

A high-angle photograph of a swimming pool with several swimmers in different lanes. The lanes are separated by orange and blue lane lines. The water is a clear, light blue. The swimmers are in various stages of a stroke, with their arms extended forward.

Ahead of the
GAMES
April 2018

EDITION 3: February 2016

The inside story on Gold Coast 2018
Commonwealth Games™ preparations



Premier's message

The Gold Coast 2018 Commonwealth Games will deliver a significant economic and community legacy for Queensland and the Gold Coast in particular.

We can already see the transformational impact GC2018 is having on the region in this progress update.

All three new sporting venues and one multi-use facility at Oxenford's Village Roadshow Studios are scheduled for completion in 2016. Plans are well advanced for work to start on seven upgraded venues, all due to open for community use 12 months out from the Games.

Construction of the new venues and upgrades are delivering 1000 full-time equivalent jobs for Queenslanders. But the flow-on effects across the wider community cannot be underestimated, with thousands more workers benefiting along the broader supply chain supporting these projects.

Long-term, the \$320 million venue construction program, jointly funded by the Queensland Government, the Australian Government and the City of Gold Coast, will ensure the Gold Coast and South East Queensland are positioned as pre-eminent hosts of major events and enviable locations to live, visit and invest in.

Our progress towards delivering the Games on time and on budget was acknowledged in December 2015 by the Commonwealth Games Federation (CGF) Coordination Commission.

The CGF confirmed the plans we have put in place and the work undertaken by the Queensland Government and our delivery partners has put the Gold Coast in a great position to deliver the best Games ever.

The Gold Coast 2018 Commonwealth Games is an event that will place our state on the world stage and a cumulative audience of 1.5 billion people will be watching. My Government is determined that every opportunity is taken to build a lasting legacy that will create jobs, build our economy, strengthen our community and enhance our already enviable Queensland lifestyle.

The Honourable Annastacia Palaszczuk MP
Premier and Minister for the Arts



GC2018

A great Games, in a great city, leaving great memories and great benefits for all.

Minister's message

With less than 3 years to go until the Gold Coast 2018 Commonwealth Games, excitement is building as we see new sporting venues rise from the ground, businesses signing on for work, schools interacting with their counterparts around the Commonwealth and our tourism and accommodation providers gearing up to welcome the world.

The Games will be a major economic generator, injecting \$2 billion into our economy and supporting 30,000 jobs.

Since the last Ahead of the Games update, we have made a great deal of progress. GC2018 is coming up fast, but the Queensland Government is well and truly on track to deliver the best games ever.

Three brand new sporting venues are taking shape at Coomera, Carrara and Chandler. Local businesses are fabricating steel, pouring concrete and delivering materials. These building sites are already realising a significant economic and community legacy for Queensland, providing jobs for local workers and helping to build a strong, local skills base for future projects.

Our GC2018 venues are already proving they can boost Queensland's reputation as a world class host of major events. In November, the Gold Coast Aquatic Centre hosted the international 2015 FINA Diving Grand Prix, in 2017 the World Badminton Federation Sudirman Cup will be held at Carrara, the Broadbeach Bowls Club will host the 2020 World Bowls Championships, while the Gold Coast has won the 2018 ITU World Triathlon Series Final and World Championships.

These are all important sporting events in their own right and show the lasting legacy we are already generating from GC2018.

But GC2018 is not just about the sport, it's also very much about our community and lifestyle. We recently appointed a creative lead to drive a statewide arts and culture program that will bring colour and excitement to community celebrations in our event cities.

As we count down to GC2018, I encourage all Queenslanders to stay up to date with progress via Ahead of the Games and get behind this amazing opportunity for our State.

The Honourable Stirling Hinchliffe MP

Minister for Transport and the Commonwealth Games



The Event

From 4-15 April 2018, the first regional city in Australia to ever host a Commonwealth Games will provide the breathtaking backdrop to the Gold Coast 2018 Commonwealth Games™ (GC2018). Share the Dream™.

The Gold Coast boasts a reputation for staging world class major events. The Commonwealth Games gives the city, home to many of Australia's elite athletes, an opportunity to further showcase a destination that attracts more than 12 million tourists each year.

GC2018 will:

- ▶ stage 17 sports and para-sports at 17 venues
- ▶ attract 6,500 athletes and team officials from 71 nations and territories
- ▶ involve approximately 15,000 friendly volunteers
- ▶ be broadcast around the world to a cumulative audience of 1.5 billion.

Across 11 days of competition, people across the globe will thrill to the spectacle of world-class and friendly rivalry as many of the world's greatest athletes go for gold and the honour of being crowned a Commonwealth Games champion.

While the Gold Coast will host the majority of the competitions, two sports, Track Cycling and Shooting, will be contested in Brisbane, and preliminary matches of Basketball will be held in the northern Queensland cities of Townsville and Cairns.

GC2018 will be an opportunity for these destinations to showcase their vibrancy – kilometres of golden sandy beaches, tropical rainforests and hinterlands, and the enviable cultural diversity and the laid-back cosmopolitan lifestyle unique to Queensland and Australia.

It will be a Games to remember, one that inspires athletes to deliver world class performances, a celebration of our cultural diversity and an opportunity to Share the Dream™ on the world stage.

The Sport

Boasting 2 national sporting teams, a bevy of international sporting stars and world class infrastructure, the Gold Coast is home to people who consider sport and fitness a declaration of their lifestyle. The reality of hosting the Commonwealth Games in 2018 has been met with great excitement and enthusiasm and preparations are underway to deliver an athlete-focused Games with excellent competition in a fun and friendly environment.

The GC2018 sport program will include 17 sports and para-sports:

- | | | |
|-------------------------------------|----------------|-----------------|
| ▶ Athletics | ▶ Cycling | ▶ Shooting |
| ▶ Aquatics
(Swimming and Diving) | ▶ Gymnastics | ▶ Squash |
| ▶ Badminton | ▶ Hockey | ▶ Table Tennis |
| ▶ Basketball | ▶ Lawn Bowls | ▶ Triathlon |
| ▶ Boxing | ▶ Netball | ▶ Weightlifting |
| | ▶ Rugby Sevens | ▶ Wrestling |

Mascot Competition

June 2015 saw the launch of the highly anticipated mascot design competition via a live Seven Sunrise TV cross from Carrara Stadium.

The mascot will be a fun, energetic and friendly character that will inspire people from all over the world to come to the Gold Coast for the Games.

All Australians, from the youngest to the oldest, were invited to enter by drawing a character that will capture the imagination of the entire Commonwealth.

The GC2018 mascot will be announced in 2016.

GC2018 brand

The GC2018 emblem embraces the three pillars – the place, the event and the sport – while also capturing the Gold Coast's unique attributes which has evolved into the following brand personality traits – inspirational, positive, energetic, vibrant, fun and authentic.

The GC2018 emblem was launched to mark the '5 years to go' milestone on 4 April 2013.

The GC2018 brand is protected by legislation, including the Commonwealth Games Arrangements Act 2011.

The rights to exclusive use of the emblem is an important asset in the sponsorship and marketing process.

Protecting the brand is vital to the successful attraction of sponsors and the commercial program development.





GOLDOC, Chair's message

With 2016 now upon us, and our operational planning phase in full swing, it is exciting to reflect on the year that was and what's ahead for GC2018 in 2016.

Planning processes in 2015 were intense and so too the opportunities to mark very special occasions throughout the year. Great community celebrations marked the three years to go and 1000 days to go milestones, the launch of our exciting GC2018 Gold Coast Schools Connect program and the launch of our Mascot Design Competition.

The GOLDOC team took up residence in its new headquarters (HQ) in Ashmore on the Gold Coast in 2015 with the offices now home to more than 160 staff and rising at a rapid rate. By mid this year there will be more than 300 staff gracing the brightly coloured corridors and workspaces of HQ with the team eventually swelling to more than 1,000 employees. It's an exciting time with many specialists from diverse backgrounds and experiences coming on board, indicative of our Games delivery progress.

We were delighted with the feedback from the Commonwealth Games Federation (CGF) Coordination Commission 2015 reviews with very positive feedback on our progress and integrated planning in areas key to the success of the Games, including legacy, transport and security.

So it's full steam ahead for 2016 with some really magical milestones in store and opportunities for communities to 'share the dream' and enjoy the lead up to GC2018.

We will commemorate Commonwealth Day on the second Monday in March, closely followed by celebrations to mark just two years to go in April. Throughout the year we will announce our first official GC2018 Ambassadors, reveal the Queen's Baton, confirm a spectacular para-sport program, welcome the CGF Coordination Commission 2016 reviews and to round off a hectic year, celebrate 500 days to go until the Games.

It is prudent in closing to acknowledge the positive and enthusiastic contribution the previous Minister for the Commonwealth Games the Honourable Kate Jones has made along the GC2018 journey. We have enjoyed our association with Minister Jones and wish her well with her current portfolio. We also welcome on board Minister for Transport and the Commonwealth Games the Honourable Stirling Hinchliffe and appreciate his passion, eagerness and commitment to work with the GOLDOC team in the future.

We are looking forward to continuing an exhilarating journey towards 2018 and ensure that we are well and truly on track to deliver a great Games in a great city leaving great benefits and great memories for all. Share the Dream™.

Nigel Chamier AM

Chair, Gold Coast 2018 Commonwealth Games Corporation

Host City

The City of Gold Coast, host city of GC2018.



Mayor's message

The Gold Coast 2018 Commonwealth Games™ (GC2018) will showcase our modern city to the world; it will enhance our reputation nationally and internationally, attract investment and opportunity and deliver lasting benefits for our community.

The City of Gold Coast is working closely with the Queensland Government and GC2018 partners to ensure a successful Commonwealth Games for athletes, visitors and locals.

What will make GC2018 memorable will be our people and their warm Gold Coast welcome.

With fewer than 1000 days to go until the biggest sporting event to be held in Australia for a decade, preparations are right on track and construction of more venues is well underway.

There is a growing excitement in the community and a desire to showcase our beautiful city to the world.

GC2018 will be a watershed moment for the Gold Coast and serve as a catalyst for other major civic projects including the Gold Coast Cultural Precinct.

GC2018 will leave behind a profound legacy for our city, including new sporting facilities and transport infrastructure, increased city pride, citizenship and community participation.

We're proud to be working with our partners to host a great Commonwealth Games that delivers lasting benefits for the Gold Coast.

Mayor Tom Tate
City of Gold Coast

The Gold Coast

Population

The Gold Coast's population in 2014 was measured at 546,067 and is expected to grow close to 650,000 by 2018. The city is increasingly diverse, with a quarter of the population — representing 35 different nationalities — born overseas.

Climate

The Gold Coast's climate is sub-tropical with 287 days of sunshine annually. Average summer temperatures range from 19 to 29 degrees Celsius (66-83 degrees Fahrenheit) and 9 to 21 degrees Celsius (48-69 degrees Fahrenheit) in winter.

Transport

The region is served by the Gold Coast International Airport, with frequent domestic services from across Australia including from Melbourne, Sydney, Adelaide and Hobart, and international services from New Zealand and Asia. Brisbane's International Airport provides links with the Americas and Europe.

A rail link and the Pacific Motorway connect the Gold Coast to Brisbane, Queensland's capital city. A public bus network operates across the Gold Coast and a light rail system links the Gold Coast University Hospital and the future home of the Commonwealth Games Village in Southport (at the northern end of the coast) to the central suburb of Broadbeach. The second stage of the light rail project will be complete in time for GC2018 and will extend the connection north to Helensvale.

Attractions and features

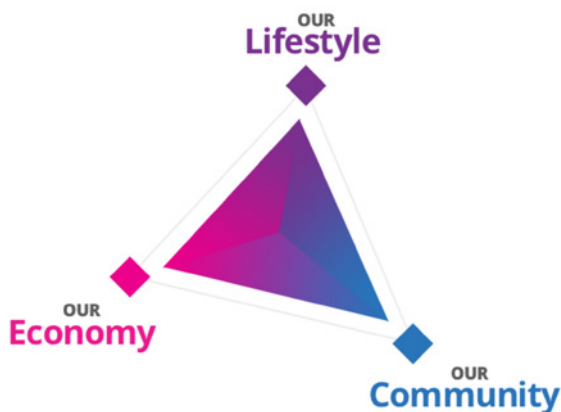
The Gold Coast offers an abundance of attractions including:

- ▶ 50 kilometres of beaches with an average water temperature of 22 degrees Celsius
- ▶ 260 kilometres of navigable waterways (9 times more than Venice)
- ▶ a regional Botanic Gardens and 2,245 parks covering 20,000 hectares
- ▶ world heritage-listed tropical rainforest hinterland
- ▶ the largest subtropical rainforest remnant in the world and more than 100,000ha of nature reserves
- ▶ the largest professional life guard service in Australia
- ▶ the largest concentration of themed attractions in the southern hemisphere
- ▶ being one of Australia's fastest-growing regions.

Three other Queensland cities will also benefit from GC2018. Brisbane, host of the Shooting and Track Cycling events, is approximately a 55 minute drive north of the City of Gold Coast. The northern Queensland cities of Cairns and Townsville will host the preliminary matches of the men's and women's Basketball competition.

Embracing 2018 strategy and action plan

Embracing our Games legacy: Queensland's legacy for the Gold Coast 2018 Commonwealth Games™ is the strategy developed to realise lasting benefits from hosting GC2018.



The strategy is built around three interconnected themes.

These themes will focus efforts on a range of activities to embrace the opportunities ahead and realise a lasting benefit for the Gold Coast, Queensland and Australia.

This will be achieved by government, business, communities and individuals working closely together. The strategy is supported by an action plan that outlines statewide initiatives.

The action plan will be reviewed annually with further programs and projects added on the journey to GC2018. All programs within the action plan will be evaluated and monitored.

The strategy continues to be reviewed and refined to ensure the aspirations of all Games partners are identified.

With solid planning before, during and after GC2018, Queensland will continue to benefit from GC2018 long after the Closing Ceremony.

Key Achievements

Reconciliation Action Plan

On 27 May 2015, in a nationwide first for an event of this scale, the Queensland Government announced the intent to develop a Reconciliation Action Plan (RAP) for GC2018.

Village Roadshow

Construction has begun on a 4000 square metre super sound stage at Village Roadshow's Oxenford Studios. Village Roadshow Studios is already a GC2018 venue, hosting the Boxing and Table Tennis competitions and this super stage will transform into a world class Squash venue at Games time.

The super stage will be the biggest of its kind in Australia and is already providing a boost to the international competitiveness of the Queensland screen industry and a lasting economic legacy for Queensland. Marvel Studio's Thor: Ragnarok will be filmed there from mid-2016.

Transport

GC2018 will leave a lasting transport legacy seen through both road and rail upgrades. The Coomera to Helensvale track duplication project is currently out to tender for design and construction. The Smith Street Motorway and Olsen Avenue interchange road upgrade has been completed and additional lanes and interchange upgrades have been made to the Pacific Motorway.

Light Rail

Agreement between local, state and federal government will see stage 2 of Gold Coast Light Rail delivered in time for GC2018. This is a huge win for South East Queensland residents and visitors, providing a seamless and accessible public transport option.

The 7.3 kilometre light rail system extension of stage 1 will connect the Gold Coast University Hospital light rail station to the heavy rail and bus interchange at Helensvale. Construction is expected to commence in April 2016.

Apprentices and Trainees

All of our new venue construction projects are committed to training and apprenticeships, leaving a lasting benefit to trainees, and the construction industry in Queensland.

Significant training has already been achieved with over 33000 hours at the Gold Coast Aquatic Centre and over 9500 hours at the Queensland State Velodrome project.

Global Education Program

As part of the Online Literature Festival, the Global Education Program allowed students to interact with their favourite authors, illustrators and poets in web conferencing sessions and school visits. In 2015, 1281 teachers and students participated. They represented 115 state and non-state schools from 7 regions across Queensland.

Embracing 2018 Advisory Committee

"It is a great privilege to chair the Queensland Government Embracing 2018 Advisory Committee for the forthcoming Commonwealth Games."

"Our job is to make sure that before, during and long after the Games the people of the Gold Coast and Queensland see lasting benefits from this major event which will make our city and state the focus of world attention in 2018."

"The committee looks forward to continuing to meet regularly in the lead up to GC2018 and cementing a great legacy for the Gold Coast and for Queensland."

The Honourable Rob Borbidge AO

Chair for the Embracing 2018 Advisory Committee and former Premier of Queensland.

The Embracing 2018 Advisory Committee provides advice on the development, implementation and evaluation and monitoring of the Embracing 2018 program for GC2018.

The Embracing 2018 Advisory Committee has a lead role in helping to:

- ▶ achieve lasting benefits for the state's business sector
- ▶ maximise long-term community, sport and health benefits
- ▶ strengthen Queensland's standing as Australia's top tourism destination.

The committee is made up of prominent Queenslanders who have extensive knowledge and experience across a range of sectors in our community.

The committee will drive outcomes from Embracing our Games Legacy: Queensland's legacy for the Gold Coast 2018 Commonwealth Games™.



The Honourable Robert Borbidge AO (Chair)
Former Premier of Queensland



Mr Andrew Baildon
Dual Olympian, and 5-time Commonwealth Games gold medallist



Ms Vicki Batten
CEO of FSG Australia



Mr Nick Behrens
General Manager - Advocacy, Chamber of Commerce and Industry Queensland



Ms Louise Bezzina
Director of Bleach Festival, the largest cultural festival on the Gold Coast



Mr Cam Charlton
Experienced management consultant with more than 30 years as a chartered accountant



Ms Martine Gill
Principal of Coomera Springs State School



Ms Julie McDonald OAM
Dual Olympian and Commonwealth Games Gold, Silver and Bronze medallist



Professor Ian O'Connor
Vice Chancellor and President of Griffith University



Mr Sean Ryan
News Corporation Queensland State Director

Evaluation & Monitoring Framework

The Evaluation and Monitoring Framework for the Embracing 2018 legacy program has been developed to provide comprehensive visibility of GC2018 initiatives and track performance through regular monitoring.

Indicators will provide a range of measures for outcomes across the 3 legacy themes:

- ▶ our economy
- ▶ our lifestyle
- ▶ our community.

In particular, the framework will track:

- ▶ direct and indirect economic benefit and jobs supported
- ▶ assistance provided for businesses to increase capacity and capability to become competitive for GC2018 contracts and other opportunities
- ▶ social, cultural and tourism indicators.

The Office of the Commonwealth Games will work with Games partners and other legacy stakeholders to collect and analyse data for the indicators.

Tourism

A key objective of hosting GC2018 is to strengthen Queensland's position as Australia's premier tourism destination.

To maximise this opportunity, we are working collaboratively with key partners to leverage existing events and programs to enhance Queensland's image around GC2018.

The Embracing 2018 Gold Coast Quality Service Project is helping tourism operators provide even better service for visitors. The Project is currently seeing the Queensland Tourism Industry Council working with accommodation providers, retail, restaurants, taxis and tourist attractions to help ensure visitors to Queensland feel welcome.

Our aim is to:

- ▶ maximise positive exposure of Queensland and its attributes as a tourism destination
- ▶ improve the national and international perception of the Gold Coast and Queensland brands
- ▶ enhance Queensland's service culture to strengthen the tourism, hospitality and retail industries
- ▶ extend opportunities to ensure Queensland realises benefits from GC2018 and other major sporting and cultural events in the lead up to, during and after the Games
- ▶ increase the skills and capacity of industry
- ▶ promote Indigenous cultural experiences for visitors.



Case studies



Cancer Council's QUEST Project

The Cancer Council joins embracing 2018 on a healthy living quest

GC2018 is providing many opportunities to encourage our community to embrace an active and healthy lifestyle. The latest project to join our official Embracing 2018 legacy program is the Cancer Council QUEST community health and fitness project.

With around 65% of Queensland adults and 27% of Queensland children overweight or obese the Cancer Council is warning us as our waistbands expand, so too do our chances of getting cancer.

QUEST is a free healthy lifestyle program for schools, early childhood centres, workplaces, sports clubs, local councils and community organisations. It aims to assist participants to make good choices to help reduce cancer risk and promote healthy lifestyles across the state.

What does QUEST stand for? QUEST is 5 easy steps to lead you down the path of better health:

Q: quit smoking

U: understand your body and get checked

E: eat healthily and drink less alcohol

S: stay sun smart

T: take time to be active

QUEST aligns with the *Embracing our Games Legacy, Queensland's legacy for the Gold Coast 2018 Commonwealth Games* strategy's Our Lifestyle theme by aiming to lead our community to a more healthy, active and sustainable lifestyle.

A healthy lifestyle not only improves physical well-being; it can also positively affect our overall quality of life.

Complementing QUEST, the Cancer Council, together with Queensland Health, have launched a series of free online workout videos. You don't have to be training for GC2018 Gold to take advantage of these excellent free resources, get fit and win your own race towards better health.

Over 600 Queensland organisations are already accessing QUEST via the online web portal where they can register, identify which health strategies they would like to introduce and track their progress. Join them today!

Tully State High School joined QUEST as part of its commitment to establish strategies to help staff and students reduce their risk of cancer.

The school's spokesperson Katrina Knight said as a starting point the school identified sun safety as a priority and the other areas of QUEST would be looked at when developing curriculum units.

"We have used the pre-written articles on QUEST in our newsletter and Facebook page and have displayed posters throughout the school. QUEST resources are available at the click of a button, making it easy to implement and educate the school community on health areas."

A Global Perspective for QLD Children

The Embracing 2018 Global Education Program is sending a rich, diverse and real world educational experience into Queensland schools.

Teachers and students can develop an international perspective and knowledge of other cultures by sharing ideas for teaching and learning across a global network.

The program focuses on building awareness of the Games as an international learning opportunity and provides schools with a range of activities and experiences emphasising sport, health and physical education, science, maths, technology, engineering, history, literacy and the arts.

There are 3 main elements of the program:

- ▶ Embrace a Commonwealth Country
- ▶ Embrace Your Health
- ▶ Embrace a Challenge

The Embracing 2018 Global Education Program is connecting students, athletes and experts from across Queensland, Australia and the world.

Web Link-up

A recent program highlight saw a web link-up between students from two Queensland State High Schools and Glasgow 2014 Commonwealth Games legacy participants to discuss youth legacy initiatives from Glasgow and how these can inform our students' own ideas for GC2018's legacy.

Online Web Conferences

Linked with the Online Literature Festival and Queensland Multicultural Week in August and September 2015, the Global Education Program presented online web conferences with a number of authors. These included discussions with Indigenous authors, multicultural stories, athlete stories and the history of Commonwealth countries.

Duke of Edinburgh Awards

Queensland school children are being encouraged to embrace a challenge and sign up for the Duke of Edinburgh Awards. The award is a way to try new things, hang out with friends, improve fitness and help out the community.

Gold Coast Schools Connect

On the Gold Coast, 112 state, Catholic and independent schools launched Gold Coast Schools Connect, an initiative that links local schools with others in the Commonwealth to build ties and discover similarities and differences.

What's Next?

There will be many more projects and activities added to the Global Education Program in the lead up to GC2018. In March 2017, the Queen's Baton Relay begins presenting students with opportunities to learn about the Commonwealth as they follow its journey.

Indigenous Reconciliation Action Plan

A First for Major Events

On 27 May 2015, in a nationwide first for an event of this scale, the Queensland Government announced the intent to develop a Reconciliation Action Plan (RAP) for the Gold Coast 2018 Commonwealth Games (GC2018).

GC2018 provides a significant opportunity to recognise Indigenous culture and respect the Traditional Custodians of the land, the Yugambah Language Group People of the Gold Coast as well as Traditional Custodians of Brisbane, Cairns and Townsville where GC2018 events will be held.

The GC2018 RAP will:

- ▶ outline Games Partners' contributions towards reconciliation
- ▶ include practical actions through employment, procurement, and participation in healthy and active programs
- ▶ aim to deliver tangible outcomes for Aboriginal and Torres Strait Islander people across Queensland
- ▶ have a specific focus on enabling Indigenous arts and cultural businesses to benefit from the Games, as well as providing employment opportunities
- ▶ outline practical actions Games partners will take to build strong relationships and enhanced respect between Aboriginal and Torres Strait Islander peoples and other Australians
- ▶ respect the Traditional Owners across the host and event cities and community consultation will be undertaken to include Traditional Owners.

Games Partners are working together to develop the GC2018 RAP to drive greater equality through sustainable opportunities across all event cities. A Gold Coast Indigenous Working Group and Elders Advisory Group of Yugambah Language Group Elders have been established to provide local guidance and input.

It is anticipated the GC2018 RAP will be released in 2016 and will be regularly reviewed, monitored and reported against. The RAP will contribute to the GC2018 legacy by modelling reconciliation actions for future events.

What is a RAP?

Reconciliation Action Plans (RAP) are business plans documenting what organisations will do within their sphere of influence to contribute to reconciliation in Australia. They outline practical actions the organisation will take to build strong relationships and enhanced respect between Aboriginal and Torres Strait Islander people and other Australians.

RAPs aim to drive greater equality through sustainable opportunities in areas such as employment, procurement and community engagement.

Arts and culture

Capturing the authentic spirit of the Gold Coast and reflecting Queensland's lifestyle, culture and creativity.

Courtesy of Australian Festival of Chamber Music 2013

The Queensland Government has developed the GC2018 Arts and Culture Concept Plan in collaboration with the City of Gold Coast and GOLDOC.

The vision, objectives and principles set out in the plan will be used to:

- ▶ design a program of cultural activities and events that engage Queenslanders in the Games
- ▶ showcase the very best of Queensland culture and lifestyle to the anticipated global cumulative broadcast audience of 1.5 billion.

The program will seek to capitalise on the Gold Coast and Queensland's cultural strengths and build on the outcomes of community consultation undertaken around the state.

As well as enhancing the GC2018 experience by creating a buzz and sense of excitement throughout the host city and beyond, the cultural program will result in significant legacy benefits for local communities. It will:

- ▶ accelerate the growth of Gold Coast arts and culture and activate creative communities across Queensland
- ▶ provide a chance to reinvent our cultural identity and change the way Queenslanders experience and perceive local arts and culture, up to and beyond 2018.

The Glasgow 2014 Commonwealth Games demonstrated that what is happening outside the venues and around the city can greatly enhance a visitor's experience. A vibrant arts and cultural program is vital to achieving a fun and memorable GC2018.

Yaron Lifschitz has been appointed Creative Lead for the program. Yaron built his reputation as CEO and Artistic Director of Queensland-based performance company Circa. Over the coming months he will engage with the local arts and cultural sector and community to develop the delivery model for the program.

Meanwhile the City of Gold Coast has commenced investment in a range of activities designed to accelerate the growth of the Gold Coast arts and cultural sector in preparation for GC2018. The City recently announced the outcomes of its Accelerate Triennial Grants Program.

Accelerate Triennial Grants Program Successful Recipients:

The Walls Art Space \$50,000

The Circus Corridor \$40,000

Swell Sculpture Festival \$35,000

Shock Therapy Productions \$40,000

Kate McDonald/Ian Pidd/Bec Reid \$35,000

Our vision

We will provide experiences that surprise, delight, unite and inspire audiences of locals and visitors alike.

We will capture the authentic spirit of the Gold Coast and reflect Queensland's lifestyle, culture and creativity.

We will offer collective experiences that contribute to a lasting Games legacy for the Gold Coast, Queensland and the Commonwealth.

Our principles

Community at the heart: It's all about people. We want to connect with others in our city, in our state, in our nation and across the Commonwealth.

Participation and inclusion: It's about being part of something big and trying new things. There will be ample opportunities for communities to be actively involved and experience different aspects of Gold Coast and Queensland culture.

Truly local approaches: It's about offering genuinely authentic Gold Coast and uniquely Queensland experiences and products. High authenticity is especially important for Indigenous components of the program.

Celebration: It's about having fun with friends old and new. We want to enjoy the unique atmosphere and excitement of large-scale shared entertainment experiences.

Partnership: It's about connecting and a sense of belonging. We will collaborate to activate existing resources for a sustainable whole that is much greater than the sum of its parts.

Transformation: It's about renewal and growth. We will drive great legacy outcomes for the local arts sector, build on existing knowledge, experience and expertise and be generous with our learnings for future host communities.

Our objectives

1. Celebrate the spirit of the Commonwealth through arts and culture
2. Actively engage Queenslanders in arts and culture
3. Uncover and showcase the best of our culture and our active, healthy lifestyle
4. Enhance and extend the Games experience
5. Transform local arts and culture



Transport

A successful transport operation is critical to the success of GC2018.

Courtesy of Translink

Transport Operation

A successful transport operation is critical to the success of GC2018, with thousands of athletes, officials, volunteers and workforce and around 1.5 million ticketed spectators expected to attend events.

Delivering transport for GC2018 is a significant task and requires careful planning and smart investment.

The Department of Transport and Main Roads is responsible for planning and delivering the transport operations for GC2018, in partnership with the City of Gold Coast and GOLDOC.

Travel to GC2018 events is to be predominantly by public transport and active transport. Strategies are currently being developed for additional passenger transport services, to enhance and strengthen transport coordination and existing rail and bus services, deliver effective park'n'ride facilities and improve the road network. Key stakeholders and community groups will continue to be engaged as the operational plans are developed and refined in the lead up to 2018.

The Transport Strategic Plan outlines how transport will operate during the GC2018, the scale of the transport task and how it will be delivered to ensure athletes, officials, media, spectators, sponsors and staff can get where they need to go safely, efficiently and comfortably. The Plan also identifies strategies to ensure local residents can go about their daily business during the GC2018 with as little disruption as possible.

The Transport Strategic Plan is guided by the following objectives:

Safety and efficiency

Transport services are safe and efficient, meeting the needs of the Games Family, spectators and workforce.

Positive transport experiences for all

- ▶ Spectator travel provides a positive public transport experience.
- ▶ Essential users of the transport network are able to move around during GC2018 with knowledge of changes that may affect their journey.
- ▶ A positive transport experience for the Games Family through responsive, flexible and customised transport services from arrival in the city to departure.

Balance

The smart use of existing transport capacity balanced with targeted investment in new infrastructure.

Legacy

The transport strategy supports the move toward a more sustainable transport network for the City of Gold Coast and the wider South East Queensland region.

Network Enhancements to Support GC2018 Delivery

Completed projects

- Smith Street M1 Pacific Highway upgrade:
Smith Street Motorway and Olsen Avenue interchange completed July 2015
- M1 Pacific Highway additional lanes and interchange upgrades:
Nerang – Worongary completed 2012
Worongary – Mudgeeraba completed 2014
Mudgeeraba – Robina southbound completed 2014
- Gold Coast University Health and Knowledge Precinct access improvements and upgrades:
Olsen Avenue and Parklands Drive completed 2011
Smith Street and Hospital Boulevard completed 2014
- Gold Coast rapid transit light rail project stage 1:
Completed in 2014

Upcoming projects

- Coomera to Helensvale rail track duplication:
Request for Tenders for design and construction have now closed
Tenders are currently being evaluated by Queensland Rail with a decision pending
Scheduled for completion 2017

- Park'n'ride infrastructure
Park'n'ride – site feasibility assessments are underway
- M1 Pacific Motorway Coomera Exit 54 Interchange upgrade:
\$74.7m project to increase interchange capacity to improve access to the Coomera Precinct
Scheduled for completion late 2016
- \$160.7m package of road network improvements to cater for current and expected future traffic volumes:
Scheduled for completion 2017
- Gold Coast rapid transit light rail project stage 2:
7.3 kilometre light rail system extension of Stage 1, connecting the Gold Coast University Hospital light rail station to the heavy rail and bus interchange at Helensvale
Expression of Interest completed September 2015
Request for Tender underway with three short-listed proponents to complete detailed submissions by late December 2015. It is expected construction will commence in April 2016
Funding commitments have now been secured from the Australian Government, Queensland Government and City of Gold Coast, with the Australian Government committing \$95 million (capped) and the City of Gold Coast committing \$55.1 million over three years, along with in-kind support of \$3.5 million
Scheduled for completion prior to Commonwealth Games in 2018





The Commonwealth

Understand the role of the Commonwealth Games Federation, games origins and the countries in the Commonwealth.

Getty Images

Origins of the Commonwealth Games

The Commonwealth is an association of independent and equal sovereign states. From Africa to Asia, the Pacific shores to the Caribbean, the Commonwealth's 2 billion people make up 30% of the world's population and are of many faiths, races, languages, cultures and traditions.

The Commonwealth Games is a unique, world class, multi-sports event held once every 4 years. The Games comprise the 71 member nations and territories from 6 regions which include Asia, Oceania, Africa, Europe, the Americas and the Caribbean.

The first Commonwealth Games, originally called the British Empire Games, were held in 1930 in Hamilton, Canada. The Commonwealth Games are often referred to as the Friendly Games and are used to inspire and connect millions of people around the world.

Commonwealth countries

Africa

Botswana, Cameroon, Ghana, Kenya, Lesotho, Malawi, Mauritius, Mozambique, Namibia, Nigeria, Rwanda, Seychelles, Sierra Leone, South Africa, Swaziland, United Republic of Tanzania, Uganda, Zambia

Americas

Belize, Bermuda, Canada, Falkland Islands, Guyana, St. Helena

Asia

Bangladesh, Brunei Darussalam, India, Malaysia, Maldives, Pakistan, Singapore, Sri Lanka

Caribbean

Anguilla, Antigua and Barbuda, Bahamas, Barbados, British Virgin Islands, Cayman Islands, Dominica, Grenada, Jamaica, Montserrat, St. Kitts and Nevis, Saint Lucia, St. Vincent and The Grenadines, Trinidad and Tobago, Turks and Caicos Islands

Europe

Cyprus, England, Gibraltar, Guernsey, Isle of Man, Jersey, Malta, Northern Ireland, Scotland, Wales

Oceania

Australia, Cook Islands, Fiji, Kiribati, Nauru, New Zealand, Niue, Norfolk Island, Papua New Guinea, Samoa, Solomon Islands, Tonga, Tuvalu, Vanuatu

The role of the Commonwealth Games Federation (CGF)

The Commonwealth Games Federation (CGF) is the regulatory body that is responsible for the direction, policy and control of the Commonwealth Games.

The Gold Coast 2018 Commonwealth Games™ Corporation (GOLDOC) is obligated to meet the requirements of the CGF and ensure that all obligations are met for GC2018. The CGF's vision is to "promote a unique, friendly, world-class Commonwealth Games and to develop sport for the benefit of the people, the nations and the territories of the Commonwealth, and thereby strengthen the Commonwealth".

The core values that underpin the work of CGF are:

- ▶ humanity
- ▶ equality
- ▶ destiny

These values define the CGF's goal to promote and celebrate a unique, friendly and world class Games.



Venues

New and upgraded infrastructure will provide long-lasting benefits to Queensland for many years to come. All venues are being designed to fulfil the best possible legacy for the community.

GC2018 Venue Delivery Program — 2014 to 2017

New and upgraded competition venues will be delivered at least 12 months ahead of the Gold Coast 2018 Commonwealth Games™ (GC2018).

GC2018 will be hosted across 17 world class venues located on the Gold Coast, Brisbane, Cairns and Townsville.

In preparation for GC2018 the Queensland Government will deliver three new sporting venues and one multi-purpose venue as well as undertaking major upgrades to a further seven venues. This will provide important sport and community facilities for South East Queensland.

Construction of a 4000m² super sound stage at Village Roadshow on the Gold Coast will provide a significant legacy for the Gold Coast and Queensland screen industry.

The \$15.5 million Sound Stage 9 is the first of its kind in Australia and already attracting big-budget blockbusters to Queensland, with Thor: Ragnarok to be filmed at the studios from mid-2016.

Construction of the stage is expected for completion in March 2016 and the venue will host the squash during the Gold Coast 2018 Commonwealth Games.

The \$320 million investment into sport and community infrastructure will generate more than 1000 fulltime equivalent jobs during design and construction phase and will drive long-term economic benefits by attracting elite athletes and world class events to Queensland for decades to come.

In addition, the Commonwealth Games Village will inject an estimated \$550 million into the local economy over 5 years and create up to 1500 fulltime equivalent jobs during design and construction.

Detailed planning is being undertaken with key stakeholders and user groups to identify the best possible sport and community infrastructure outcomes for Queenslanders. This update provides a road map for how new and upgraded competition venues will be delivered.

Gold Coast venues

Broadbeach Bowls Club

Timeframe: early 2014 to mid-2016

Broadbeach Bowls Club is the Gold Coast's premier lawn bowls facility and will host the lawn bowls competition.

Design work started in early 2015 for important upgrades to the four greens and clubhouse amenities to accommodate GC2018 competition requirements.

Construction works commenced in late 2015 for completion by mid-2016.

This venue is steadily earning a reputation as a world class bowls venue as host of the World Junior Championships from 2014 – 2018, and major local and national competitions such as the 2015 Australian Open Championships.

Carrara Sports Precinct

Timeframe: late 2013 to early 2017

Revitalisation of the Carrara Sports Precinct will provide new and upgraded facilities for a range of elite and community sporting groups on the Gold Coast. The works include construction of the Carrara Sports and Leisure Centre and upgrades to both Carrara Stadium and Carrara Indoor Stadium as well as general precinct upgrades including new community sports fields and a pedestrian plaza.

The redevelopment will also increase the precinct's potential to attract major sporting competitions and events in the future.

All permanent enhancements will be delivered by early 2017 in preparation for becoming the signature venue precinct for GC2018, hosting the Opening and Closing Ceremonies, Athletics, Badminton, Weightlifting and Wrestling competition.

Carrara Indoor Stadium

Timeframe: late 2013 to early 2017

Carrara Indoor Stadium is located within the Carrara Sports Precinct which is the signature venue precinct for GC2018. The venue will host the Weightlifting competition for the Commonwealth Games.

Planning and design work for the venue upgrade was completed in early 2015. Construction is scheduled to commence in late 2016. This will follow the completion of the adjacent Carrara Sports and Leisure Centre which is currently under development.

The venue upgrades are designed to support Commonwealth Games competition and broadcast requirements as well as extending community use of this multi-purpose indoor venue for the next 20 years and beyond. Works include upgraded spectator seating, technology upgrades, new internal and external cladding, and a new roof.

Carrara Sports and Leisure Centre

Timeframe: late 2013 to late 2016

This new multi-purpose community facility will be comprised of two mixed-use indoor halls connected by an internal pedestrian street. The new centre will support a range of sport and community facilities which are designed to accommodate a wide range of court sports including basketball, netball, indoor soccer and badminton.

The Carrara Sports and Leisure Centre has been designed to provide world class competition and training facilities on the Gold Coast capable of hosting international sporting events such as the Badminton and Wrestling competition during GC2018.

- ▶ The Carrara Sports and Leisure Centre will feature:
- ▶ 2 large indoor halls accommodating 15 mixed-use sports courts
- ▶ change rooms and amenities
- ▶ meeting and function rooms
- ▶ indoor café and commercial kitchen
- ▶ large multi-purpose function room and terrace
- ▶ approximately 5350 permanent spectator seats
- ▶ 460 undercover car park spaces
- ▶ public plaza with pedestrian access to Carrara Indoor Stadium
- ▶ elite multi-purpose sports fields.

Early site works commenced in February 2015 and construction works are progressing on time and on budget for completion by late 2016.

Carrara Stadium

Timeframe: late 2013 to early 2017

Carrara Stadium is home to the Australian Football League team, the Gold Coast Suns. The stadium currently accommodates up to 25,000 spectators and will be enhanced with additional temporary seating for GC2018.

This world class sporting venue will benefit from permanent lighting and technology upgrades and construction work is scheduled for completion by early 2017.

Further temporary works will take place in the lead up to GC2018 that will transform the stadium for track and field competition in addition to a warm-up athletics track that will also be located within the precinct.

Carrara Stadium will host the Opening and Closing Ceremonies and the Athletics competition for GC2018.

Coomera Indoor Sports Centre

Timeframe: late 2013 to late 2016

The Coomera Indoor Sports Centre will provide an important piece of community infrastructure for one of the Gold Coast's fastest growing regions.

This new multi-purpose facility will accommodate a range of indoor sports and community facilities, including:

- ▶ 8 mixed-use indoor sports courts
- ▶ gymnastics arena
- ▶ change rooms
- ▶ meeting rooms
- ▶ function rooms
- ▶ a kiosk.

The centre will host the Gymnastics competition and Netball finals for GC2018.

After 2018 the centre will provide much needed community infrastructure that will accommodate a range of sports including Netball, Basketball, Volleyball and Gymnastics.

Early site works commenced in February 2015 and construction works are progressing on time and on budget for completion by late 2016.

Elanora/ Currumbin Valley

Existing venue

The Elanora/Currumbin Valley will provide a picturesque location for the Road Racing elements of the Cycling program. Starting and finishing at the Merv Craig Sporting Complex, the road race circuit will provide a range of areas for spectators to view the event.

Gold Coast Aquatic Centre

Timeframe: Completed June 2014

The \$41.39 million Gold Coast Aquatic Centre redevelopment project was completed in June 2014, almost 4 years ahead of GC2018. The venue was delivered in time to host the Pan Pacific Championships in August 2014.

This complex project involved:

- ▶ refurbishing the existing 8 lane, 50 metre pool, the 25 metre pool and dive pools
- ▶ delivering brand new facilities including a new 10 lane, 50 metre competition pool, an elevated spectator concourse with seating for 1000 patrons, new change room and toilet facilities, and a dry dive training facility.

The aquatic centre has been the training ground for local swimmers and elite athletes since it was first established in the 1960s and the redevelopment accommodates a range of community users to provide lasting benefits beyond GC2018.

In addition to a new 50 metre competition pool, the venue has been upgraded to facilitate new community uses, including a crèche, café, gym, children's play pool and a learn-to-swim pool.

The Gold Coast Aquatic Centre is now a world-class facility capable of hosting up to 12,500 spectators for major national and international events.

In the 11 months since opening, the Gold Coast Aquatic Centre has recorded 195,000 visits.

Situated on the picturesque Southport Broadwater, this outdoor venue will provide a breathtaking backdrop to the Swimming and Diving competition during GC2018. The Gold Coast Aquatic Centre boasts the following facilities:

- ▶ 50m competition pool
- ▶ 10m x 15m learn-to-swim pool
- ▶ children's play pool
- ▶ 50m, 8 lane training pool
- ▶ 25m x 25m program pool
- ▶ diving pool
- ▶ dry dive training facility
- ▶ change rooms and amenities
- ▶ support facilities
- ▶ 600 square metre gymnasium
- ▶ indoor/outdoor café
- ▶ multi-function meeting rooms
- ▶ consultation rooms
- ▶ crèche
- ▶ event facilities
- ▶ 155 car parking spaces

Even though the aquatic centre is being used for elite competition and training before GC2018, its main focus remains functioning as a community facility.

Gold Coast Convention and Exhibition Centre

Existing venue

The Gold Coast Convention and Exhibition Centre, located at Broadbeach, is the City of Gold Coast's premier convention and exhibition venue and the largest regional convention centre in Australia. Completed in 2004, the venue comprises:

- ▶ a 5000 seat capacity arena
- ▶ 6000 square metres of exhibition space
- ▶ more than 1400 underground car parking spaces.

This venue will host the Netball heats and Basketball finals for GC2018.

Gold Coast Hockey Centre

Timeframe: mid-2014 to early 2017

This redevelopment project includes new and upgraded facilities including the hockey pitches and building amenities.

The design process was finalised in late 2015 and construction will be staged between hockey seasons. Construction of the amenities building commenced in February 2016 and redevelopment is scheduled to be completed 12 months ahead of the Commonwealth Games.

Expansion of the existing amenities building will include:

- ▶ new meeting rooms and offices
- ▶ kitchen and bar facilities
- ▶ a function room
- ▶ change rooms and amenities
- ▶ 200 permanent spectator seats overlooking the two synthetic pitches.

The design process was finalised in late 2015 and construction will be staged between hockey seasons. Construction of the amenities building commenced in February 2016 and redevelopment is scheduled to be completed 12 months ahead of the Commonwealth Games.

Nerang Mountain Bike Trails

Timeframe: mid 2014 to late 2016

The Mountain Bike Trails event will be situated at the Nerang National Park and Gold Coast Cycle Centre.

The redevelopment works include new and upgraded mountain bike trails and improvements to cycle centre amenities including building upgrades, pedestrian access improvements, bike wash facilities and increased car parking.

Design work commenced in early 2015 and construction is scheduled to commence in early 2016 for completion in late 2016.

Oxenford Studios

Existing venue

The state-of-the-art film and television studios comprise 8 studio buildings that will accommodate the Boxing, Table Tennis and Squash competitions.

Construction has begun on a 4000 square metre super stage at Village Roadshow's Oxenford Studios in a partnership that will simultaneously deliver the latest venue for the Gold Coast 2018 Commonwealth Games and provide a major drawcard for international blockbuster films.

Robina Stadium

Existing venue

Robina Stadium is a purpose-built football facility with a seating capacity of 27,400. This world-class venue is currently home to the Gold Coast Titans and is well equipped to host major sporting competitions. The venue currently offers:

- ▶ multiple change rooms
- ▶ extensive food and beverage outlets
- ▶ corporate hospitality and function rooms
- ▶ management offices
- ▶ media facilities, including commentary and broadcast booths, a TV presentation suite, press conference room and a media lounge.

Southport Broadwater Parklands

Existing venue

The Southport Broadwater Parklands will provide a picturesque backdrop for a range of outdoor competition events including the Triathlon and Marathon.

Brisbane venues

Belmont Shooting Centre

Timeframe: mid-2014 to early 2017

The Belmont Shooting Centre is one of a limited number of shooting venues worldwide where all shooting disciplines can be accommodated in one location. The centre was the venue for the shooting competition at the 1982 Brisbane Commonwealth Games and remains the premier shooting venue in Queensland and Australia.

In preparation for GC2018, the shooting ranges will be upgraded with new equipment including electronic scoreboards and shooting targets.

Design work is underway with construction scheduled from early 2016 to early 2017.

Queensland State Velodrome

Timeframe: early 2014 to mid-2016

Construction commenced on Queensland's first indoor velodrome in late 2014 and is scheduled for completion in mid-2016.

The major achievement in the first year of construction was formation of the 1165 tonne steel superstructure which took approximately 30,000 workshop hours to fabricate off-site. Now installed it spans 117 metres north to south and 113 metres east to west.

This exciting new build will be more than just a track cycling facility. The design incorporates a range of additional community sport and recreation uses, including mixed-use sport courts and community function spaces.

A public plaza will connect the new velodrome with an existing world class BMX Super Cross track that promises to create an exciting new cycling hub for South East Queensland and a home to Queensland's track cycling community.

The Queensland State Velodrome's unique track will be designed and built to Union Cycliste Internationale (UCI) standards by German company, Sportbau Schurmann GBH using their own patented design. It will feature a 'wide track' which is advantageous for the development of cycling in Queensland for all styles of racing.

Cairns venues

Cairns Convention Centre

Existing venue

The Cairns Convention Centre is well equipped for hosting professional basketball competitions and other large sporting events.

Townsville venues

Townsville Entertainment and Convention Centre

Existing venue

The Townsville Entertainment and Convention Centre has been used extensively for hosting professional basketball competitions and other large sporting events.

Commonwealth Games Village and Parklands Redevelopment

Timeframe: early 2014 to late 2017

As the largest-ever urban renewal project for the Gold Coast, the redevelopment of Parklands at Southport is now underway.

Early site works including construction of roads at the Commonwealth Games Village are progressing well with the full site scheduled for completion in late 2017. Injecting an estimated \$550 million into the local economy over the next 5 years, the project is expected to generate up to 1,500 jobs during design and construction.

Construction of the Commonwealth Games Village is the catalyst for further development of the multi-billion dollar Gold Coast Health and Knowledge Precinct. Redevelopment of Parklands will be the most significant Commonwealth Games legacy project on the

Gold Coast, with expansion of the Health and Knowledge Precinct set to create thousands of new jobs in the future.

The redevelopment will provide vital infrastructure for GC2018 and in the longer term, it will create a vibrant mixed-use community as the key residential, commercial and retail part of the Health and Knowledge Precinct.

The mixed-use health and knowledge development will complement the adjacent hospital precinct and Griffith University. It will help deliver long-term jobs and also help to diversify the Gold Coast economy.

The project will deliver more than 1,200 permanent apartments and townhouses and a neighbourhood retail centre at Parklands. The project includes 18 new buildings ranging in height from single level to 8 levels.

The master plan design also features a major water feature at the village heart where the built environment meets the community.

The Commonwealth Games Village will deliver:

- ▶ 6500 beds (Games mode) across 12,052 permanent dwellings
- ▶ 5,840m² retail and office space
- ▶ minor roads, services and infrastructure
- ▶ 7 hectares of green space.

The Commonwealth Games Village will occupy 7 hectares of the 29 hectare Parklands site with a further 7 hectares dedicated to parks and open space. The balance of land will be held by the State for further development within the Gold Coast Health and Knowledge Precinct from 2018. The project is expected to:

- ▶ provide a significant boost to Queensland's construction industry
- ▶ generate economic development
- ▶ play an important role in the local economy.

Financial overview

Funding sources

The Gold Coast 2018 Commonwealth Games™ (GC2018) provides us with an opportunity to derive lasting economic benefits for Queensland, with \$2 billion being injected into the state economy and up to 30,000 full time equivalent jobs being supported.

Building the economy will be achieved through investment in redeveloping and expanding infrastructure and enhancing business both locally and across Queensland.

Tourism, hospitality and retail industries will be positioned to attract visitors during and after GC2018 and the event will play an important role in Queensland's economic future.

The total cash budget for GC2018 expenditure is \$2.017 billion. This will be offset by estimated operating revenue of \$239 million, contributions of \$115 million from the City of Gold Coast and \$156 million from the Australian Government, leaving a net cost to the Queensland Government of \$1.507 billion.

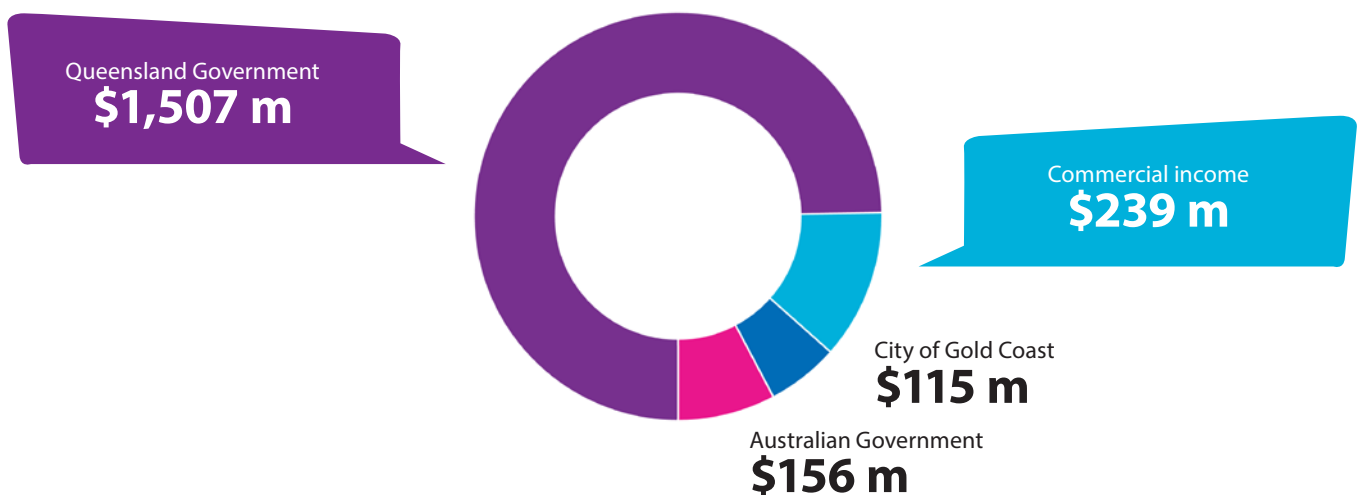
The majority of the estimated expenditure will be incurred after the 2015-16 financial year with the highest amount of expenditure occurring in 2017-18.

The Queensland Government has underwritten the cost of the Games in a guarantee provided as part of the process to bid for the Games and this forms part of the Host City Contract. Costs will be incurred by a number of agencies who are working in partnership to prepare for and deliver GC2018.

The estimated cost of delivering the GC2018 is \$2.017 billion funded by 4 main sources:

- ▶ Queensland Government
- ▶ Australian Government
- ▶ City of Gold Coast
- ▶ Commercial income to be generated by the organising committee

Commercial income includes sponsorship, broadcast rights, ticket sales, licencing and merchandising.



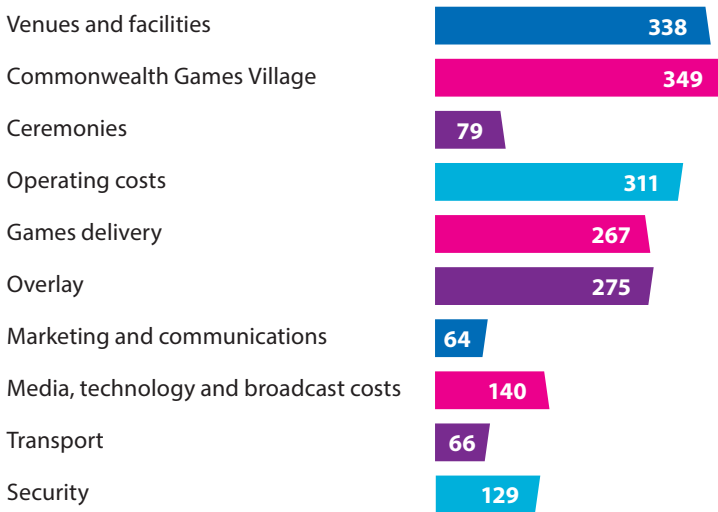
Total revenue
\$2,017 m

Operating revenue includes sponsorship, broadcast rights, ticket sales, games village and licencing/merchandising.

Budget breakdown

The key areas of expenditure are outlined below. Major budget categories include the Commonwealth Games Village, venues and facilities, operating costs, as well as GC2018 overlay requirements—the temporary infrastructure and equipment required to deliver the Games in our venues.

Expenditure (\$ million)



The major categories in the budget include:

- ▶ The development and delivery of the Commonwealth Games Village
- ▶ The delivery of new and upgraded venue infrastructure
- ▶ Operating costs
- ▶ Games delivery
- ▶ Media, technology and broadcast costs
- ▶ Security
- ▶ Overlay

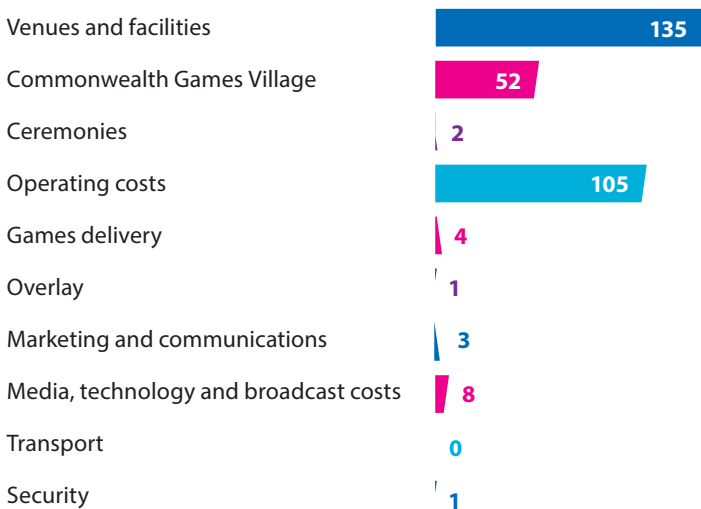
Total expenditure
\$2,017 m

Note: Individual amounts may not add to totals due to rounding.

Expenditure Breakdown

Current expenditure to date has reached a total of \$270 million. Progress in our preparations is on track and within budget.

Expenditure total to date (\$ million)



Key areas of spend

The key areas of expenditure from 2011 to December 2015 have included:

- ▶ The development and delivery of the Commonwealth Games Village
- ▶ The delivery of new and upgraded venue infrastructure
- ▶ Operating costs

Expenditure to date
\$311 m

- Reuse
- Improved processes

Provide opportunities to:

- innovate
- partner

Opportunities for business

GC2018 provides us with an opportunity to achieve lasting economic benefits for Queensland, with \$2 billion being injected into the state economy and up to 30,000 jobs being supported.



Supplying GC2018

GC2018 has developed the first whole-of-Commonwealth Games approach to procurement.

There are a wide range of opportunities for local, regional, statewide and national suppliers to become part of the supply chain for GC2018.

The Queensland Government and the Gold Coast 2018 Commonwealth Games Corporation have developed a Procurement Plan for GC2018 and a Forward Procurement Schedule, which details all estimated procurement opportunities up to GC2018 including likely timeframes for approaches to market. This allows interested suppliers to forward plan and prepare for GC2018 opportunities.

A Business Development Framework is providing opportunities for suppliers to build business readiness, capability and capacity to ensure their competitiveness for GC2018 procurement opportunities. Working with Games Partners and industry associations to ensure tailoring of information, workshops and seminars will continue to be held in advance of procurement opportunities.

Outcomes for Queensland Suppliers

To date the majority of GC2018 procurement opportunities have arisen from the development of Games venues and infrastructure.

While opportunities for building and construction businesses are still available, procurement activity in other areas is accelerating and will increasingly provide opportunities for other industries.

In partnership with the Industry Capability Network (ICN), supply chain development is currently underway for several major projects including:

- ▶ Queensland State Velodrome
- ▶ Carrara Stadium Precinct
- ▶ Coomera Indoor Sports Centre
- ▶ Commonwealth Games Village and Parklands

Engaging with Queensland suppliers

During 2015, Games Partners held workshops and webinars to raise awareness of business readiness and capability development to ensure Queensland businesses are competitive for GC2018 procurement.

The Minister for the Commonwealth Games also hosted a roundtable with key industry associations to ensure industry specific advances are captured in Games planning.

In July a Gold Coast workshop attended by more than 100 businesses new to major project supply chains heard about the skills and capability required to successfully tender for GC2018 and other major infrastructure projects.

In August 2015 the Office of the Commonwealth Games joined the Department of Aboriginal and Torres Strait Islander Partnerships and the Department of State Development to talk to Indigenous Businesses about government procurement and GC2018 opportunities. This workshop informed businesses how to find tenders, understand how they are evaluated, navigate through critical websites to find key information and learn about other services to assist their business.

In a great sign for GC2018 legacy, local businesses have responded strongly so far and can look forward to further industry information sessions, workshops and events ahead of many more tenders being released to market.

**MORE THAN
18,600***
**EXPRESSIONS
OF INTEREST**

in Commonwealth Games
work packages have been
registered by over

2800
BUSINESSES

representing a solid base
of supplier interest as
procurement activity begins
to ramp up during 2015.

*as at December 2015

One-stop-shop for Queensland business

The Business and Industry Portal is the one-stop-shop for businesses looking for GC2018 opportunities.

The site includes a clear step-by-step supplier journey. It includes a tool enabling suppliers to readily search the Forward Procurement Schedule for relevant opportunities.

Suppliers can visit the portal to access:

- ▶ the Forward Procurement Plan and Schedule for GC2018 to plan ahead as it includes all estimated GC2018 procurement opportunities up until 2018, including estimated timeframes to market. This is available in a web-based searchable format to help businesses to identify and access relevant opportunities

- ▶ links to the Industry Capability Network (ICN) Queensland Gateway to register and express interest in the relevant procurement categories
- ▶ links to Queensland Government QTenders for tender opportunities
- ▶ tools, tips and training to help develop and submit tenders
- ▶ details of upcoming information sessions, workshops and training to assist local businesses develop their capability in readiness for GC2018 procurement opportunities.

The Forward Procurement Schedule is regularly updated. Building and construction opportunities are still available and over the next 18 months procurement will occur across packages for arts, culture and entertainment, creative and design, information and communication technology, security, food and catering, and transport.

Case Study

Alltype Welding

Coomera Indoor Sports Centre managing contractors Hansen Yuncken are tapping into local talent with a growing list of Gold Coast businesses joining the project including Stapylton company Alltype Welding.

Alltype Welding, run by owner Peter Jakubenko and his seven sons, will spend up to 20,000 workshop hours pre-fabricating steel for the 650 tonne superstructure.





Games partners

The major partners involved in delivering a great GC2018.

The Queensland Government's overarching objectives for GC2018 are to:

- ▶ demonstrate Queensland's ability to stage a successful, inspiring and memorable international event
- ▶ leverage the Commonwealth Games to derive economic benefits and develop local business and workforce capability
- ▶ maximise long-term community, sport and health benefits from GC2018
- ▶ strengthen Queensland as Australia's premier tourism destination.

Games Partners

Gold Coast 2018 Commonwealth Games™ Corporation (GOLDOC)

GOLDOC was established in January 2012 under the Commonwealth Games Arrangements Act 2011 as a statutory body within the portfolio of the Minister for the Commonwealth Games.

Working with Government and Games partners, the functions of GOLDOC are to undertake and facilitate the organisation, conduct, promotion and commercial and financial management of GC2018, including events and programs associated with the Commonwealth Games.

The GOLDOC Board is responsible for the way GOLDOC performs its functions and exercises its powers in an appropriate, effective and efficient way. The Board derives its authority from the enabling legislation.

The Queensland Government

The Office of the Commonwealth Games (OCG) leads a coordinated approach to the Queensland Government's delivery of the Gold Coast 2018 Commonwealth Games™ (GC2018).

OCG leads the Queensland Government statewide program Embracing 2018 to maximise the legacy benefits from hosting the Commonwealth Games as well as the development of a statewide arts and cultural program.

OCG also works with other Queensland Government departments, the Australian Government, and the Host City and Event Cities to deliver capital infrastructure, transport and security arrangements for the Games.

The Department of State Development is responsible for the delivery of the Games venue and village infrastructure program (capital development of competition, training and key non-competition venues, including the Commonwealth Games Village) and the project and contract management of individual projects.

Australian Government

The Australian Government, through the Department of Health Office of Sport, is providing financial support, enhanced services and in-kind support to GC2018. Core services to the success of GC2018 include immigration, customs, and health. In addition, the Australian Government is working with Queensland Government departments and the City of Gold Coast on coordinated security strategies.

City of Gold Coast (CGC)

The City of Gold Coast (CGC) has established a Commonwealth Games unit and will be responsible for the majority of activities involving city operations for the Gold Coast, festival and city legacy, and is the asset owner of many of the venues.

The Australian Commonwealth Games Association (ACGA)

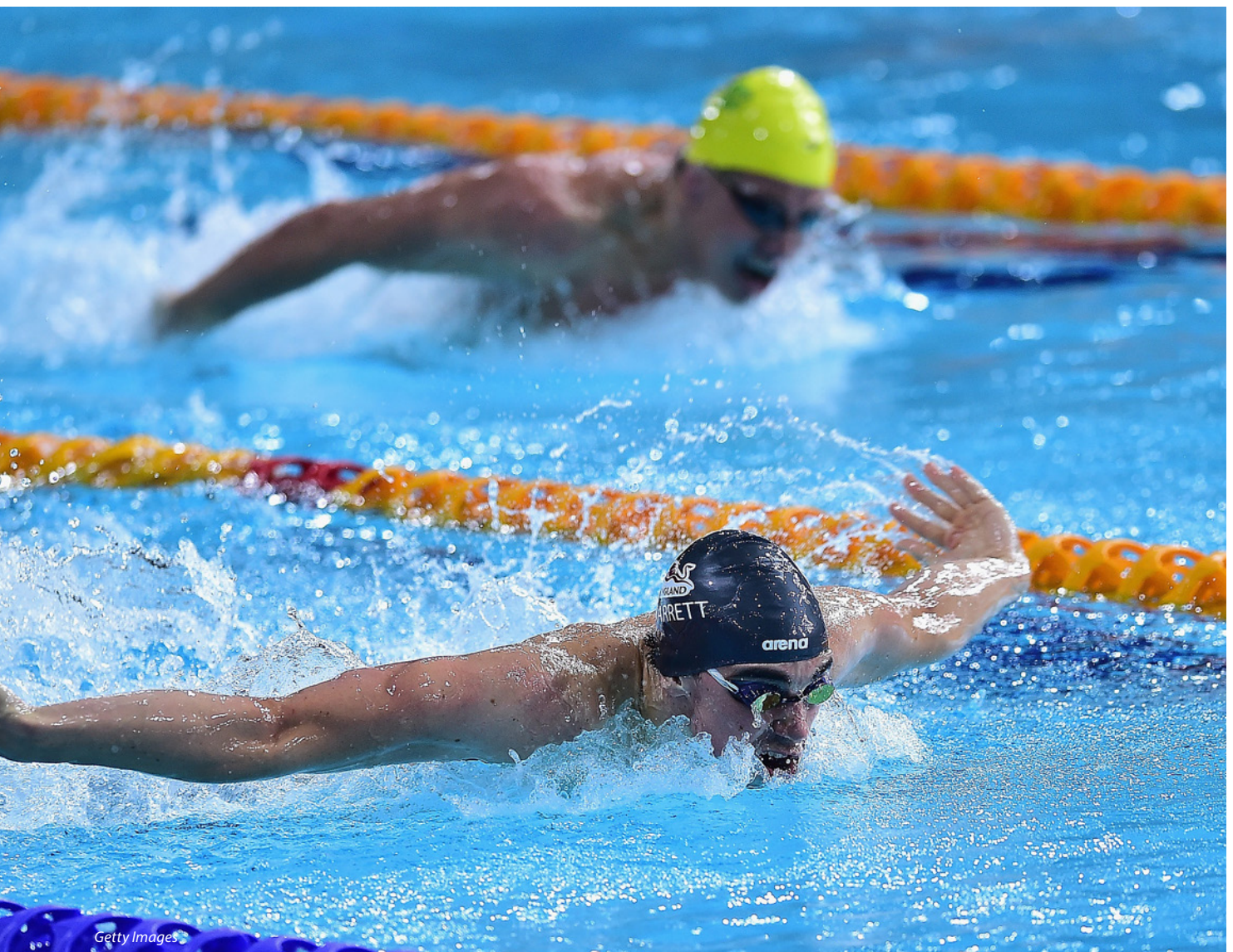
The Australian Commonwealth Games Association (ACGA) is the national body responsible for Commonwealth Games operations, publicity and development in Australia, specifically providing and organising funding, clothing, travel, accommodation and accreditation of athletes and officials to GC2018.

Governance

In March 2015, the Government introduced new governance arrangements for the Gold Coast 2018 Commonwealth Games (GC2018) to ensure there is clear accountability for the delivery of the Games under the authority of the Minister for the Commonwealth Games.

The new governance arrangements included establishment of the Tourism and Commonwealth Games Cabinet Committee, chaired by the Minister for the Commonwealth Games, which provides strategic direction for the delivery of GC2018 and the Embracing 2018 legacy program to maximise benefits to Queensland from the Games. The Government also introduced measures to ensure the City of Gold Coast has a more central role in planning for GC2018.

The Government is committed to ensuring GC2018 is the best Games ever witnessed and that they leave a lasting legacy for Queensland and the Gold Coast.





Contact Us

Getty Images

Connect With Us

To keep up-to-date with progress and opportunities in the lead up to GC2018, connect with us on social media. As 2018 grows closer we will share information about lifestyle, economic and community opportunities. Follow us and embrace GC2018!

Website:	qld.gov.au/commonwealthgames
Facebook:	facebook.com/embracing2018
Twitter:	twitter.com/embracing2018
Youtube:	youtube.com/embracing2018
Instagram:	instagram.com/embracing2018
Linked In:	linkedin.com/embracing2018

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About Ahead of the Games

Ahead of the Games is a biannual point-in-time report produced by the Office of the Commonwealth Games.