

Embracing 2018

XXI COMMONWEALTH GAMES
HOST STATE

Ahead of the Games

Edition 4: March 2017

The inside story on Gold Coast 2018
Commonwealth Games™ preparations



Foreword



In just over a year from now, the eyes of the world will be on Queensland for the Gold Coast 2018 Commonwealth Games (GC2018).

Across 11 days, we'll be hosting more than 6600 athletes and officials from 70 nations and territories, along with an estimated 1.5 million spectators.

Not only that – more than 1.5 billion people will tune in to watch the sporting action on live television broadcasts.

The Games will be a unique opportunity to showcase our state as a modern and vibrant destination for business, tourism and investment.

We are working hard to make sure Queensland shines as the host of the Games.

Our aim is to deliver a world class sporting event, an inspiring arts and cultural program and a trade and investment program which delivers lasting economic benefits.

I'm pleased to say that preparations for the big event are well and truly underway and on track.

A number of venues have already opened to the public including the Coomera Indoor Sports Centre and Anna Meares Velodrome, a multi-purpose venue at Village Roadshow Studios in Oxenford and the international-standard Nerang Mountain Bike Trails.

We are determined to ensure GC2018 will leave a lasting legacy for local businesses, industry, sporting and community groups.

A Reconciliation Action Plan (RAP), a nationwide first for events of this scale, will soon be finalised to drive greater equality in employment, procurement and community engagement within Aboriginal and Torres Strait Islander communities.

Our Trade 2018 Program provides opportunities for multilateral engagement and promotion of trade and investment with Queensland.

We are also working to build active, engaged and inclusive communities and celebrate the spirit of the Commonwealth with events from the Gold Coast to Cairns for Festival 2018.

I am confident GC2018 will be an unforgettable event for all Queenslanders.

As we journey towards April 2018, stay updated via Ahead of the Games to ensure you don't miss a minute of the action.

The Honourable Kate Jones MP

Minister for Education and Minister for Tourism and Major Events and the Commonwealth Games



It was a huge year for the Gold Coast 2018 Commonwealth Games (GC2018) in 2016 and now it is less than a year and a half until Queensland shines on the world sporting stage.

True to our vision, we are on track to successfully deliver Australia's biggest multi-sport event this decade.

Almost unprecedented in Games circles, all new sporting venues will be delivered on budget and well ahead of GC2018. They will leave a lasting legacy for the Gold Coast, Brisbane and Queensland for many years to come.

Sound Stage Nine at Oxenford Village Roadshow Studios for instance is a fantastic motion picture production facility, but for a few weeks in 2018 it will transform into the venue for the GC2018 Squash competition.

This venue in particular is a great demonstration of collaboration across agencies for the best outcome for the city and state.

Construction of the \$40 million Coomera Indoor Sports Centre, which will host the gymnastics competition and netball finals, was also completed last year and is already in wide community use, while the Broadbeach Bowls Club with its recent \$4 million upgrade has also transformed into a world-class venue.

The Anna Meares Velodrome at Chandler was opened on 12 November 2016. The \$59 million indoor track facility will become the epicentre of cycling in this state, if not Australia, delivering another great legacy of GC2018.

We are also about to celebrate the completion of the \$104 million Carrara Sports and Leisure Centre, while the Parklands development – home to the Commonwealth Games Village – is also tracking well.

On the GC2018 promotional front, our loveable blue koala mascot Borobi has started visiting all 112 Gold Coast schools to deliver plenty of excitement to the children.

We've also warmly welcomed local golden girl Sally Pearson OAM, rising swimming star Cameron McEvoy, cycling legend Anna Meares OAM, Laura Geitz and wheelchair marathon racer Kurt Fearnley OAM as official GC2018 ambassadors.

Our engagement with Aboriginal and Torres Strait Islander communities and the integration of Indigenous initiatives in 'business as usual' at GOLDOC is exciting and we're looking forward to sharing further details with the official launch of the GC2018 Reconciliation Action Plan expected early this year.

Our recent announcement of affordable, accessible and inclusive ticket prices for GC2018 received an incredibly positive response and augurs well for a family friendly Games with packed stadiums in 2018.

And we celebrate the involvement of Jupiters Gold Coast, Griffith University and TAFE Queensland as Tier One sponsors.

But there is still plenty of work to be done, with finalisation of our transport planning and arrangements for the Queen's Baton Relay ahead of the start of its epic journey across the Commonwealth from Buckingham Palace on Commonwealth Day – 13 March 2017.

Peter Beattie AC

Chair, Gold Coast 2018 Commonwealth Games™ Corporation

The event

From 4–15 April 2018, the first regional city in Australia to ever host a Commonwealth Games will provide the breathtaking backdrop to the Gold Coast 2018 Commonwealth Games™ (GC2018).

The Gold Coast boasts a reputation for staging world-class major events. The Commonwealth Games gives the city, home to many of Australia's elite athletes, an opportunity to further showcase a destination that attracts more than 12 million tourists each year.

GC2018 will:

- ▶ stage 18 sports and para-sports at 18 venues
- ▶ attract 6600 athletes and team officials from 70 nations and territories
- ▶ involve approximately 15 000 friendly volunteers
- ▶ broadcast around the world to a cumulative audience of 1.5 billion.

Across 11 days of competition, people across the globe will thrill to the spectacle of world-class and friendly rivalry as many of the world's greatest athletes go for gold and the honour of being crowned a Commonwealth Games champion.

While the Gold Coast will host the majority of the events, two sports, Track Cycling and Shooting; will be contested in Brisbane, and preliminary Basketball events will be held in the northern Queensland cities of Townsville and Cairns.

GC2018 will be an opportunity for these destinations to showcase their vibrancy – kilometres of golden sandy beaches, tropical rainforests and hinterlands, and the enviable cultural diversity and laid-back cosmopolitan lifestyle unique to Queensland and Australia.

It will be a Games to remember, one that inspires athletes to deliver world-class performances, a celebration of our cultural diversity and an opportunity to Share the Dream™ on the world stage.

The sport

Boasting two national sporting teams, a bevy of international sporting stars and world-class infrastructure, the Gold Coast is home to people for whom sport and fitness is a big part of their lifestyle. The reality of hosting the Commonwealth Games in 2018 has been met with great excitement and enthusiasm, and preparations are underway to deliver an athlete-focused Games with excellent competition in a fun and friendly environment.

The GC2018 sport program will include 19 sports and para-sports:

- ▶ Athletics
- ▶ Badminton
- ▶ Basketball
- ▶ Beach Volleyball
- ▶ Boxing
- ▶ Cycling
- ▶ Diving
- ▶ Gymnastics
- ▶ Hockey
- ▶ Lawn Bowls
- ▶ Netball
- ▶ Rugby Sevens
- ▶ Shooting
- ▶ Squash
- ▶ Swimming
- ▶ Table Tennis
- ▶ Triathlon
- ▶ Weightlifting
- ▶ Wrestling

Introducing Borobi

A loveable koala with fur the colour of the ocean and a passion for surfing and adventure was spectacularly revealed in April 2016 as the mascot for GC2018.

Borobi – the Indigenous Yugambah language word for koala – will play a key role in welcoming the athletes of the world and bringing to life the true spirit of the Games.



Inspired by a drawing by Brisbane school teacher Merrilyn Krohn, the winner of the GC2018 Mascot Design Competition, Borobi's outgoing and positive personality will invite the world to Share the Dream™ of GC2018.

Over the next 13 months, Borobi will be out and about spreading the GC2018 messaging and encouraging as many people as possible to get involved in the 'friendly games'.

Ambassador program

Over the next 13 months, official GC2018 Ambassadors will be drawn from a range of fields to share their knowledge of the Gold Coast, Queensland, Australia and GC2018 with the world.

GC2018 is excited to have champion hurdler Sally Pearson OAM, swimming star Cameron McEvoy, cycling legend, Anna Meares OAM and wheelchair marathon racer Kurt Fearnley OAM as part of the GC2018 family as well as Laura Geitz.

The ambassadors will be integral to the successful delivery of the biggest event in Australia in a decade.

Their involvement will also help build an international media profile for GC2018 and interest in GC2018 milestone initiatives such as ticketing, merchandise, volunteering and the Queen's Baton Relay.

Together they will help us Share the Dream™ of GC2018 with the world.



Beach Volleyball makes Commonwealth Games debut

The Coolangatta beachfront will host the first Beach Volleyball competition in Commonwealth Games history, with a temporary stadium set to be built in Queen Elizabeth Park overlooking the city's southern-most beach.

The sport secured a spot in the Gold Coast 2018 sports program after an historic agreement was signed in March last year between the Commonwealth Games Federation (CGF), the Queensland Government and the Gold Coast 2018 Commonwealth Games™ Corporation (GOLDOC).

Its staging in a temporary stadium at the city's southern-most beachside location means that spectacular television images of the Gold Coast's iconic coastline will be seen by some 1.5 billion people across the world over the course of the 4–15 April 2018 event.

Even number of medal events for men and women

For the first time in the history of a major multi-sport Games, there will be an equal number of medal events for men and women at GC2018, as seven additional women's events and categories across Weightlifting, Boxing and Cycling are confirmed for the GC2018 sports program.

This major announcement – made by GC2018 Chairman Peter Beattie AC at the Commonwealth Games Federation's Sports Summit in front of sporting leaders from all Commonwealth



nations and territories – ensures that the next edition of the Games will have a 50/50 split of medal moments for men and women; a sporting first in the history of a major Games.

The seven events added to the program, taking the total number of medal events at Gold Coast 2018 to a record-breaking 275 medal events, are:

- ▶ one additional Women's Weightlifting event
- ▶ three new Women's Boxing events
- ▶ three new Women's Track Cycling events.

Free events for GC2018

Four high-profile GC2018 gold medal events will be on show and open to the public for free.

The Road Cycling, Cycling Time Trial, Marathon and Race Walk will be beamed to a cumulative television audience of 1.5 billion people from some of the Gold Coast's most picturesque locations.

These events will give everyone the chance to Share the Dream™ by lining the streets and catching the exciting and fast-paced action of a world-class international sporting event at no cost.

The free sporting events and the GC2018 arts and culture program, Festival 2018, will provide great cost-effective opportunities for everyone to enjoy every element of the Games celebration.

GOLDOC is developing the GC2018 arts and culture program in collaboration with the Queensland Government and the City of Gold Coast.

Details of the program will be announced later this year.

Command, coordination and communication (C3) planning is underway

The scale and complexity of GC2018 needs an integrated C3 structure to establish clear responsibilities and accountabilities to enable effective decision-making and issue escalation protocols for Games partners.

Games delivery relies on a range of public sector agencies to deliver key services. Integration of these services is articulated through the GC2018 Joint C3 Concept of Operations (the CONOPS).

The CONOPS has been finalised by the C3 Working Group with cross-partner representation from GOLDOC, Office of the Commonwealth Games, City of Gold Coast, Queensland Police Service, transport agencies (City of Gold Coast and Department of Transport and Main Roads) and the Office for Sport (Australian Government). It has been approved by each agency and provided to the Commonwealth Games Federation for review and feedback.

Embracing 2018

The Legacy Program

The Embracing 2018 Legacy Program aims to inspire communities to get involved and maximise opportunities from hosting GC2018 under four aspirations:

1. enduring jobs and economic growth
2. accelerating the Gold Coast to a world-class boutique city
3. delivering 2018: the inspiring Games
4. building active, engaged and inclusive communities.

This will be achieved by government, business, communities and individuals working closely together. In doing so, we will realise benefits for the Gold Coast, Queensland, Australia and the Commonwealth before, during and after GC2018.

A targeted set of transformative initiatives will underpin these aspirations and contribute to achieving the strategic goals of the Games Partners. These initiatives provide the crystallised actions and recognisable legacy achievements that Queensland will continue to benefit from long after the Closing Ceremony for GC2018.

They are:

- ▶ diversification of the Gold Coast economy via the Gold Coast Health and Knowledge Precinct.
- ▶ improving Indigenous outcomes through Australia's first Reconciliation Action Plan (RAP) for a major sporting event.
- ▶ striving for gender equality.
- ▶ increasing awareness to end domestic and family violence.
- ▶ more Queensland children and adults participating in sport and active lifestyles before, during and after GC2018.

These transformative initiatives will be supported by a range of other work already underway across the state as part of the Embracing 2018 Legacy Program and which, will continue to be supported by Games Partners.

Key achievements

New and upgraded sporting venues

In the past year, construction on two new sporting venues has been completed, providing the opportunity for the community to benefit from these new facilities well before GC2018. The Coomera Indoor Sports Centre officially opened in August 2016, immediately hosting hundreds of students from over 80 schools competing in the Volleyball Queensland 2016 Senior Schools Cup. Following completion of major construction works in September 2016, the Anna Meares Velodrome was officially opened in November 2016 with around 1000 members of the cycling community.

Major upgrades to the Broadbeach Bowls Club were completed in June 2016, supporting the club to not only host the GC2018 lawn bowls competition but other major events, including the 2016 World Junior Championships and the 2020 World Bowls Championships.

The first completed venue, the Gold Coast Aquatic Centre redevelopment, has seen patronage double to over 300 000 a year since reopening in June 2014.



Village Roadshow

The 4000 square metre super sound stage at Village Roadshow's Oxenford Studios, which will host the Squash competition for GC2018, was completed in mid-2016. It immediately provided a boost to the international competitiveness of the Queensland screen industry and a lasting economic legacy for Queensland with the filming of Marvel Studio's *Thor: Ragnarok*.



Indigenous employment and training

The GC2018 venue delivery program and Commonwealth Games Village program are providing real economic outcomes for Aboriginal and Torres Strait Islander people. As at 28 February 2017, more than 90 000 employment hours for Aboriginal and Torres Strait Islander people have been accrued and more than 7000 training hours.

These outcomes support the objectives of the Reconciliation Action Plan (RAP) for GC2018.

Transport

GC2018 will leave a lasting transport legacy seen through both road and rail upgrades. In early 2016, construction commenced on the Coomera to Helensvale track duplication. Construction is also underway on a range of major road network improvements as part of a \$160.7 million investment in the lead-up to GC2018, as well as \$74.7 million upgrade of the Coomera interchange on the M1 Pacific Motorway. These works are providing benefits for Gold Coast motorists already with some works completed and opened ahead of schedule.

Light rail

Construction commenced in July 2016 on stage two of the Gold Coast Light Rail, with the project due for completion ahead of GC2018. This is a huge win for South East Queensland residents and visitors, providing a seamless and accessible public transport option.

The 7.3 kilometre light rail system extension of stage one will connect the Gold Coast University Hospital light rail station to the heavy rail and bus interchange at Helensvale.

Trade and investment

GC2018 offers a real opportunity to promote the expertise and investment opportunities that Queensland can offer. In October 2016, Trade and Investment Queensland's (TIQ) Commissioner network were briefed on the GC2018 Trade and Investment Program. TIQ's international network will play an important role in promoting the Gold Coast and Queensland, and will be encouraging high-value trade and investment leads visit in the lead up to and during GC2018 to participate in a business program at Games-time.

Pre-event training

Several teams and nations have already committed to come to Queensland to hold training camps in the weeks leading up to GC2018. Canada Swimming will bring around 40 athletes plus officials to the Gold Coast, while Welsh Athletics, Isle of Man, Niue and Team Scotland will be based on the Sunshine Coast with over 360 athletes and officials. Discussions are continuing with a number of other Commonwealth countries and teams to explore further pre-event training opportunities, linking them to the great sporting venues, other facilities and locations across Queensland.



Committee Chair's message

Chair's message

It is a great privilege to chair the Queensland Government Legacy Advisory Committee for the forthcoming Gold Coast 2018 Commonwealth Games.

Our job is to make sure that before, during and long after the Games, the people of the Gold Coast and Queensland see lasting benefits from this major event which will make our city and state the focus of world attention in 2018.

The Legacy Advisory Committee looks forward to continuing to meet regularly in the lead-up to GC2018 and cementing a great legacy for the Gold Coast and for Queensland.

The Honourable Rob Borbidge AO

Chair of the Legacy Advisory Committee for the Gold Coast 2018 Commonwealth Games and former Premier of Queensland.

The Legacy Advisory Committee

The Legacy Advisory Committee provides advice on the development, implementation, evaluation and monitoring of the Embracing 2018 Legacy Program for GC2018.

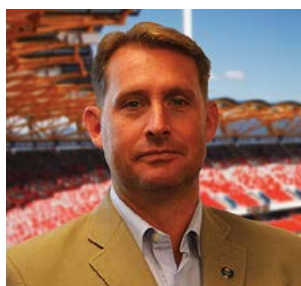
The Legacy Advisory Committee has a lead role in helping to:

- ▶ leverage the Commonwealth Games to drive economic benefits and develop local business and workforce capability
- ▶ maximise long-term community, sport and health benefits from GC2018 and
- ▶ strengthen Queensland's standing as Australia's top tourism destination.

The committee is made up of Queenslanders who have extensive knowledge and experience across a range of sectors in our community. They are each championing initiatives to ensure a lasting legacy for Queensland.



The Honourable Robert Borbidge AO (Chair)
Former Premier of Queensland



Mr Andrew Baidon
Dual Olympian, and five-time Commonwealth Games gold medallist



Ms Vicki Batten
CEO of FSG Australia



Ms Louise Bezzina
Director of Bleach Festival, the largest cultural festival on the Gold Coast



Mr Cam Charlton
Experienced management consultant with more than 30 years as a chartered accountant



Ms Julie McDonald OAM
Dual Olympian and Commonwealth Games Gold, Silver and Bronze medallist



Professor Ian O'Connor
Vice Chancellor and President of Griffith University

Evaluation and Monitoring Framework

The Evaluation and Monitoring Framework for the Embracing 2018 Legacy Program has been developed to provide comprehensive visibility of GC2018 initiatives and track performance through regular monitoring.

Indicators will provide a range of measures for outcomes across the four aspirations:

1. enduring jobs and economic growth
2. accelerating the Gold Coast to a world-class boutique city
3. delivering 2018: the inspiring Games
4. building active, engaged and inclusive communities.

In particular, the framework will track:

- ▶ direct and indirect economic and employment benefits
- ▶ assistance provided for businesses to increase capacity and capability to become competitive for GC2018 contracts and other opportunities
- ▶ social, cultural and tourism indicators.

Be My Guest

A key objective of hosting GC2018 is to strengthen Queensland's position as Australia's premier tourism destination.

To maximise this opportunity, the Queensland Government is working collaboratively with key partners to leverage existing events and programs to enhance Queensland's image around GC2018.

Across Queensland's tourism, hospitality and wider service sectors, it's essential for our guests to feel welcomed and special. This reflects the vital role of tourism in creating jobs, attracting investment and sustaining communities as highlighted in the Queensland Government's *Advancing Tourism 2016–20: Growing Queensland Jobs* Strategy and the DestinationQ partnership.

In an increasingly competitive international tourist market, there is an opportunity for GC2018 to leave a tangible legacy by shifting focus from functional service to how the guest feels. This is to ensure that during Games time, Queensland is delivering authentic experiences so guests want to return and viewers want to visit.

The Be My Guest program is designed to inspire and support local businesses in gaining the knowledge and skills needed to meet and exceed rising guest expectations. The program has been extensively delivered across the City of the Gold Coast through innovative and interactive workshops. It will complement and reinforce existing training and programs. Be My Guest will help the level of customer service across the Gold Coast ensuring a positive experience for visitors and leaving a lasting tourism legacy from GC2018.

Trade and Investment

GC2018 presents significant opportunities for the Gold Coast, Queensland, Australia and the broader Commonwealth to connect around and promote trade and investment.

To realise these opportunities, the Office of the Commonwealth Games (OCG) in partnership with the City of Gold Coast has been developing a GC2018 Trade and Investment Program. Other partner agencies including Trade and Investment Queensland, Austrade, the Department of Foreign Affairs and Trade and Tourism and Events Queensland have supported program development.

Program implementation will occur in the context of the United Kingdom's changing relationship with the European Union, which may have flow-on implications for trade and investment relationships between other Commonwealth nations. The opportunities for Queensland to leverage around the Games is significant, with a number of state's largest trade and investment market located within the Commonwealth, including the United Kingdom, India, Canada, Malaysia, Singapore, Papua New Guinea and New Zealand.

There is potential for the program to leverage meaningful economic outcomes from the Games, particularly by attracting investment long-term transformation of the Parklands development area – the site of the Commonwealth Games Village – into a world-class Gold Coast Health and Knowledge Precinct.

Following a local launch of the program in early 2017, OCG will be engaging with local business and industry allies and other stakeholders regarding opportunities and activities. International implementation across priority Commonwealth trade and investment markets is anticipated from March 2017 in London, coinciding with the commencement of the Queens Baton Relay, international route.

Reconciliation Action Plan (RAP)

GC2018 provides a significant opportunity to recognise Indigenous culture and respect the Traditional Custodians of the land, the Yugambeh Language Group People of the Gold Coast as well as Traditional Custodians of Brisbane, Cairns and Townsville where GC2018 events will also be held.

To that end, the Queensland Government and GOLDOC have committed to deliver a GC2018 RAP. This will be the first of its kind for a major event in Australia and the first in Commonwealth Games history.

The GC2018 RAP will:

- ▶ outline Games Partners' contributions towards reconciliation, including practical actions through employment, procurement and participation in healthy and active programs
- ▶ aim to deliver tangible outcomes for Aboriginal and Torres Strait Islander people across Queensland with a specific focus on enabling Indigenous arts and cultural businesses to benefit from the Games, as well as providing employment opportunities
- ▶ outline practical actions Games partners will take to build strong relationships and enhanced respect between Aboriginal and Torres Strait Islander people and other Australians
- ▶ respect the Traditional Owners across the host and event cities – community consultation will be undertaken to include Traditional Owners.

Games partners are working together to develop the GC2018 RAP to drive greater equality through sustainable opportunities across all event cities. An Elders Advisory Group of Yugambeh Language Group Elders and a Gold Coast Indigenous Working Group have been established to provide local guidance and input.

It is anticipated the GC2018 RAP will be released in early 2017 and will be regularly reviewed, monitored and reported against. The RAP will contribute to the GC2018 legacy by modelling reconciliation actions for future events.

What is a RAP?

Reconciliation Action Plans (RAPs) are business plans documenting what organisations will do within their sphere of influence to contribute to reconciliation in Australia. They outline practical actions the organisation will take to build strong relationships and enhanced respect between Aboriginal and Torres Strait Islander people and other Australians.

RAPs aim to drive greater equality through sustainable opportunities in areas such as employment, procurement and community engagement.

One-stop shop for Queensland business

GC2018 provides us with an opportunity to achieve lasting economic benefits for Queensland, injecting more than \$2 billion into the state economy and supporting up to 30 000 jobs.

Business Queensland (www.business.qld.gov.au/commonwealth-games) is the one-stop shop for businesses looking for GC2018 opportunities. The site includes a clear step-by-step supplier journey. It includes a tool enabling suppliers to readily search the Forward Procurement Schedule for relevant opportunities.

Suppliers can visit the portal to access:

- ▶ the Forward Procurement Plan and Schedule for GC2018 to plan ahead as it includes all estimated GC2018 procurement opportunities up until 2018, including estimated timeframes to market – this is available in a web-based searchable format to help businesses identify and access relevant opportunities
- ▶ links to the Industry Capability Network (ICN) Queensland Gateway to register and express interest in relevant procurement categories
- ▶ links to Queensland Government QTenders for tender opportunities
- ▶ tools, tips and training to help develop and submit tenders
- ▶ details of upcoming information sessions, workshops and training to assist Queensland businesses develop their capability in readiness for GC2018 procurement opportunities.

Host City

Gold Coast, Queensland



Mayor's message

The Gold Coast 2018 Commonwealth Games™ (GC2018) is a city-changing event that presents so many opportunities for us and the region.

We are already a city well known for hosting world-class events, for our stunning natural environment and for our have-a-go spirit.

This event will showcase our modern city to the world enhance our reputation nationally and internationally, attract investments and deliver lasting benefits.

In early 2017, the 600 000 residents of the Gold Coast will start to hear about the role they can play in making these games a success.

Engaging and involving residents is critical to the success of the event.

To achieve this, we are working closely with the Queensland Government and GC2018 partners to map out the community readiness program.

With fewer than 500 days to go until the biggest sporting event to be held in Australia for a decade, preparations are on track.

GC2018 will leave behind a profound legacy for our city, including new sporting facilities and transport infrastructure, increased city pride, citizenship and community participation. We're proud to be working with our partners to host a great Commonwealth Games that delivers lasting benefits for the Gold Coast.

Mayor Tom Tate

City of Gold Coast



Population

The Gold Coast's population in 2015 was measured at 555 608. The city is increasingly diverse, with 27.9% of the population – representing 35 different nationalities – born overseas.

Climate

The Gold Coast's climate is subtropical with 287 days of sunshine annually. Average summer temperatures range from 19 to 29 degrees Celsius (66–83 degrees Fahrenheit) and 9 to 21 degrees Celsius (48–69 degrees Fahrenheit) in winter.

Transport

The region is served by the Gold Coast International Airport, with frequent domestic services from across Australia including from Melbourne, Sydney, Adelaide and Hobart, and international services from New Zealand and Asia. Brisbane's International Airport provides links with the Americas and Europe.

A rail link and the Pacific Motorway connect the Gold Coast to Brisbane, Queensland's capital city. A public bus network operates across the Gold Coast and a light rail system links the Gold Coast University Hospital and the future home of the Commonwealth Games Village in Southport (at the northern end of the Gold Coast) to the central suburb of Broadbeach. The second stage of the light rail project will be complete in time for GC2018 and will extend the network north to Helensvale.

Attractions and features

The Gold Coast offers an abundance of attractions, including:

- ▶ 50 kilometres of beaches with an average water temperature of 22 degrees Celsius
- ▶ 260 kilometres of navigable waterways (nine times more than Venice)
- ▶ a regional botanic gardens and 2245 parks covering 20 000 hectares
- ▶ a world heritage-listed tropical rainforest hinterland
- ▶ the largest sub-tropical rainforest remnant in the world and more than 100 000 hectares of nature reserves
- ▶ the largest professional lifeguard service in Australia
- ▶ the largest concentration of themed attractions in the southern hemisphere
- ▶ being one of Australia's fastest growing regions.

Three other Queensland cities will also benefit from GC2018. Brisbane, host of the Shooting and Track Cycling events, is approximately a 55 minute drive north of the City of Gold Coast. The northern Queensland cities of Cairns and Townsville will host the preliminary matches of the men's and women's Basketball competition.

Arts and culture

Capturing the authentic spirit of the Gold Coast and reflecting Queensland's lifestyle, culture and creativity



Arts and culture

GC2018 will feature an arts and cultural program designed to engage Queenslanders in the event and showcase the best of Queensland's distinctive culture and lifestyle to a global Games audience.

The program is to be known as Festival 2018 and it will:

- ▶ celebrate the spirit of the Commonwealth through arts and culture
- ▶ actively engage Queenslanders in arts and culture
- ▶ uncover and showcase the best of our culture and our active, healthy lifestyle
- ▶ enhance and extend the Games experience
- ▶ transform local arts and culture.

Festival 2018 vision

Festival 2018 will provide experiences that surprise, delight, unite and inspire audiences of locals and visitors alike. We will capture the authentic spirit of the Gold Coast and reflect Queensland's lifestyle, culture and creativity. We will offer collective experiences that contribute to a lasting Games legacy for the Gold Coast, Queensland and the Commonwealth.

The Queensland Government has worked closely with GOLDOC and the Host and Event Cities on a set of creative principles to ensure Festival 2018 reflects local culture and talent as much as possible.

A Host City festival will create a buzz and sense of excitement throughout the Gold Coast during Games time. Featuring performances, public art, live sites and other activations, it will not only enhance the Games experience but also result in significant legacy benefits through accelerating growth of the Gold Coast arts and cultural sector.

Festival 2018 will also light up the Event Cities of Brisbane, Townsville and Cairns, with each city now busily planning a program of activations that will celebrate the opportunity to be part of GC2018.

These Event City festivals will showcase the best of local arts, culture and lifestyle, demonstrating the many diverse communities that make up our vast state. There will also be opportunities to commission public art to contribute to a lasting creative legacy from GC2018.

In addition to the Host and Event City festivals, the Queensland Government has partnered with a local artist on the exciting initiative: One Million Stars to End Violence (OMS).

OMS is a partnership with Brisbane-based weaving artist Maryann Talia Pau in support of her global weaving campaign to help end violence, inspire courage and create peace through the weaving of one million stars by July 2017.

The artist has been supported to travel throughout the Commonwealth during 2016–17 to conduct star weaving workshops and engage individuals, groups and communities in the project with well over one million stars now pledged for the project from all over the world.

Stars are being sent to Australia to form a massive installation during GC2018 to help spread the message to end violence and strengthen community and cultural ties across our region and the Commonwealth.

Festival 2018 creative principles

Arts and culture – at the centre of Festival 2018 will be art and cultural activities that enhance the cultural life of the Host and Event Cities.

Quality – Festival 2018 aspires to deliver exceptional and engaging content that has been achieved through high quality processes and an integrated approach.

Change – Festival 2018 will inspire opportunities for positive change across cultural, social, political, human and environmental areas.



Balance – Festival 2018 creative content will be delivered with a broad balance of artistic and cultural pursuits, sourced from artists locally, nationally and internationally; from the Commonwealth and beyond with creative content that appeals to a broad range of audiences.

Diversity and inclusivity – Festival 2018 will be delivered by a range of voices, inclusive and respectful of culture, gender, ability and representation.

Celebration – Festival 2018 will inspire hope, optimism and a sense of occasion.

Transformation – Festival 2018 creative content should be selected where it can contribute towards supporting and strengthening the local creative sector by nurturing collaborations, increasing profile and reaching new audiences.

Indigenous and First Nations – Festival 2018 will deliver powerful Aboriginal and Torres Strait Islander and First Nations presence across the program. It will be meaningful, engaged and respectful, and developed in conjunction with and in response to the needs of the community.

Engagement – Festival 2018 will be community focused, providing ample opportunities for communities (particularly children and their families) to actively participate in creative experiences that celebrate Commonwealth values and relationships. Festival 2018 creative content will present a contemporary and positive image of the Host City, Event Cities, and Queensland, that reflects the diversity of local culture and lifestyle. Programming will be free of charge wherever possible.



Transport

A successful transport operation is critical to the success of GC2018



Transport

A successful transport operation is critical to the success of GC2018, with thousands of athletes, officials, volunteers and workforce and around 1.5 million ticketed spectators expected to attend events.

Delivering transport for the GC2018 is a significant task and requires careful planning and smart investment.

The Department of Transport and Main Roads is responsible for planning and delivering the transport operations for GC2018, in partnership with the City of Gold Coast and Gold Coast 2018 Commonwealth Games Corporation.

Travel to GC2018 events is to be predominantly by public transport and active transport. Strategies are currently being developed for additional passenger transport services, to enhance and strengthen transport coordination and existing rail and bus services, deliver effective park'n'ride facilities and improve the road network. Key stakeholders and community groups will continue to be engaged as the operational plans are developed and refined in the lead-up to 2018.

Draft Transport Operations Plan

The Draft Transport Operations Plan (TOP) for GC2018 has been released for public comment.

The Draft TOP sets out how the thousands of athletes and officials, 1.5 million spectators, tens of thousands of workforce

and volunteers and up to 3000 media can get to their event venues safely and on time, while keeping the Gold Coast and the event cities of Brisbane, Townsville and Cairns moving.

The Draft TOP, released on 30 November 2016, has been jointly developed by the Gold Coast 2018 Commonwealth Games Corporation, Department of Transport and Main Roads and City of Gold Coast in consultation with key industry stakeholders, and takes into account forecast travel requirements, the evolving competition program and learnings from other major events on the Gold Coast and in other Event Cities.

The plan asks everyone – residents, businesses and the transport industry – to get on board to help meet the transport challenges for GC2018. Anyone can have their say on the Draft TOP by reading the plan and providing feedback online.

'We encourage the community to have a say on what transport topics are most important to them and share their local knowledge, to help us understand how we can provide solutions to GC2018 transport challenges' said GOLDDOC Chairman Peter Beattie AC.

The draft TOP is available at www.gc2018.com/top and public comment closed on 28 February 2017. This will inform the final TOP which is due to be released in mid-2017.



The Commonwealth

The role of the Commonwealth Games Federation, games origins and the countries in the Commonwealth



Origins of the Commonwealth Games

The Commonwealth is an association of independent and equal sovereign states. From Africa to Asia, the Pacific to the Caribbean, the Commonwealth's two billion people make up 30% of the world's population and are of many faiths, races, languages, cultures and traditions.

The Commonwealth Games is a unique, world-class, multi-sports event held once every four years. The Games comprise the 70 member nations and territories from six regions that include Asia, Oceania, Africa, Europe, the Americas and the Caribbean.

The first Commonwealth Games, originally called the British Empire Games, were held in 1930 in Hamilton, Canada. The Commonwealth Games are often referred to as the Friendly Games and are used to inspire and connect millions of people around the world.

Commonwealth countries

Africa

Botswana, Cameroon, Ghana, Kenya, Lesotho, Malawi, Mauritius, Mozambique, Namibia, Nigeria, Rwanda, Seychelles, Sierra Leone, South Africa, Swaziland, Tanzania, Uganda, Zambia

Americas

Belize, Bermuda, Canada, Falkland Islands, Guyana, St Helena

Asia

Bangladesh, Brunei Darussalam, India, Malaysia, Pakistan, Singapore, Sri Lanka

Caribbean

Anguilla, Antigua and Barbuda, Bahamas, Barbados, British Virgin Islands, Cayman Islands, Dominica, Grenada, Jamaica, Montserrat, St Kitts and Nevis, Saint Lucia, St Vincent and the Grenadines, Trinidad and Tobago, Turks and Caicos Islands

Europe

Cyprus, England, Gibraltar, Guernsey, Isle of Man, Jersey, Malta, Northern Ireland, Scotland, Wales

Oceania

Australia, Cook Islands, Fiji, Kiribati, Nauru, New Zealand, Niue, Norfolk Island, Papua New Guinea, Samoa, Solomon Islands, Tonga, Tuvalu, Vanuatu

The role of the Commonwealth Games Federation (CGF)

The Commonwealth Games Federation (CGF) is the regulatory body that is responsible for the direction, policy and control of the Commonwealth Games.

The CGF administers a number of Host City obligations and one of GOLDOC's key roles is to ensure that these requirements are met for GC2018. The CGF also conducts regular six-monthly Coordination Commission (CoCom) reviews to assess GC2018 planning and ensure obligations under the Games Host City Contract are being met. The most recent CoCom held in December 2016, endorsed GC2018 progress and preparations and stated confidence that the Games remain on time and on budget.

The CGF's vision is to 'promote a unique, friendly, world-class Commonwealth Games and to develop sport for the benefit of the people, the nations and the territories of the Commonwealth, and thereby strengthen the Commonwealth'.

The core values that underpin the work of CGF are:

- ▶ humanity
- ▶ equality
- ▶ destiny.

These values define the CGF's goal to promote and celebrate a unique, friendly and world-class Games.



Venues

New and upgraded infrastructure will provide long-lasting benefits to Queensland for many years to come – all venues are being designed to fulfil the best possible legacy for the community

GC2018 Venue Delivery Program 2014 to 2017

New and upgraded competition venues will be delivered well ahead of GC2018.

GC2018 will be hosted across 18 world-class venues located on the Gold Coast, Brisbane, Cairns and Townsville.

In preparation for GC2018, the Queensland Government will deliver three new sporting venues and one multi-purpose venue, as well as undertaking major upgrades to a further seven venues. This will provide important sport and community facilities for South East Queensland.

The \$320 million investment into sport and community infrastructure will generate more than 1000 full-time equivalent jobs during the design and construction phase, and will drive long-term economic benefits by attracting elite athletes and world-class events to Queensland for decades to come.

In addition, the Commonwealth Games Village will inject an estimated \$550 million into the local economy over five years and create up to 1500 full-time equivalent jobs during design and construction.

This update provides a road map for how new and upgraded competition venues will be delivered.

GOLD COAST

Commonwealth Games Village and Parklands Legacy Redevelopment

Design and construction timeframe: early 2014 to late 2017

As the largest ever urban renewal project for the Gold Coast, the redevelopment of Parklands at Southport is well underway.

Construction works on the Commonwealth Games Village site are progressing well, with the full site scheduled for completion in late 2017. Injecting an estimated \$550 million into the local economy over five years, the project is expected to generate up to 1500 full-time equivalent jobs during design and construction.

Construction of the Commonwealth Games Village is the catalyst for further development of the multi-billion dollar Gold Coast Health and Knowledge Precinct. Redevelopment of Parklands will be the most significant Commonwealth Games legacy project on the Gold Coast, with expansion of the Health and Knowledge Precinct set to create thousands of new jobs in the future.

The redevelopment will provide vital infrastructure for GC2018 and, in the longer term, it will create a vibrant mixed-use community as the key residential, commercial and retail component of the Health and Knowledge Precinct.

The mixed-use health and knowledge development will complement the adjacent hospital precinct and Griffith University. It will help deliver long-term jobs and also help to diversify the Gold Coast economy.

The project will deliver more than 1200 permanent apartments and townhouses and a neighbourhood retail centre at Parklands. The project includes 18 new buildings ranging in height from one storey to nine stories.

The master plan design also features a major water feature at the village heart where the built environment meets the community.

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The Commonwealth Games Village will deliver:

- ▶ 6500 beds (Games mode) across more than 1200 permanent dwellings
- ▶ 5840 square metre retail and office space
- ▶ minor roads, services and infrastructure
- ▶ seven hectares of green space.

The Commonwealth Games Village will occupy seven hectares of the 29 hectare Parklands site, with a further seven hectares dedicated to parks and open space. The balance of land will be held by the state for further development within the Gold Coast Health and Knowledge Precinct from 2018.

Broadbeach Bowls Club

Completed June 2016

Broadbeach Bowls Club is the Gold Coast's premier Lawn Bowls facility and will host the GC2018 Lawn Bowls competition.

Design work started in early 2015 for important upgrades to the four greens and clubhouse amenities to accommodate GC2018 competition requirements.

This venue is steadily earning a reputation as a world-class venue as host of the World Junior Championships from 2014 to 2018, and major local and national competitions such as the 2015 and 2016 Australian Open Championships.

Carrara Sports Precinct

Design and construction timeframe: late 2013 to early 2017

Revitalisation of the Carrara Sports Precinct will provide new and upgraded facilities for a range of elite and community sporting groups on the Gold Coast. The works include construction of the Carrara Sports and Leisure Centre and upgrades to both Carrara Stadium, Carrara Indoor Stadium as well as general precinct upgrades including new community sports fields and a pedestrian plaza.

The redevelopment will also increase the precinct's potential to attract major sporting competitions and events in the future.

All permanent enhancements will be delivered in early 2017 in preparation for becoming the signature venue precinct for GC2018, hosting the Opening and Closing Ceremonies, Athletics, Badminton, Weightlifting and Wrestling competitions.

Carrara Indoor Stadium

Design and construction timeframe: late 2013 to late 2017

Carrara Indoor Stadium is located within the Carrara Sports Precinct, which is the signature venue precinct for GC2018. The venue will be used for back-of-house operations during the Commonwealth Games.

Planning and design work for the venue upgrade was completed in early 2015. Construction is scheduled to commence in early 2017. This will follow the completion of the adjacent Carrara Sports and Leisure Centre, which is currently under development.

The venue upgrades are designed to support Commonwealth Games competition and broadcast requirements, as well as extending community use of this multi-purpose indoor venue for the next 20 years and beyond. Works include upgraded spectator seating, technology upgrades, new internal and external cladding, and a new roof.

Carrara Sports and Leisure Centre

Design and construction timeframe: late 2013 to early 2017

This new multi-purpose community facility will be comprised of two mixed-use indoor halls connected by an internal pedestrian street. The new centre will support a range of sport and community facilities, which are designed to accommodate a wide range of court sports including Basketball, Netball, Indoor Soccer and Badminton.

The Carrara Sports and Leisure Centre has been designed to provide world-class competition and training facilities on the Gold Coast capable of hosting international sporting events such as the Badminton and Wrestling competitions during GC2018.

The Carrara Sports and Leisure Centre will feature:

- ▶ two large indoor halls accommodating 15 mixed-use sports courts
- ▶ change rooms and amenities
- ▶ meeting and function rooms
- ▶ indoor café and commercial kitchen
- ▶ large multi-purpose function room and terrace
- ▶ approximately 5350 permanent spectator seats
- ▶ 460 undercover car park spaces
- ▶ public plaza with pedestrian access to Carrara Indoor Stadium
- ▶ elite multi-purpose sports fields.

Early site works commenced in February 2015 and construction works are on budget and scheduled for completion in early 2017.

Carrara Stadium

Design and construction timeframe: late 2013 to early 2017

Carrara Stadium is home to Australian Football League team, the Gold Coast Suns. The stadium currently accommodates up to 25 000 spectators and will be enhanced with additional temporary seating for GC2018.

This world-class sporting venue will benefit from permanent lighting and technology upgrades, and construction work is underway and scheduled for completion by early 2017.

Further temporary works will take place in the lead-up to GC2018 that will transform the stadium for track and field competition. In addition, a temporary warm-up athletics track will also be located within the precinct.

Carrara Stadium will host the Opening and Closing Ceremonies and the Athletics competition for GC2018.

Coomera Indoor Sports Centre

Completed August 2016

The Coomera Indoor Sports Centre provides an important piece of community infrastructure for one of the Gold Coast's fastest growing regions.

This new multi-purpose facility accommodates a range of indoor sports and community facilities, including:

- ▶ eight mixed-use sports courts
- ▶ gymnastics arena
- ▶ change rooms
- ▶ meeting rooms
- ▶ function rooms
- ▶ kiosk.

The centre will host the Gymnastics competition and Netball finals for GC2018.

After 2018 the centre will provide much needed community infrastructure that will accommodate a range of sports including Netball, Basketball, Volleyball and Gymnastics.



Coomera Indoor Sports Centre

Elanora/Currumbin Valley

Existing venue

Elanora/Currumbin Valley will provide a picturesque location for the Road Racing elements of the Cycling program. Starting and finishing at the Merv Craig Sporting Complex, the road race circuit will provide a range of areas for spectators to view the event.

Gold Coast Aquatic Centre

Completed June 2014

The \$41.39 million Gold Coast Aquatic Centre redevelopment project was completed in June 2014, almost four years ahead of GC2018. The venue was delivered in time to host the Pan Pacific Championships in August 2014.

This complex project involved:

- ▶ refurbishing the existing eight-lane, 50 metre pool, the 25 metre pool and dive pools
- ▶ delivering brand new facilities including a new 10-lane, 50 metre competition pool, an elevated spectator concourse with seating for 1000 patrons, new change room and toilet facilities, and a dry dive training facility.

The aquatic centre has been the training ground for local swimmers and elite athletes since it was first established in the 1960s and the redevelopment accommodates a range of community uses to provide lasting benefits beyond GC2018.

In addition to a new 50 metre competition pool, the venue has been upgraded to include a crèche, café, gym, children's play pool and a learn-to-swim pool.

The Gold Coast Aquatic Centre is now a world-class facility capable of hosting up to 12 500 spectators for major national and international events.

Situated on the picturesque Southport Broadwater, this outdoor venue will provide a breathtaking backdrop to the Swimming and Diving competitions during GC2018. The Gold Coast Aquatic Centre boasts the following facilities:

- ▶ 50 metre competition pool
- ▶ 10 metre x 15 metre learn-to-swim pool
- ▶ children's play pool
- ▶ 50 metre, eight-lane training pool
- ▶ 25 metre x 25 metre program pool
- ▶ diving pool
- ▶ dry dive training facility
- ▶ change rooms and amenities
- ▶ support facilities
- ▶ 600 square metre gymnasium
- ▶ indoor/outdoor café
- ▶ multi-function meeting rooms

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GOLD COAST

- ▶ consultation rooms
- ▶ crèche
- ▶ event facilities
- ▶ 155 car parking spaces.

Even though the aquatic centre is being used for elite competition and training before GC2018, its main focus remains functioning as a community facility.

Gold Coast Convention and Exhibition Centre

Existing venue

The Gold Coast Convention and Exhibition Centre, located at Broadbeach, is the City of Gold Coast's premier convention and exhibition venue, and the largest regional convention centre in Australia. Completed in 2004, the venue comprises:

- ▶ a 5000-seat capacity arena
- ▶ 6000 square metres of exhibition space
- ▶ more than 1400 underground car parking spaces.

This venue will host the Netball heats and Basketball finals for GC2018.

Gold Coast Hockey Centre

Design and construction timeframe: mid-2014 to early 2017

This redevelopment project includes new and upgraded facilities, including the hockey pitches and building amenities.

The existing hockey pitches will be realigned to a north-south facing position to comply with international competition requirements. The work involves the creation of two new synthetic pitches and one new grass pitch. A third synthetic pitch has been completed at the Sports Super Centre at Runaway Bay to be used as a training facility during GC2018.

The venue upgrade has been designed to attract elite sport and community competition and training camps long after the Commonwealth Games.

Expansion of the existing amenities building will include:

- ▶ new meeting rooms and offices
- ▶ kitchen and bar facilities
- ▶ a function room
- ▶ change rooms and amenities
- ▶ 200 permanent spectator seats overlooking the two synthetic pitches.

The design process was finalised in late 2015 and construction will be staged between hockey seasons. Construction of the amenities building commenced in February 2016 and redevelopment is scheduled to be completed well ahead of the Commonwealth Games.

Nerang Mountain Bike Trails

Design and construction timeframe: mid-2014 to early 2017

The Mountain Bike Trails event will be situated at the Nerang National Park and Gold Coast Cycle Centre. The redevelopment works include new and upgraded mountain bike trails and improvements to cycle centre amenities including building upgrades, pedestrian access improvements, bike wash facilities and increased car parking.

Design work commenced in early 2015 and construction commenced in September 2016 for completion in early 2017.

Oxenford Studios

Completed May 2016

The state-of-the-art film and television studios comprise nine studio buildings that will accommodate the GC2018 Boxing, Table Tennis and Squash competitions.

Construction was completed in May 2016 on a 4000 square metre super stage at Village Roadshow's Oxenford Studios, in a partnership that will simultaneously deliver a GC2018 venue and provide a major drawcard for international blockbuster films.

Construction of the super sound stage will provide a significant legacy for the Gold Coast and Queensland screen industry.

The \$15.5 million sound stage is the first of its kind in Australia and already attracting big-budget blockbusters to Queensland, with *Thor: Ragnarok* filmed at the studio in 2016, and *Aquaman* to commence filming in the first half of this year.

Robina Stadium

Existing venue

Robina Stadium is a purpose-built football facility with a seating capacity of 27 400. This world-class venue is currently home to the Gold Coast Titans National Rugby League team and is well equipped to host major sporting competitions. The venue currently offers:

- ▶ multiple change rooms
- ▶ extensive food and beverage outlets
- ▶ corporate hospitality and function rooms
- ▶ management offices
- ▶ media facilities, including commentary and broadcast booths, a TV presentation suite, press conference room and a media lounge.

Southport Broadwater Parklands

Existing venue

The Southport Broadwater Parklands will provide a picturesque backdrop for a range of outdoor competition events, including the Triathlon and Marathon.

BRISBANE

Belmont Shooting Centre

Design and construction timeframe: mid-2014 to early 2017

The Belmont Shooting Centre is one of a limited number of shooting venues worldwide where all shooting disciplines can be accommodated in one location. The centre was the venue for the shooting competition at the 1982 Brisbane Commonwealth Games and remains a premier shooting venue in Queensland and Australia.

In preparation for GC2018, the shooting ranges will be upgraded with some new equipment including electronic scoreboards and shooting targets.

Construction is underway and on track for completion in early 2017.

Anna Meares Velodrome

Completed September 2016

Construction commenced on Queensland's first indoor velodrome in late 2014 and the building reached practical completion in September 2016.

The major achievement in the first year of construction was formation of the 1165 tonne steel superstructure that took approximately 30 000 workshop hours to fabricate off site. Now installed, it spans 117 metres north to south and 113 metres east to west.

This exciting new venue is more than just a track cycling facility. The design incorporates a range of additional community sport and recreation uses, including mixed-use sport courts and community function spaces.

A public plaza connects the new velodrome with the existing world class BMX Super Cross track that promises to create an exciting new cycling hub for South East Queensland and a home to Queensland's track cycling community.

The Anna Meares Velodrome's unique track was designed and built to Union Cycliste Internationale (UCI) standards by German company, Sportbau Schurmann GBH using their own patented design. It features a 'wide track', which is advantageous for the development of cycling in Queensland for all styles of racing.

CAIRNS

Cairns Convention Centre

Existing venue

The Cairns Convention Centre is well equipped for hosting professional basketball competitions and other large sporting events.

The venue will host GC2018 Basketball competition heats.



Cairns Convention Centre



Anna Meares Velodrome

TOWNSVILLE

Townsville Entertainment and Convention Centre

Existing venue

The Townsville Entertainment and Convention Centre has been used extensively for hosting professional basketball competitions and other large sporting events.

The venue will host GC2018 Basketball competition heats.

Financial overview



Funding sources

GC2018 provides an opportunity to derive lasting economic benefits for Queensland, injecting more than \$2 billion into the state economy and supporting up to 30 000 full-time equivalent jobs. Building the economy will be achieved through investment in redeveloping and expanding infrastructure, and enhancing business both locally and across Queensland.

Tourism, hospitality and retail industries will be positioned to attract visitors during and after GC2018, and the event will play an important role in Queensland's economic future.

The total cash budget for GC2018 expenditure is \$2.018 billion. This will be offset by an estimated operating revenue of \$240 million, contributions of \$115 million from the City of Gold Coast and \$156 million from the Australian Government, leaving a net cost to the Queensland Government of \$1.507 billion.

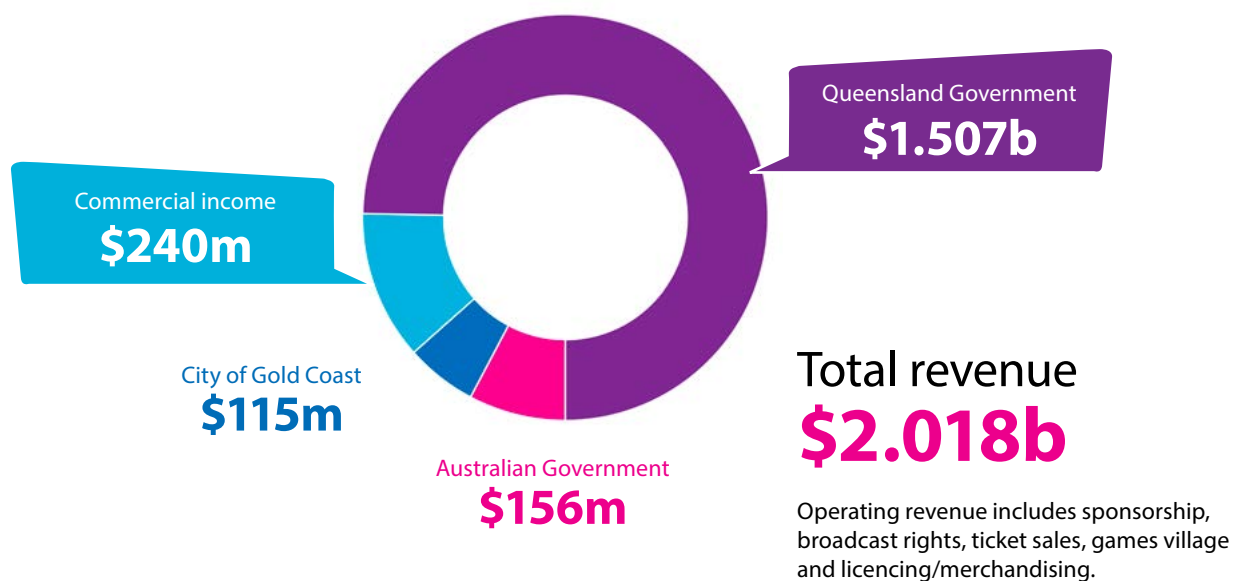
The majority of the estimated expenditure will be incurred after the 2015–16 financial year, with the highest amount of expenditure occurring in 2017–18.

The Queensland Government has underwritten the cost of the Games in a guarantee provided as part of the process to bid for the Games and this forms part of the Host City Contract. Costs will be incurred by a number of agencies who are working in partnership to prepare for and deliver GC2018.

The estimated cost of delivering GC2018 is \$2.018 billion funded by four main sources:

- ▶ Queensland Government
- ▶ Australian Government
- ▶ City of Gold Coast
- ▶ commercial income to be generated by GOLDOC.

Commercial income includes sponsorship, broadcast rights, ticket sales, licencing and merchandising.

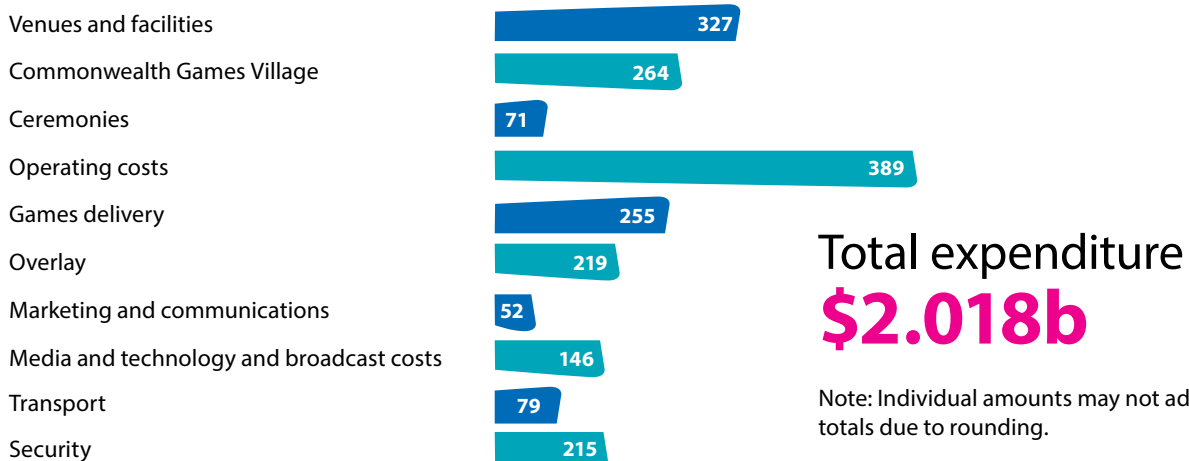




Budget breakdown

The key areas of expenditure are outlined below. Major budget categories include the Commonwealth Games Village, venues and facilities, and operating costs, as well as GC2018 overlay requirements – the temporary infrastructure and equipment required to deliver the Games.

Expenditure



Expenditure to date

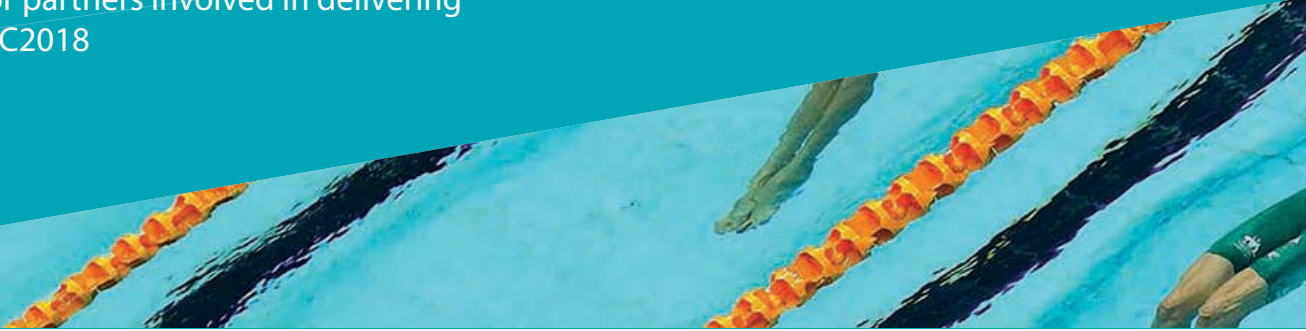
Current expenditure to date has reached a total of \$542 million. Preparations are on track and within budget.

	2011–12	2012–13	2013–14	2014–15	2015–16	2016–17*	TOTAL
Venues and facilities	0	8	36	30	135	47	256
Commonwealth Games Village	0	2	9	27	26	15	78
Ceremonies	0	0	1	1	1	1	3
Operating costs	18	12	16	27	61	25	160
Games delivery	0	0	2	1	4	1	6
Overlay	0	0	0	0	1	0	3
Marketing and communications	0	1	1	1	3	1	7
Media and technology and broadcast costs	0	1	1	3	8	7	21
Transport	0	0	0	0	0	0	2
Security	0	0	0	1	5	0	5
Total expenditure	18	25	65	92	246	97	542

*Current as of December 2016

Games partners

The major partners involved in delivering a great GC2018



The Queensland Government's overarching objectives for GC2018 are to:

- ▶ demonstrate Queensland's ability to stage a successful, inspiring and memorable international event
- ▶ leverage the Commonwealth Games to derive economic benefits and develop local business and workforce capability
- ▶ maximise long-term community, sport and health benefits from GC2018
- ▶ strengthen Queensland as Australia's premier tourism destination.

Governance

The governance framework for GC2018 ensures there is clear accountability for the delivery of the Games under the authority of the Minister for the Commonwealth Games and includes a number of Games Partners and key state delivery agencies.

The governance framework includes the Tourism and Commonwealth Games Cabinet Committee, chaired by the Premier, which provides strategic direction for the delivery of GC2018 and the Embracing 2018 Legacy Program to maximise benefits to Queensland from the Games.

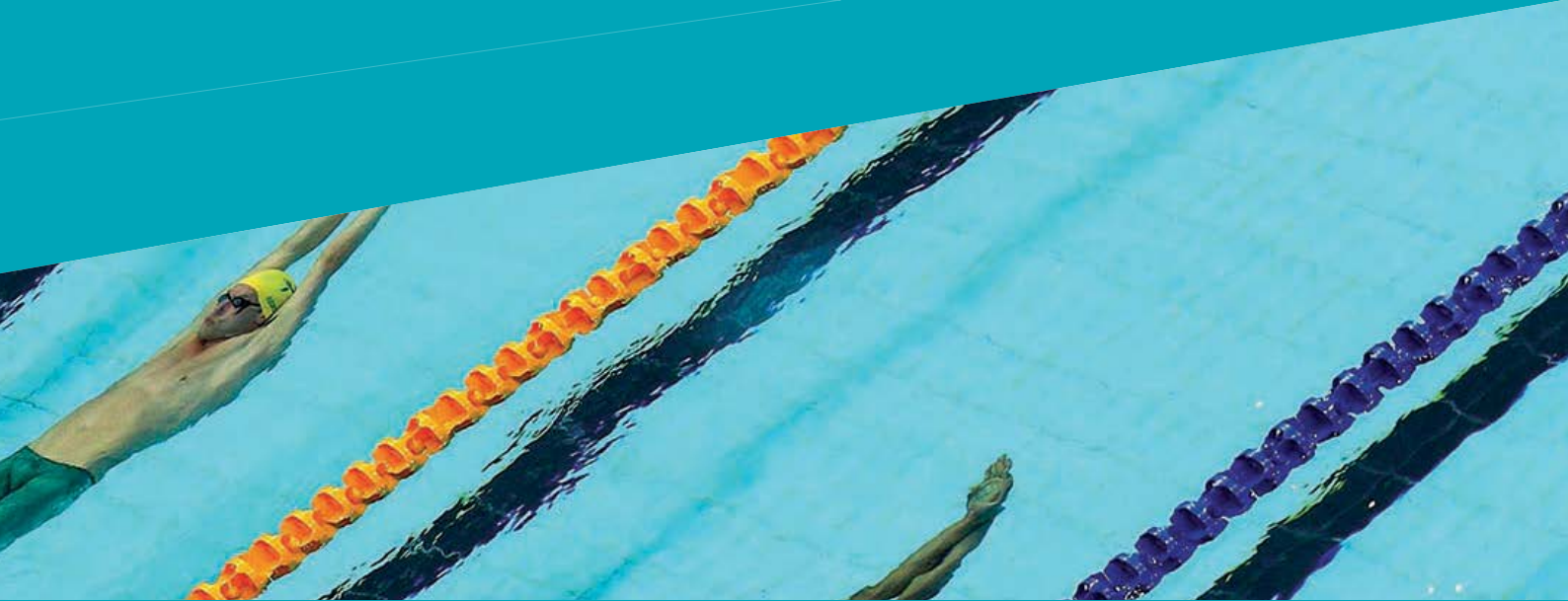
The Government is committed to ensuring GC2018 is the best Games ever and that they leave a lasting legacy for Queensland and the Gold Coast.

Gold Coast 2018 Commonwealth Games Corporation™ (GOLDOC)

GOLDOC was established in January 2012 under the *Commonwealth Games Arrangements Act 2011* as a statutory body within the portfolio of the Minister for the Commonwealth Games, and is responsible for planning and delivery of GC2018.

Working with government and Games Partners, the functions of GOLDOC are to undertake and facilitate the organisation, conduct, promotion and commercial and financial management of GC2018, including events and programs associated with the Commonwealth Games.

The GOLDOC Board is responsible for the way GOLDOC performs its functions and exercises its powers in an appropriate, effective and efficient way. The board derives its authority from the enabling legislation.



Queensland Government

The Office of the Commonwealth Games (OCG), in the Department of Tourism, Major Events, Small Business and the Commonwealth Games, provides central authority and oversight within the Queensland Government for the coordination and delivery of GC2018. It is the Queensland Government's first advisor on GC2018 and is responsible for whole of Games portfolio assurance, governance and program delivery.

OCG leads the Queensland Government statewide Embracing 2018 Legacy Program to maximise the legacy benefits from hosting the Commonwealth Games.

OCG also works collaboratively with other Queensland Government departments, GOLDOC, the Australian Government, the Host City and Event Cities to deliver capital infrastructure, transport and security arrangements for the Games.

The Department of State Development manages the delivery of the Games venue and village infrastructure program (capital development of competition, training and key non-competition venues, including the Commonwealth Games Village), and the project and contract management of individual projects.

City of Gold Coast (CGC)

The City of Gold Coast (CGC) has established a Commonwealth Games unit and will be responsible for the majority of activities involving city operations for the Gold Coast, festival and city legacy, and is the asset owner of many of the venues.

Australian Government

The Australian Government, through the Office of Sport, in the Department of Health, is providing financial support, enhanced services and in-kind support to GC2018. Core services to the success of GC2018 include immigration, customs and health. In addition, the Australian Government is working with Queensland Government and the City of Gold Coast on coordinated security strategies.

Commonwealth Games Australia

Commonwealth Games Australia is the national body responsible for Commonwealth Games operations, publicity and development in Australia, specifically providing and organising funding, clothing, travel, accommodation and accreditation of athletes and officials for GC2018.



Contact us

Connect with us

To keep up to date with progress and opportunities in the lead-up to GC2018, connect with us on social media. As 2018 grows closer, we will share information about lifestyle, economic and community opportunities. Follow us and embrace GC2018!



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About Ahead of the Games

Ahead of the Games is a biannual point-in-time report produced by the Office of the Commonwealth Games.