Governance Standards Report

Integrated health and Education Hubs

**Queensland Treasury Corporation Update** 

Directors and Officers Liability Insurance

Correspondence

Active and Healthy City Strategy

Prevocational Medical Accreditation Queensland - 2019 Intern Training Program Accreditation Report

Gold Coast Hospital Foundation Update

**Present:** Mr Ian Langdon (Chair), Mr Robert Buker (via teleconference), Prof Judy Searle, Prof Helen Chenery, Ms Colette McCool, Dr Andrew Weissenberger, Ms Teresa Dyson (via teleconference), Dr Cherrell Hirst and Mr Michael Kinnane.

Ministerial Adviser: Prof Cindy Shannon

Apologies: Nil.

**In attendance:** Mr Ron Calvert (Chief Executive), Ms Kimberley Pierce, Mr Mark Luchs, Ms Hannah Bloch, Mr Ian Moody, Dr Jeremy Wellwood, Ms Sarah Dixon, Ms Toni Peggrem and Ms Alicia Eaton (Secretariat).





## Gold Coast Hospital and Health Board

Held on Tuesday 17 March 2020, Gold Coast University Hospital

A number of matters may have been subject to legal and professional privilege.

#### **Matters for Approval**

Development of the Gold Coast Hospital and Health Service (GCHHS) Strategic Plan 2020-2024

### **Matters for Noting**

Committee Chairs – Identification of key issues

Chief Executive Report (inc Work Health and Safety update)

**Board Chair Report** 

Chair's Update - Board Chairs Forum

Chair Finance and Performance Committee Report

Finance and Performance Report (February 2020 data)

Finance and Activity Flash Report (February 2020 data)

Chair Research Committee Report

Queensland Treasury Corporation update

Pandemic Planning

**Present:** Mr Ian Langdon (Chair), Mr Robert Buker (via teleconference), Prof Judy Searle, Prof Helen Chenery, Ms Colette McCool, Ms Teresa Dyson (via teleconference), Dr Cherrell Hirst and Mr Michael Kinnane.

Ministerial Adviser: Prof Cindy Shannon.

Apologies: Dr Andrew Weissenberger.

**In attendance:** Mr Ron Calvert (Chief Executive), Ms Kimberley Pierce, Mr Mark Luchs, Ms Hannah Bloch, Mr Ian Moody, Dr Jeremy Wellwood, Ms Sarah Dixon, Ms Toni Peggrem and Ms Alicia Eaton (Secretariat).





## Gold Coast Hospital and Health Board

Held on Tuesday 21 April 2020, Gold Coast University Hospital

A number of matters may have been subject to legal and professional privilege.

#### **Matters for Approval**

COVID-19 - Gold Coast Health analytics and data modelling

Correspondence regarding Service Agreement negotiations and COVID-19 response

COVID-19 performance metrics

### **Matters for Noting**

**Board Chair Report** 

Committee Chairs – Identification of key issues

Chief Executive Report

Chair Safety, Quality and Clinician Engagement Committee Report

Clinical Governance Key Performance Indicator Report

Chair Finance and Performance Committee Report

Finance and Performance Report (March 2020 data)

Finance and Activity Flash Report (March 2020 data)

Queensland Treasury Corporation Update

Board processes in 2020-2021

Oral Health update

2019/20 Annual Report themes

Study, Education and Research Trust Account (SERTA) update

**Present or in attendance via MS Teams or teleconference:** Mr Ian Langdon (Chair), Mr Robert Buker, Prof Judy Searle, Prof Helen Chenery, Ms Colette McCool, Dr Andrew Weissenberger, Ms Teresa Dyson, Dr Cherrell Hirst and Mr Michael Kinnane.

Ministerial Adviser: Prof Cindy Shannon.

**Apologies:** Ms Kimberley Pierce and Dr Jeremy Wellwood.

In attendance: Mr Ron Calvert (Chief Executive), Mr Mark Luchs, Ms Hannah Bloch, Mr Ian

Moody, Ms Sarah Dixon, Ms Toni Peggrem and Ms Alicia Eaton (Secretariat).





## Gold Coast Hospital and Health Board

Held on Tuesday 19 May 2020, Gold Coast University Hospital

A number of matters may have been subject to legal and professional privilege.

#### **Matters for Approval**

Pandemic update

Strategic Plan

Service Agreement 2019/20 (Amendment Window 3)

Update on Full Year Financial and Activity Forecast

Service Agreement 2020/21 Update

Safety, Quality and Clinician Engagement Committee Charter

**GCHKP Childcare Centre Lease** 

### **Matters for Noting**

**Board Chair Report** 

Committee Chairs - Identification of key issues

Chief Executive Report

Chair Finance and Performance Committee Report

Finance and Performance Report (March 2020 data)

Finance and Activity Flash Report (April 2020 data)

Magnet outcome and next steps

Joint Boards (GCHHS and GCPHN) date and agenda suggestions

Board engagement activities

Gold Coast Health Operational Plan

**Board Policy update** 

Correspondence

Magnet outcome and next steps

Present or in attendance via MS Teams or teleconference: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool, Prof Helen Chenery, Dr Andrew Weissenberger, Dr Cherrell Hirst, Mr Robert Buker, Ms Teresa Dyson, Mr Michael Kinnane and Prof Cindy Shannon.

**In attendance:** Mr Ron Calvert (Chief Executive), Mr Ian Moody, Ms Toni Peggrem, Dr Jeremy Wellwood, Ms Kimberley Pierce, Ms Hannah Bloch, Mr Mark Luchs, Ms Sarah Dixon and Ms Alicia Eaton (Secretariat).





## Gold Coast Hospital and Health Board

Held on Tuesday 16 June 2020, Gold Coast University Hospital

A number of matters may have been subject to legal and professional privilege.

#### **Matters for Approval/Discussion**

2020/21 Service Agreement

Strategic Plan (Final design approval)

Forward monitoring of Strategic Plan deliverables

**Board Committee Membership** 

Risk Appetite

Change to Health Roundtable Member Names for Gold Coast

Planning for a Compassionate and Connected Gold Coast –

Gold Coast Hospital and Health Service and Primary Healthcare Network Joint Regional Plan for Mental Health, Suicide Prevention, Alcohol and Other Drug Services in the Gold Coast Region 2020-2025

### **Matters for Noting/Discussion**

Committee Chairs - Identification of key issues

Chief Executive Report (inc Work Health and Safety update)

**Board Chair Report** 

Chair Executive Committee Report

Chair Finance and Performance Committee Report

Finance and Performance Report (April 2020 data)

Finance and Activity Flash Report (May 2020 data)

Chair Safety, Quality and Clinician Engagement Committee Report

Clinical Governance Standards Report

GCMHSS COVID-19 Plan – Vulnerable Population Groups

Gold Coast Hospital Foundation Board update

Present or in attendance via # MS Teams or teleconference: Mr Ian Langdon (Chair), Prof Judy Searle#, Prof Helen Chenery#, Ms Colette McCool#, Dr Andrew Weissenberger, Ms Teresa Dyson#, Prof Cindy Shannon#, Dr Cherrell Hirst# and Mr Michael Kinnane#..

**Apologies: Mr Robert Buker and Ms Kimberley Pierce** 





In attendance: Mr Ron Calvert (Chief Executive), Mr Patrick Turner (Acting Chief Operating Officer), Mr Mark Luchs, Ms Hannah Bloch, Mr Ian Moody, Dr Jeremy Wellwood, Ms Sarah Dixon, Ms Toni Peggrem and Ms Alicia Eaton (Secretariat).

on Tuesday 21 July 2020 at Gold Coast University Hospital

### **Matters for Approval**

2020/21 Budget

Annual Financial Statements and related matters

Asset Accounting Update / Write offs

Final Annual Internal Audit Plan 2020/21

Extension to Standing Offer Arrangement with Blue Care -

Provision of residential beds for community-based clients

HealthCare Logic SystemView Extension (Project 4)

**Board Rounding Opportunities** 

### **Matters for Noting**

**Board Chair Report** 

Board Performance Review (Verbal update)

Chair Finance and Performance Committee Report

Finance and Performance Report (May 2020 data)

Finance and Activity Flash Report (June 2020 data)

Chair Audit and Risk Committee Report

Gold Coast Health Digital Strategy Update

Coomera Health Precinct

Interim Capacity Planning – Infrastructure

Chief Executive Performance Review

Present: Mr Ian Langdon (Chair), Prof Judy Searle#, Prof Helen Chenery#, Ms Colette McCool#, Dr Andrew

Weissenberger, Ms Teresa Dyson#, Prof Cindy Shannon#, Dr Cherrell Hirst# and Mr Michael

Kinnane# (in attendance via MS Teams#).

Invited: Mr Ron Calvert (Chief Executive), Mr Patrick Turner (Acting Chief Operating Officer), Mr Mark

Luchs, Ms Hannah Bloch, Mr Ian Moody, Dr Jeremy Wellwood, Ms Sarah Dixon and Ms Toni

Peggrem.

Secretariat: Ms Alicia Eaton (Board Secretary).





on Tuesday 18 August 2020 at Gold Coast University Hospital

### **Matters for Approval**

2020/21 Service Agreement

Annual Financial Statements and related matters

Queensland Audit Office (QAO) Audit Report

Extension of GCHHS Standing Offer Arrangement for Specified

**Clinical Services** 

**Board Attestation Statement** 

Gold Coast Hospital and Health Service (GCHHS) – our strategic future: Strategic Plan 2020-2024 reporting, operational planning

alignment and increasing organisational reliability

Asset Maintenance and Management Plan

### **Matters for Noting**

**Board Chair Report** 

Chair Executive Committee Report

Chair Finance and Performance Committee Report

Finance and Performance Report (June 2020 data)

Finance and Activity Flash Report (July 2020 data)

Chair Audit and Risk Committee Report

Chair Safety, Quality and Clinician Engagement Committee Report

Clinical Governance Standards Report

Gold Coast Hospital Foundation Board update

Initial Annual Report Review

Present: Mr Ian Langdon (Chair), Prof Judy Searle#, Prof Helen Chenery#, Ms Colette McCool#, Dr Andrew

Weissenberger, Ms Teresa Dyson#, Prof Cindy Shannon#, Dr Cherrell Hirst# and Mr Michael

Kinnane# (in attendance via MS Teams#).

Apologies: <Name> and <Name>.

Invited: Mr Ron Calvert (Chief Executive), Mr Patrick Turner (Acting Chief Operating Officer), Mr Mark

Luchs, Ms Hannah Bloch, Mr Ian Moody, Dr Jeremy Wellwood, Ms Sarah Dixon and Ms Toni

Peggrem.

Secretariat: Alicia Eaton (Board Secretary).





on Tuesday 15 September 2020 at Gold Coast University Hospital

### **Matters for Approval**

Heath Technology Equipment Replacement (HTER) Executive Committee Charter Approval 2019/20 Annual Report – Submitted version

### **Matters for Noting**

**Board Chair Report** 

Chair Finance and Performance Committee Report Finance and Performance Report (July 2020 data) Finance and Activity Flash Report (August 2020 data)

Chair Research Committee Report

Gold Coast Health and Gold Coast Primary Health Network – Collaborative response to pandemic planning in Residential Aged Care Facilities

GCHHS Operational Plan 2019-20 end of year report

Present: Mr Ian Langdon (Chair), Mr Robert Buker, Prof Judy Searle, Ms Colette McCool, Dr Andrew

Weissenberger, Ms Teresa Dyson, Prof Cindy Shannon, Dr Cherrell Hirst and Mr Michael Kinnane.

**Apologies:** Prof Helen Chenery.

Invited: Mr Ron Calvert (Chief Executive), Ms Kimberley Pierce, Mr Mark Luchs, Ms Hannah Bloch, Mr Ian

Moody, Dr Jeremy Wellwood, Ms Sarah Dixon, Ms Toni Peggrem and Mr Sandip Kumar.

Secretariat: Alicia Eaton (Board Secretary).





on Tuesday 20 October 2020 at COHORT space, Gold Coast Health and Knowledge Precinct and via Microsoft Teams<sup>+</sup>

### **Matters for Approval**

Strategic Asset Management Plan (SAMP) Board Charter Crisis Stabilisation Unit (Crisis Now)

### **Matters for Noting**

**Board Chair Report** 

Chair Executive Committee Report

Chair Finance and Performance Committee Report

Finance and Performance Report (August 2020 data)

Finance and Activity Flash Report (September 2020 data)

Financial Improvement Program status

Chair Safety, Quality and Clinician Engagement Committee Report

Clinical Governance Key Performance Indicator Report

Chair Audit and Risk Report

Gold Coast Hospital Foundation Strategy

Gold Coast Health Consumer Advisory Group Vision

Gold Coast Hospital Foundation Board update

Workforce Sustainability Update

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool<sup>+</sup>, Prof Helen Chenery, Prof Cindy

Shannon, Dr Andrew Weissenberger, Dr Cherrell Hirst, Mr Robert Buker and Mr Michael Kinnane+.

**Apologies:** Ms Teresa Dyson and Ms Hannah Bloch.

Invited: Mr Ron Calvert (Chief Executive), Dr Jeremy Wellwood, Mr Ian Moody, Ms Toni Peggrem, Mr Sandip

Kumar, Dr Kellie Wren and Ms Sarah Dixon.

Ms Anna Carroll (Chair, Gold Coast Hospital Foundation Board), Mr Ben Cox (CEO, Gold Coast Hospital Foundation), Ms Margaret Shapiro (Chair, Consumer Advisory Group) and Ms Janice Burt

(External Communication Officer, Gold Coast Health).

**Secretariat:** Ms Kyah Bassett (A/ Board Secretary).





on Tuesday 17 November 2020 at Gold Coast University Hospital

### **Matters for Approval**

Clinical Governance Framework

### **Matters for Noting**

Board Chair Report
Board Time Out Report
Chair Finance and Performance Committee Report
Finance and Performance Report (September 2020 data)
Finance and Activity Flash Report (October 2020 data)
Correspondence
GCHHS Operational Plan 2020–21
Statement of reconciliation
Funding reform for Hospital and Health Services
Impact of changes to the *Public Service Act 2008*Interim Capacity
GCHHS Infrastructure Planning
Coomera Health Precinct Concept Design Paper
Rigorous Referral Management

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool, Prof Helen Chenery, Prof Cindy

Shannon, Dr Andrew Weissenberger, Dr Cherrell Hirst, Mr Robert Buker, Ms Teresa Dyson and Mr

Michael Kinnane.

Apologies: Nil

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Ms Toni Peggrem, Dr Jeremy Wellwood, Dr Kellie

Wren, Ms Hannah Bloch, Mr Sandip Kumar and Ms Sarah Dixon.

Guests: Mr Richard Christensen (Senior Director, Partnerships and Strategic Development) and Ms Nalani

Cox (Nurse Manager, Clinical Prioritisation Criteria).

Secretariat: Ms Kyah Bassett (A/ Board Secretary).





### on Tuesday 15 December 2020 at Gold Coast University Hospital

### **Matters for Approval**

Strategic Plan 2020-2024 cultural Aboriginal and Torres Strait Islander Bespoke Art Design and Statement of Reconciliation

Coomera Health Precinct Preliminary Business Case Crisis Now Stabilisation Facility Audit and Risk Committee Charter

### **Matters for Noting**

Workcover Premiums and Management Breadth of Allied Health Services and Staffing Board Chair Report

Chair Executive Committee Report

Chair Finance and Performance Committee Report Finance and Performance Report (October 2020 data) Finance and Activity Flash Report (November 2020 data)

Financial Improvement Program status (verbal)

Chair Safety, Quality and Clinician Engagement Committee Report

Clinical Governance Standards Report
Chair Research Committee Report
Chair Audit and Risk Committee Report
Gold Coast Hospital Foundation Board Report
Residual Current Devices (RCDs) recall notice
Transformation and Digital Overview

Digital Strategy Update

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool, Prof Helen Chenery, Prof Cindy

Shannon, Dr Cherrell Hirst, Mr Robert Buker, Ms Teresa Dyson and Mr Michael Kinnane+.

**Apologies:** Dr Andrew Weissenberger, Mr Ian Moody and Dr Kellie Wren.

Invited: Mr Ron Calvert (Chief Executive), Ms Toni Peggrem, Dr Jeremy Wellwood, Ms Hannah Bloch, Mr

Sandip Kumar, Ms Sarah Dixon and Mr Andreas Voogt (Senor Director, Financial Performance,

proxy for I Moody).

Guests: Ms Sara Burrett (Executive Director, Allied Health).

**Secretariat:** Ms Kyah Bassett (A/ Board Secretary).



