

Meeting of the Gold Coast Hospital and Health Board

January 2022 no meeting held.

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 15 February 2022 via Microsoft Teams

Matters for Approval

- Coomera Hospital and Health Precinct Preliminary Business Case
- Resolution Amendment
- Interactive Competitive Dialogue

Matters for Noting

- Board Chair Report
- Chief Executive Report
- Chair Finance and Performance Committee Report
- Full Year Financial Forecast
- Finance and Performance Report (December 2021 data)
- Finance and Activity Flash Report (January 2022 data)
- Financial Improvement Program Status
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Healthcare Logic Annual Report
- Robina Hospital Interim Capacity Project
- Cyber Security Governance Framework

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Ms Teresa Dyson, Mr Michael Kinnane ESM, Prof Cindy Shannon AM, Prof Nicholas Zwar, Mr Peter Dowling AM and Mr Lucas Patchett OAM.

Apologies: Ms Paula Duffy.

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Mr Grant Brown (A/Executive Director, People and Operations), Mr Sandip Kumar, Ms Sarah Dixon and Dr Jeremy Wellwood.

Guests: Ms Rebecca Freath (Healthcare Logic) and Prof Martin Connor (Healthcare Logic).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 15 March 2022 at Gold Coast University Hospital and
via Microsoft Teams⁺

Matters for Approval

- GCHHS Strategic Plan 2020-2024 Annual Review

Matters for Noting

- Chief Executive Report
- Gold Coast Hospital Foundation Update
- Board Chair Report
- Chair Finance and Performance Committee Report
- Full Year Financial Forecast
- Finance and Performance Report (January 2022 data)
- Finance and Activity Flash Report (February 2022 data)
- Financial Improvement Program Status
- Gold Coast Hospital Foundation Board Report
- Chair Research Committee Report
- Chair Audit and Risk Committee Report
- Directors and Officers Liability Insurance Update
- Hospital and Health Boards Regulation Review Update
- GCHHS Infrastructure Planning and Delivery Report

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Ms Teresa Dyson, Mr Michael Kinnane ESM, Prof Cindy Shannon AM, Prof Nicholas Zwar, Mr Peter Dowling AM and Mr Lucas Patchett⁺ OAM.

Apologies: Nil.

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Ms Paula Duffy, Mr Grant Brown⁺ (A/Executive Director, People and Operations), Mr Sandip Kumar, Ms Sarah Dixon and Dr Jeremy Wellwood.

Guests: Mr Ben Cox (CEO, Gold Coast Hospital Foundation) and Ms Anna Carroll (Chair, Gold Coast Hospital Foundation).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 19 April 2022 at Gold Coast University Hospital and via
Microsoft Teams⁺

Matters for Approval

- Finance and Performance Committee Charter (annual review)
- Corrupt Conduct Complaints Management Policies
- Financial Delegation Review
- Digital Strategic Plan and Roadmap 2021-2024

Matters for Noting

- Chief Executive Report
- Incisionless Surgery
- Board Chair Report
- Chair Finance and Performance Committee Report
- Full Year Financial Forecast
- Finance and Performance Report (February 2022 data)
- Finance and Activity Flash Report (March 2022 data)
- Financial Improvement Program Status
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- GCHHS Infrastructure Planning and Delivery Report
- Operational Plan 2021-2022 Biannual Report
- South East Queensland First Nations Health Equity Strategy

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Ms Teresa Dyson, Mr Michael Kinnane ESM, Prof Cindy Shannon AM, Prof Nicholas Zwar*, Mr Peter Dowling AM and Mr Lucas Patchett OAM.

Apologies: Ms Paula Duffy.

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Mr Grant Brown (A/Executive Director, People and Operations), Mr Sandip Kumar, Ms Sarah Dixon, Dr Jeremy Wellwood and Mr Matthew Lunn (A/Executive Director, Nursing, Midwifery and Patient Experience).

Guests: Dr Carl de Wet (Clinical Director, Specialty Medical Services, Medicine), Dr Saman Heshmat (Medical Director, Neurology, Medicine), Mr Mark Luchs (Chief Digital Officer) and Dr Adam Brand (Clinical Director, Transformation and Digital).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 17 May 2022 at Carrara Health Centre and via Microsoft Teams⁺

Matters for Approval

- GCHHS Strategic Plan 2020-2024 (Final 2022 Update)

Matters for Noting

- Chief Executive Report
- Emergency Department KPI Briefing
- Board Chair Report
- Chair Finance and Performance Committee Report
- Full Year Financial Forecast
- Finance and Performance Report (March 2022 data)
- Finance and Activity Flash Report (April 2022 data)
- Gold Coast Hospital Foundation Board Report
- Risk Appetite Statement Review
- GCHHS Infrastructure Planning and Delivery Report

Present: Prof Judy Searle (A/Chair), Ms Colette McCool PSM, Ms Teresa Dyson, Prof Cindy Shannon AM, Prof Nicholas Zwar, Mr Peter Dowling AM, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Mr Ian Langdon, Mr Michael Kinnane ESM and Mr Sandip Kumar.

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody⁺, Ms Paula Duffy, Mr Grant Brown (A/Executive Director, People and Operations), Ms Sarah Dixon and Dr Jeremy Wellwood.

Guests: Ms Abby Quinn (Director, Corporate Governance), Ms Hannah Bloch (General Manager, Emergency and Specialty Services), Dr Louisa Saunders (Clinical Project Lead, Emergency Department), Ms Kate Wylie (Chief Clinical Engagement Officer, Healthcare Logic) and Dr David Green⁺ (Director, Emergency Medicine).

Secretariat: Ms Kyah Bassett (Board Secretary).

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Meeting of the Gold Coast Hospital and Health Board

on Tuesday 21 June 2022 at Gold Coast University Hospital and via
Microsoft Teams+

Matters for Approval

- Service Agreement 2022/23 – 2024/25
- Patient Debtor Write-Off
- Asset Accounting Update
- Compliance Management Policy
- Enterprise Risk Management Framework
- Substance Management Plan Responsible Person Delegation

Matters for Noting

- Chief Executive Report
- Financial Year 2023 Budget Presentation
- Board Chair Report
- Chair Finance and Performance Committee Report
- Full Year Financial Forecast
- Finance and Performance Report (April 2022 data)
- Finance and Activity Flash Report (May 2022 data)
- Chair Safety, Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Research Committee Report
- Chair Audit and Risk Committee Report
- Internal Audit Function Assessment
- GCHHS Infrastructure Planning and Delivery Report
- Annual Report Themes and Reporting Requirements

Present: Mr Ian Langdon (Chair), Prof Judy Searle (Deputy Chair), Ms Colette McCool PSM, Ms Teresa Dyson⁺, Prof Cindy Shannon AM, Prof Nicholas Zwar, Mr Peter Dowling AM, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Mr Michael Kinnane ESM and Mr Grant Brown.

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Ms Paula Duffy PSM, Mr Sandip Kumar, Ms Sarah Dixon and Dr Jeremy Wellwood.

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 19 July 2022 at Gold Coast University Hospital and via
Microsoft Teams⁺

Matters for Approval

- Financial Year 2023 Budget
- Annual Internal Audit Plan 2022/23
- Risk Appetite Statement
- Draft GCHHS First Nations Health Equity Strategy
- Substance Management Plan Responsible Person Delegation
- Healthcare Logic Project 4, Year 3 – SystemView Extension (FY 2022-2023)
- Interactive Competitive Dialogue – Continuation of Emergency Department Load Share

Matters for Noting

- Chief Executive Report
- Discussion with the A/Director-General
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (May 2022 data)
- Finance and Activity Flash Report (June 2022 data)
- Gold Coast Hospital Foundation Board Report
- Annual Financial Statements and Related Matters
- GCHHS Infrastructure Planning and Delivery Report
- Statement of Reconciliation – Outcomes of the Annual Review
- Joint Boards Meeting (preliminary discussion)
- Radiation Oncology Therapy Services Update
- Own-Source Revenue

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM⁺, Mr Michael Kinnane ESM, Ms Teresa Dyson⁺, Prof Nicholas Zwar, Mr Peter Dowling AM⁺, Mr Lucas Patchett OAM⁺, Prof Cindy Shannon AM⁺ and Ms Karen Murphy.

Apologies: Ms Kristy Hayes (A/Senior Director, Aboriginal and Torres Strait Islander Health) and Mr Patrick Turner (General Manager, Medicine).

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown (A/Executive Director, People and Operations), Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Ms Paula Nihot (Advanced Health Promotions Officer, Public Health), Ms Michelle Bryson (Clinical Director, Cancer, Blood Disorders and Respiratory Services) and Mr Shaun Drummond⁺ (A/Director-General, Queensland Health).

Secretariat: Ms Kyah Bassett (Board Secretary).

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Meeting of the Gold Coast Hospital and Health Board

on Tuesday 16 August 2022 at Gold Coast University Hospital and
via Microsoft Teams⁺

Matters for Approval

- Safety and Quality Board Attestation Statement
- Annual Financial Statements
- WorkCover Premium Renewal 2022-2023

Matters for Noting

- Chief Executive Report
- Local Area Needs Assessment (LANA)
- Chief Finance Officer Annual Assurance Statement
- Final Queensland Audit Office Report and Management Letters
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (June 2022 data)
- Finance and Activity Flash Report (July 2022 data)
- Chair Safety Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Audit and Risk Committee Report
- Gold Coast Hospital Foundation Board Report
- Draft Annual Report
- GCHHS Infrastructure Planning and Delivery Report
- Correspondence

Present: Mr Ian Langdon (Chair), Prof Judy Searle⁺, Ms Colette McCool PSM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Prof Nicholas Zwar, Mr Peter Dowling AM, Mr Lucas Patchett OAM, Prof Cindy Shannon AM and Ms Karen Murphy.

Apologies: Mr Ron Calvert (Chief Executive) and Mr Patrick Turner (General Manager, Medicine).

Invited: Mr Ian Moody (A/Chief Executive), Mr Andrew Blair (A/Chief Finance Officer), Ms Paula Duffy PSM, Mr Grant Brown (Executive Director, People and Operations), Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Ms Amanda Carver (Senior Director, Strategy and Health Service Planning) and Ms Michelle Bryson (Clinical Director, Cancer, Blood Disorders and Respiratory Services).

Secretariat: Ms Kyah Bassett (Board Secretary).

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Meeting of the Gold Coast Hospital and Health Board

on Tuesday 20 September 2022 at Gold Coast University Hospital
and via Microsoft Teams⁺

Matters for Approval / Endorsement

- Gold Coast Health Operational Plan 2022-23
- Southport Health Precinct Heating, Ventilation and Airconditioning Replacement Project
- ServiceNow Contract Renewal
- Local Area Needs Assessment (LANA) Health Needs Prioritisation Methodology

Matters for Noting

- Chief Executive Report
- Community Services Redesign and Preventative Health Initiatives
- Operational Plan 2021-2022 End of Year Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (July 2022 data)
- Finance and Activity Flash Report (August 2022 data)
- Chair Research Committee Report
- GCHHS Infrastructure Planning and Delivery Report
- Joint Boards Meeting Agenda

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Prof Cindy Shannon AM, Mr Michael Kinnane ESM⁺, Ms Teresa Dyson⁺, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Prof Nicholas Zwar, Mr Peter Dowling AM, Mr Ian Moody and Dr Kellie Wren (A/Executive Director, Medical Services, Clinical Governance and Research).

Invited: Mr Ron Calvert (Chief Executive), Mr Andreas Voogt (A/Chief Finance Officer), Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar and Ms Sarah Dixon.

Guests: Ms Sara Burrett (Executive Director, Allied Health and Rehabilitation Services) and Ms Karen Spence (Program Manager, Integrated Care Services, Allied Health and Rehabilitation Services).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Tuesday 18 October 2022 at Gold Coast University Hospital and
via Microsoft Teams⁺

Matters for Approval

- Local Area Needs Assessment (LANA) Prioritised Needs Statements
- Health Technology Equipment Replacement (HTER) Program FY2023
- Gold Coast University Hospital Shop 8 Retail Precinct Lease

Matters for Noting

- Chief Executive Report
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (August 2022 data)
- Finance and Activity Flash Report (September 2022 data)
- Chair Safety Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Gold Coast Hospital Foundation Board Report
- Radiation Oncology Services Analysis
- Health and Other Legislation Amendment Bill 2022
- Reflections on the Mackay and DNA Testing Reviews
- GCHHS Infrastructure Planning and Delivery Report
- Annual Asset Maintenance and Management Plan

Present: Mr Ian Langdon (Chair), Prof Judy Searle⁺, Ms Colette McCool PSM, Prof Cindy Shannon⁺ AM, Mr Michael Kinnane ESM, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Ms Teresa Dyson.

Invited: Mr Ron Calvert (Chief Executive), Mr Ian Moody, Ms Paula Duffy PSM, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Ms Amanda Carver (Senior Director, Strategy and Health Service Planning) and Mr Nigel Hoy (Senior Director, Asset Management Services).

Secretariat: Ms Kyah Bassett (Board Secretary).

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Meeting of the Gold Coast Hospital and Health Board

on Tuesday 15 November 2022 at Gold Coast University Hospital
and via Microsoft Teams⁺

Matters for Approval

- GCHHS Strategic Asset Management Plan (SAMP)

Matters for Noting

- Chief Executive Report
- Cyber Security Readiness
- Cyber Security Insurance
- GCHHS Consumer Feedback Service
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update
- Finance and Performance Report (September 2022 data)
- Finance and Activity Flash Report (October 2022 data)
- Clinical Governance Framework Obligations Compliance
- GCHHS Infrastructure Planning and Delivery Report
- Post Joint Boards' Meeting Discussion

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM⁺, Prof Cindy Shannon AM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM⁺, Prof Nicholas Zwar, Mr Lucas Patchett OAM⁺ and Ms Karen Murphy.

Apologies: Ms Paula Duffy PSM.

Invited: Mr Ron Calvert, Mr Ian Moody, Mr Grant Brown, Mr Sandip Kumar, Ms Sarah Dixon and Dr Kellie Wren (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Ms Meagan Reynolds⁺ (A/Director of Insurance Services, Queensland Health), Ms Kylie Newsham⁺ (Principal Client Officer, Insurance Services, Queensland Health) and Ms Wilma Sullivan (Manager, Consumer Feedback Service).

Secretariat: Ms Kyah Bassett (Board Secretary).

A number of matters may have been subject to legal and professional privilege.

Meeting of the Gold Coast Hospital and Health Board

on Thursday 15 December 2022 at Gold Coast University Hospital
and via Microsoft Teams⁺

Matters for Approval

- Palm Beach Community Centre Lease
- Local Area Needs Assessment (LANA) Final Version
- Secure Mental Health Rehabilitation Unit (SMHRU) Building Contractor Contract Execution

Matters for Noting

- Chief Executive Report
- Key Learnings from the Psychosocial Risk Management Conference
- Gold Coast Health Workforce Expansion Plans
- Director-General Address
- Board Chair Report
- Chair Finance and Performance Committee Report
- Financial Update (including forecast)
- Finance and Performance Report (October 2022 data)
- Finance and Activity Flash Report (November 2022 data)
- Chair Safety Quality and Clinician Engagement Committee Report
- Safety and Quality Report
- Chair Executive Committee Report
- Chair Research Committee Report
- Chair Audit and Risk Committee Report
- Gold Coast Hospital Foundation Board Report
- Radiation Oncology Services Analysis
- GCHHS Infrastructure Planning and Delivery Report
- Aboriginal and Torres Strait Islander 2023 Cultural Capability Programs
- Health Translation Queensland Partnership Update

Present: Mr Ian Langdon (Chair), Prof Judy Searle, Ms Colette McCool PSM, Prof Cindy Shannon AM, Mr Michael Kinnane ESM, Ms Teresa Dyson, Mr Peter Dowling AM, Prof Nicholas Zwar, Mr Lucas Patchett OAM and Ms Karen Murphy.

Apologies: Ms Sarah Dixon and Ms Paula Duffy PSM.

Invited: Mr Ron Calvert, Mr Ian Moody, Mr Grant Brown, Mr Sandip Kumar, Ms Kristy Hayes (A/Executive Director, Corporate Affairs) and Dr Raghu Murthy (A/Executive Director, Medical Services, Clinical Governance and Research).

Guests: Mr Shaun Drummond⁺ (Director-General, Queensland Health) and Ms Yvonne Paye (Director, Work Health and Safety).

Secretariat: Ms Kyah Bassett (Board Secretary).

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