

# Ahead of the Games

The inside story on Gold Coast 2018 Commonwealth Games™ preparations

August 2014



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**Embracing  
2018** HOST STATE  
COMMONWEALTH GAMES





## Premier's message

Less than four years from now the Gold Coast will be presented to the world, and Queenslanders will be celebrating the opening ceremony of the Gold Coast 2018 Commonwealth Games™ (GC2018). Queensland will open its doors to interstate and international visitors, demonstrating to all our guests that these Commonwealth Games really are the 'Friendly Games'.

At that time, Australia will also be given the opportunity to secure its reputation as a premier destination for business and international events. Both large and small businesses — and everyone in Queensland — will be able to show the world what we're made of here in Queensland. The hard work and dedication shown by our business leaders and our capacity for innovation, quality products and unmatched services ensure that we are globally competitive.

Up to 30,000 new jobs will be created in preparing and hosting the Commonwealth Games. These jobs will range from areas such as construction through to event management. Plans and preparations are well underway to ensure we are ready to provide athletes and visitors alike with a spectacular experience.

As you explore this progress report you will see that we are where we need to be in terms of planning. We are on track and on budget to deliver a great Commonwealth Games.

The Honourable Campbell Newman MP  
**Premier of Queensland**



# GC2018

GC2018 will be a great Games, in a great city, leaving great memories and great benefits for all.

*Image courtesy of Stadiums Queensland*

## GC2018

### Gold Coast 2018 Commonwealth Games™

#### Date, sports and venues

From 4 to 15 April 2018, the Gold Coast will host the XXI Commonwealth Games.

The Gold Coast 2018 Commonwealth Games™ (GC2018) will be the first time the Commonwealth Games have been held in an Australian regional city and the fifth time Australia has staged the event.

#### The Event

The Gold Coast boasts a reputation for staging world-class major events but to date hasn't tackled anything of the magnitude of the Commonwealth Games.

The Commonwealth Games presents the city with an opportunity to showcase the destination that attracts more than 12 million tourists each year, but is also home to many of Australia's elite athletes.

Staging 17 sports and four para sports across 18 venues, GC2018 will attract 6500 athletes and team officials from 71 nations and territories, involve approximately 15,000 friendly volunteers and be broadcast around the world to a cumulative audience of more than one billion.

Across 11 days of competition, Games family, friends and spectators will thrill to the spectacle of world class and friendly rivalry as many of the world's greatest athletes go for gold and an opportunity to be the latest Commonwealth Games record holder.

While the Gold Coast will host the majority of competition, two sports, Track Cycling and Shooting, will be contested in Brisbane, and preliminary matches of Basketball will be held in the northern Queensland cities of Townsville and Cairns. It will be an opportunity for the cities collectively to showcase their vibrancy — kilometres of golden sandy beaches, tropical rainforests and hinterlands, and the spectrum of cultural diversity and laid-back cosmopolitan style unique to Queensland and Australia.

With under four years to go until the 4 April 2018 Opening Ceremony, planning for GC2018 is well and truly on track to deliver a great Games in a great city, leaving great memories and benefits for all.

#### The Place

The Gold Coast is one of the most diverse, year-round tourism destinations in Australia. It is essentially a 50 kilometre stretch of golden sandy beaches and headlands backing onto a lush tropical rainforest hinterland.

The city possesses a wide array of natural attractions and a broad range of well-developed tourism services and infrastructure, including theme parks, restaurants, wineries, shopping and international golf courses.

With sporting pedigree, world-class infrastructure, passionate crowds and an all-round temperate climate the Gold Coast is an ideal location to host an event.

The Gold Coast is Australia's sixth largest city and one of the fastest growing regions in the country. It is approximately 90 kilometres south of the Queensland state capital, Brisbane.





## The Sport

Boasting two national sporting teams, a bevy of international sporting stars and world-class infrastructure, the Gold Coast is home to people who consider sport and play a declaration of our lifestyle. The prospect of hosting the Commonwealth Games in 2018 is met with great excitement and enthusiasm and preparations are underway to deliver an athlete-focused Games with excellent competition in a fun and friendly environment.

The GC2018 sport program will include 17 sports and four para sports.

- Athletics
- Aquatics
- Badminton
- Basketball
- Boxing
- Cycling
- Gymnastics
- Hockey
- Lawn Bowls
- Netball
- Rugby Sevens
- Shooting
- Squash
- Table Tennis
- Triathlon
- Weightlifting
- Wrestling

## GC2018 brand

The Gold Coast 2018 Commonwealth Games™ (GC2018) emblem was launched to mark the five years to go milestone on 4 April 2013.

The emblem design embraces the three pillars – the place, the event and the sport while also capturing the Gold Coast’s unique personality – positive, energetic, colourful and fun. The GC2018 brand is an invitation to celebrate an event and a place where anything is possible.

The GC2018 brand is protected by legislation including the Commonwealth Games Arrangements Amendment Act 2013. The rights to exclusive use of the emblem are an important asset in the sponsorship and marketing process. Protection of the brand is vital for the successful attraction of sponsors and the commercial program development.







## GOLDOC, Chair message

The excitement and energy of more than 40,000 spectators at the Glasgow Closing Ceremony and the immense pride I felt when responding to the official Flag Handover will remain with me for many years to come. It signified our city, our state and our country becoming the next host city of the Commonwealth Games and was, I believe, a catalyst for us to commence the official countdown to 2018.

Established since January 2012, GOLDOC is tasked with planning, organising and delivering the Gold Coast 2018 Commonwealth Games™ and has grown from less than 10 staff to a team of almost fifty personnel with a workforce on a trajectory to employ over 1000 by 2018. Our plans are

progressing on time and importantly on budget, reflected in the Commonwealth Games Federation's (CGF) first Coordination Commission review and complemented recently by learnings from the Glasgow 2014 experience.

I commend the Queensland Government and Minister for the Commonwealth Games, Hon. Jann Stuckey on the production of "Ahead of the Games". It is a comprehensive account of how the Gold Coast 2018 Commonwealth Games™ is progressing to meet the Government's objectives and realise GOLDOC's vision, to deliver a great Games in a great city leaving great memories and great benefits for all.

**Nigel Chamier OAM**

*Chairman, Gold Coast 2018 Commonwealth Games Corporation*



# Embracing 2018

GC2018 provides a unique opportunity for the Gold Coast, Queensland and Australia to realise a lasting benefit for business, industry, sporting and community groups

## Minister's message

The Gold Coast 2018 Commonwealth Games™ (GC2018) provides a unique opportunity for the Gold Coast, Queensland and Australia to realise a lasting benefit for business, industry, sporting and community groups.

As the excitement grows, people on the Gold Coast and throughout Queensland will be inspired to embrace GC2018. Already we can see exciting initiatives from *Embracing our Games Legacy: Queensland's legacy for the Gold Coast 2018 Commonwealth Games™* taking shape.

The first venue – the state-of-the-art Gold Coast Aquatic Centre has been completed, and we will begin construction of the Commonwealth Games Village later this year. We have released the Forward Procurement Plan for GC2018, outlining opportunities for infrastructure work, goods and service

requirements from now, right through until the event. This is the first time a whole-of-Games approach has been taken to Commonwealth Games procurement activity.

Through GC2018, we have opportunities to enhance our healthy lifestyles, increase business capacity and capability and encourage our awareness of our heritage and multicultural society.

We can all contribute to building a healthier, more engaged and active Queensland.

All this – and less than four years to wait.

The Honourable Jann Stuckey MP  
**Minister for Tourism, Major Events, Small Business and the Commonwealth Games**



## Embracing 2018 strategy and action plan

The Queensland Government in collaboration with the City of Gold Coast has released *Embracing our Games legacy: Queensland's legacy for the Gold Coast 2018 Commonwealth Games™* to realise lasting benefits from hosting GC2018.

The Embracing 2018 program is built around three interconnected themes:



These themes will focus efforts on a range of activities to embrace the opportunities ahead and realise a lasting benefit for the Gold Coast, Queensland and Australia.

This will be achieved by government, business, communities and individuals working closely together. The strategy is supported by an action plan that outlines statewide initiatives. The action plan will be reviewed annually with further programs and projects added on the journey to GC2018.

All programs within the Action Plan are part of the official program under *Embracing Our Games Legacy: Queensland's Legacy Strategy for the Gold Coast 2018 Commonwealth Games* and included in the evaluation and monitoring framework.

*"It is a great privilege to be asked to Chair the Queensland Government Embracing 2018 Advisory Committee for the forthcoming Commonwealth Games."*

*"Our job is to make sure that before, during and long after the Games the people of the Gold Coast and Queensland see lasting benefits from this major event which will make our City and State the focus of world attention in 2018."*

**The Honourable Rob Borbidge AO,  
Chair for the Embracing 2018 Advisory  
Committee and former Premier of Queensland.**

## Embracing 2018 Advisory Committee

The Queensland Government established the Embracing 2018 Advisory Committee to provide advice on the development, implementation and evaluation and monitoring of the Embracing 2018 program for GC2018.

The Embracing 2018 Advisory Committee has a lead role in helping to achieve lasting benefits for the state's business sector, maximise long term community, sport and health benefits, and strengthen Queensland's standing as Australia's top tourism destination.

The committee is made up of prominent Queenslanders who have extensive knowledge and experience across a range of sectors in our community. The committee will drive outcomes from *Embracing our Games Legacy: Queensland's legacy for the Gold Coast 2018 Commonwealth Games™* to realise benefits from hosting GC2018.

The Embracing 2018 Advisory Committee members include:



**The Honourable Robert Borbidge AO (Chair)**  
*Former Premier of Queensland*



**Mr Andrew Baildon**  
*Dual Olympian, and five-time Commonwealth Games gold medallist*



**Ms Vicki Batten**  
*CEO of FSG Australia*



**Mr Nick Behrens**  
*General Manager - Advocacy, Chamber of Commerce and Industry Queensland*



**Ms Louise Bezzina**  
*Director of Bleach Festival, the largest cultural festival on the Gold Coast*



**Mr Cam Charlton**  
*Experienced management consultant with more than 30 years as a chartered accountant*



**Ms Martine Gill**  
*Principal of Coomera Springs State School*



**Ms Julie McDonald OAM**  
*Dual Olympian and Commonwealth Games Gold, Silver and Bronze medallist*



**Professor Ian O'Connor**  
*Vice Chancellor and President of Griffith University*



**Mr Sean Ryan**  
*News Corporation Queensland State Director*



## Case Studies



### Queensland Rugby Union Pacific Islander community engagement and capacity building project

Queensland Rugby Union (QRU) is using Rugby and GC2018 legacy opportunities to promote community cohesion and pride and lead Pacific Islander communities to a more engaged, healthy, and active lifestyle.

The Embracing 2018 program capitalises on the success of existing QRU programs into Indigenous communities and aligns with the organisation's major focus to create a legacy for Rugby in Queensland, for all Queenslanders. As Rugby Sevens is part of the GC2018 program, it presents a great opportunity to engage the Pacific Islander community and improve the sustainability of local sport at a grass roots level.

The program aims to:

- deliver volunteer education programs
- improve community capacity to improve sustainability of local sport
- develop meaningful relationships within the Pacific Islander community
- strengthen the role of local community leaders.

Over the next 12 months, the program will draw participants from local primary and secondary schools from the wider Pacific Islander community in the Logan region to participate in a number of activities including the Reclink Rugby Program, Logan School Sevens event, integration with the Kings and Queens of Pacific Rugby Tournament and the Rookies2Reds School Attendance Program.

To help engage and benefit the wider Pacific Islander community, QRU will partner with Griffith University, Capital Training Institute, Mission Australia and Reclink to deliver volunteer community education courses. The courses will target areas such as first aid, sports training, finance and administration.

An advisory group will be formed by the Queensland Rugby Union to drive the delivery and future development of the project.

Embracing 2018 programs such as this will maximise opportunities GC2018 presents to enhance our cultural diversity, promote community cohesion, pride and a greater understanding of our own cultural heritage.



## Embracing 2018 Global Education Program

The Embracing 2018 Global Education Program is creating a rich, diverse and real world educational experience for Queensland teachers and students to learn about the Commonwealth Games.

The Global Education Program focuses on building awareness of the Commonwealth Games as an international learning opportunity and providing schools with a range of activities and experiences, emphasising sport, health and physical education, science, mathematics, technology, engineering, history, literacy and the arts.

The program leading up to GC2018 will be a staged rollout across the state, with many initiatives for students and teachers alike to get excited about. Queensland schools have already shown strong participation in the event's global learning activities linked to the Glasgow 2014 Commonwealth Games.

### Celebrating the Glasgow 2014 Commonwealth Games

The XX Commonwealth Games in Glasgow from 23 July to 3 August 2014 provided students with a unique opportunity to embrace community focus and excitement in the countdown to GC2018.

Queensland schools participated in a number of events and activities including:

- Embrace a Commonwealth country – students were able to explore the culture and history of another Commonwealth country
- Commonwealth cartooning competition – students created a cartoon character representing another Commonwealth country and the winners from three age categories won a spot in an online clinic with famous Australian cartoonist Gary Clark
- Game On Scotland – Queensland students and teachers were able to engage in a broad range of education activities on the interactive Game On challenge website developed for Glasgow 2014
- Commonwealth Games online – students took part in a range of interactive learning activities and live online chats with expert guests on the Learning Place.

Looking to the future, students will benefit from Glasgow passing the baton on their education program to Queensland schools. The Embracing 2018 Global Education Program will allow schools to establish strong foundations for lifelong learning and to encourage global citizenship for Queensland students.



## GC2018 Street-scaping

Preparations are well underway to ensure the Gold Coast, as host city of the 21st Commonwealth Games, looks beautiful when it opens its doors to the world.

However, city beautification is not just about 'putting out the bunting and polishing the signs'. All public domain improvements have a strong focus on leaving a meaningful and long-lasting legacy for residents and visitors to the Gold Coast.

Stage 3 of the Broadwater Parklands is due to commence in late 2014 and will see 3.5 hectares of new parklands established to the north of the Gold Coast Aquatic Centre. Stage 3 will include a new events space, community facilities, playgrounds, foreshore pathways and an environmental education pavilion.

A tree planting program has also commenced that will result in thousands of new trees planted in key locations across the Gold Coast. Planting these trees now will ensure they are mature and looking their best for the GC2018.

New footpaths and cycleways are also on the way, helping to connect the Gold Coast's growing active transport network for the benefit of local residents and visitors.



## Host City

The City of Gold Coast is the host city of GC2018.

## Population

The Gold Coast's population in 2013 was measured at 551,700 and is expected to grow by about 15,000 a year. By 2018 the population should be close to 650,000. The city is increasingly diverse, with a quarter of the population — representing 35 different nationalities — born overseas.

## Climate

The Gold Coast's climate is sub-tropical with 287 days of sunshine annually. Average summer temperatures range from 19 to 29 degrees Celsius (66 to 83 degrees Fahrenheit) and 9 to 21 degrees Celsius (48 to 69 degrees Fahrenheit) in winter.

## Transport

The region is served by the Gold Coast International Airport, with frequent domestic services from Melbourne, Sydney, Adelaide and Hobart, and international services from New Zealand and Asia. Brisbane's International Airport also provides links with the USA and Europe. A rail link and the Pacific Motorway connect the Gold Coast to Brisbane.

A public bus network operates across the Gold Coast and a light rail system is operational between the Gold Coast University Hospital and Commonwealth Games Village in Southport at the northern end of the coast, to the central suburb of Broadbeach.

## Attractions and features

The Gold Coast offers an abundance of attractions including:

- 50 kilometres of beaches with an average water temperature of 22 degrees Celsius
- 260 kilometres of navigable waterways (nine times more than Venice)
- a regional Botanic Gardens and 2245 parks covering 20,000 hectares
- world heritage-listed tropical rainforest hinterland
- the largest subtropical rainforest remnant in the world and more than 100,000ha of nature reserves.
- the largest professional life guard service in Australia.
- the largest concentration of themed attractions in the southern hemisphere.
- one of Australia's fastest-growing regions.

Also benefiting from GC2018, Brisbane will host the Shooting and Track Cycling events which is approximately a 55 minute drive north of the City of Gold Coast. Cairns and Townsville will host the preliminary matches of the men's and women's Basketball competition.



## Mayor's message

The Gold Coast 2018 Commonwealth Games™ (GC2018) will lift the city onto the world stage and cement our reputation as Australia's emerging sports capital.

Preparations are well underway and the city is working closely with all levels of government to ensure a fantastic and memorable experience for competitors, athletes and locals alike.

This is a watershed moment for the Gold Coast and will secure transformative private projects and serve as a catalyst for civic projects including the Gold Coast Cultural Precinct.

The legacy benefits of these Commonwealth Games will be tangible — from infrastructure, such as sporting facilities and public transport to street-scaping — and intangible — such as city pride, citizenship and community participation.

The City of Gold Coast is a proud partner of GC2018 and we're working closely with the Queensland Government and GOLDOC to host a great Commonwealth Games that delivers lasting benefits for the people of the Gold Coast.

**Mayor Tom Tate**  
*City of Gold Coast*

# The Commonwealth

Understand the role of the Commonwealth Games Federation, games origins and the countries in the Commonwealth

## Origins of the Commonwealth Games

The Commonwealth is an association of independent and equal sovereign states.

From Africa to Asia, the Pacific shores to the Caribbean, the Commonwealth's two billion people make up 30% of the world's population and are of many faiths, races, languages, cultures and traditions.

The Commonwealth Games is a unique, world-class, multi-sports event held once every four years. The Games comprise the 71 member nations and territories from six regions which include Asia, Oceania, Africa, Europe, the Americas and the Caribbean.

The first Commonwealth Games, originally called the British Empire Games, were held in 1930 in Hamilton, Canada. The Commonwealth Games are often referred to as the 'Friendly Games' and are used to inspire and connect millions of people around the world.

## Commonwealth countries

### Africa

Botswana, Cameroon, Ghana, Kenya, Lesotho, Malawi, Mauritius, Mozambique, Namibia, Nigeria, Rwanda, Seychelles, Sierra Leone, South Africa, Swaziland, United Republic of Tanzania, Uganda, Zambia

### Americas

Belize, Bermuda, Canada, Falkland Islands, Guyana, St. Helena

### Asia

Bangladesh, Brunei Darussalam, India, Malaysia, Maldives, Pakistan, Singapore, Sri Lanka

### Caribbean

Anguilla, Antigua & Barbuda, Bahamas, Barbados, British Virgin Islands, Cayman Islands, Dominica, Grenada, Jamaica, Montserrat, St. Kitts & Nevis, Saint Lucia, St. Vincent & The Grenadines, Trinidad & Tobago, Turks & Caicos Islands

### Europe

Cyprus, England, Gibraltar, Guernsey, Isle of Man, Jersey, Malta, Northern Ireland, Scotland, Wales

### Oceania

Australia, Cook Islands, Fiji, Kiribati, Nauru, New Zealand, Niue, Norfolk Island, Papua New Guinea, Samoa, Solomon Islands, Tonga, Tuvalu, Vanuatu

## The role of the Commonwealth Games Federation (CGF)

The Commonwealth Games Federation (CGF) is the regulatory body that is responsible for the direction, policy and control of the Commonwealth Games. The Gold Coast 2018 Commonwealth Games Corporation (GOLDOC) is obligated to meet the requirements of the CGF and ensure that all obligations are met for GC2018.

The CGF's vision is to "promote a unique, friendly, world-class Commonwealth Games and to develop sport for the benefit of the people, the nations and the territories of the Commonwealth, and thereby strengthen the Commonwealth".

The core values that underpin the work of CGF are:

- humanity
- equality
- destiny

These values define the CGF's goal to promote and celebrate a unique, friendly and world class Games.



# Venues

New and upgraded infrastructure will provide long-lasting benefits to Queensland for many years to come and all venues are being designed to fulfil the best possible legacy for the community.

## Deputy Premier's message



The Queensland Government is on track to deliver world-class venues infrastructure for the Gold Coast 2018 Commonwealth Games™ (GC2018).

The Commonwealth Games Village at Parklands, Southport will provide accommodation and services to athletes and team officials during GC2018.

The Queensland Government released the Commonwealth Games Village master plan and design, which included the delivery of 6500 beds (Games-mode) across 1200 permanent dwellings.

The majority of sporting infrastructure required for GC2018 is already in place, and preparations to deliver three new world-class competition venues and major upgrades to a further eight venues for GC2018 is progressing well.

It's an exciting time for Queensland with the completion of the \$41 million Gold Coast Aquatic Centre redevelopment which was delivered in time to host the Pan Pacific Swimming Championships in August 2014.

Construction of the Carrara Sports and Leisure Centre, Coomera Sports and Leisure Centre and Queensland State Velodrome is ready to begin in late 2014, and we are on track to deliver upgrades to the remaining seven venues by mid-2017.

The Queensland Government is working closely with key stakeholder groups to ensure this investment into sport and community infrastructure has lasting benefits well beyond GC2018 by providing future generations with high quality venues to train and compete.

### **The Honourable Jeff Seeney MP**

*Deputy Premier*

*Minister for State Development, Infrastructure and Planning*

## Overview

### **GC2018 Venue Delivery Program — 2014 to 2017**

New and upgraded competition venues will be delivered at least 12 months ahead of the Gold Coast 2018 Commonwealth Games™ (GC2018). GC2018 will be hosted across 18 world-class venues located on the Gold Coast, Brisbane, Cairns and Townsville. In preparation for GC2018, three new world-class competition venues will be delivered and major upgrades will be undertaken to a further eight venues that will provide important sport and community facilities for South East Queensland.

In June 2014, the Commonwealth Games Federation approved the final list of sports and venues which included improvements from the original bid such as replacing a number of temporary venues with permanent facilities to create an even stronger legacy for Queenslanders.

The \$320 million investment into sport and community infrastructure will generate more than 1,000 jobs during design and construction phase and will drive long-term economic benefits by attracting elite athletes and world-class events to Queensland for decades to come. In addition the Commonwealth Games Village will inject an estimated \$500 million into the local economy over the next five years and will generate more than 1,500 jobs during its construction phase.

The Queensland Government has undertaken detailed planning with key stakeholders and user groups to identify the best possible sport and community infrastructure outcomes for Queenslanders. The Venue Delivery Program provides a road map for how new and upgraded competition venues will be delivered at least 12 months ahead of GC2018.

# GC2018 Venue Delivery Program

## Gold Coast venues

Carrara Sports and Leisure Centre and Precinct Works	
Location	Carrara Sports Precinct, Nerang-Broadbeach Road, Carrara
Timeframes	Late-2013 to mid-2016
GC2018 events	Badminton and Wrestling
New community facility	<p>This new multi-purpose community facility will comprise of two indoor halls equipped with change rooms, function rooms and administration facilities. The precinct works will include new sports fields, service roads, car parking and a pedestrian plaza.</p> <p>In October 2013, work began to develop the venue concept designs and construction of the Carrara Sports and Leisure Centre is scheduled to commence in late-2014.</p>

Carrara Indoor Stadium	
Location	Carrara Sports Precinct, Nerang-Broadbeach Road, Carrara
Timeframes	Late-2013 to mid-2017
GC2018 events	Weightlifting
Permanent upgrades	<p>Refurbishment of this multi-purpose indoor venue will be designed to extend community usage of this facility for the next 20 years and beyond.</p> <p>In October 2013 work began to develop the venue concept designs and permanent upgrade works are scheduled to commence in mid-2016.</p>

Carrara Stadium	
Location	Carrara Sports Precinct, Nerang-Broadbeach Road, Carrara
Timeframes	Late-2013 to mid-2017
GC2018 events	Opening and Closing Ceremonies and Athletics
Permanent upgrades	<p>Carrara Stadium is home to the Australian Football League team, the Gold Coast Suns. The stadium currently accommodates up to 25,000 spectators and will be enhanced with additional temporary seating for GC2018.</p> <p>This world-class facility will benefit from permanent lighting and technology upgrades and construction work is scheduled to commence in late-2016.</p> <p>Further temporary works will take place in the lead up to GC2018 that will transform the stadium for track and field competition in addition to a warm-up athletics track that will also be located within the precinct.</p>

Coomera Sports and Leisure Centre	
Location	Coomera Sports Park, Beattie Road, Coomera
Design and construction timeframes	Late-2013 to mid-2016
GC2018 events	Gymnastics and Netball Finals
New community facility	<p>This new multi-purpose facility will accommodate a range of indoor sports and community facilities including change rooms, meeting rooms, function rooms and kiosks.</p> <p>The new Coomera Sports and Leisure Centre will provide an important piece of community infrastructure for one of the Gold Coast's fastest growing regions.</p> <p>Development of the concept designs commenced in October 2013 and construction work is scheduled to commence in late-2014.</p>



<b>Nerang Mountain Bike Trails</b>	
<b>Location</b>	Gold Coast Cycle Centre and Nerang National Park, Hope Street, Nerang
<b>Design and construction timeframes</b>	Mid-2014 to mid-2016
<b>GC2018 events</b>	Mountain Biking
<b>New community facility</b>	New and upgraded mountain bike trails will provide South East Queensland with a world-class mountain bike facility.  Early design works commenced in mid-2014.

<b>Gold Coast Aquatic Centre</b>	
<b>Location</b>	Southport Broadwater Parklands, Marine Parade, Southport
<b>Design and construction timeframes</b>	Completed June 2014
<b>GC2018 events</b>	Swimming and Diving
<b>Permanent upgrades</b>	This redevelopment project was completed in June 2014 in time to host the Pan Pacific Swimming Championships in August 2014.  The Gold Coast Aquatic Centre is designed to accommodate up to 12,500 temporary spectator seats for major competition events as well as accommodating a range of community uses. The venue facilities include a new 50m competition pool, a refurbished 25m pool, 50m pool, dive pool and dry dive facility. Additional community facilities include a new learn to swim pool and new children's play pool as well as a café, gym, meeting rooms and a crèche.  The scenic location on the Southport Broadwater Parklands provides the ultimate backdrop to this outdoor facility, and promises to be one of the iconic venues during GC2018.

<b>Gold Coast Hockey Centre</b>	
<b>Location</b>	Keith Hunt Park, Labrador
<b>Design and construction timeframes</b>	Mid-2014 to late-2016
<b>GC2018 events</b>	Hockey
<b>Permanent upgrades</b>	This redevelopment project includes upgrades to two new synthetic pitches and improvements to existing community facilities.  Development of early concept designs commenced in mid-2014 and the construction program will be prepared in close consultation with existing users to minimise impacts.

<b>Broadbeach Bowls Club</b>	
<b>Location</b>	Surf Parade, Broadbeach
<b>Design and construction timeframes</b>	Early-2014 to early-2016
<b>GC2018 events</b>	Lawn Bowls
<b>Permanent upgrades</b>	Broadbeach Bowls Club is the city's premier lawn bowls facility and will host the lawn bowls competition following an upgrade and extension of the facility's existing four greens.  The lawn bowls facility will be upgraded to accommodate GC2018 competition requirements including minor refurbishment of the clubhouse facilities.  Design work will commence in early-2015 and upgrade works are scheduled to commence in late-2015.

## Gold Coast venues

Runaway Bay Sports Centre	
Location	Sports Drive, Runaway Bay
Timeframes	Late-2014 to mid-2016
GC2018 events	Squash
Permanent upgrades	<p>The Runaway Bay Sports Centre is a sports training facility incorporating accommodation for sporting groups, schools, athletes, and members of the community.</p> <p>A permanent building extension will be built to host the squash competition events during GC2018. This new indoor space will be designed as a mixed-use facility to accommodate a range of indoor sports and community uses in the longer term.</p> <p>Design work is scheduled to commence in late-2014 and construction is scheduled to commence in mid-2015.</p>

Commonwealth Games Village and Parklands legacy redevelopment	
Location	Parklands, Southport, Gold Coast
Timeframes	Site preparation from October 2013. Early works throughout 2014. Construction from 2015 to end 2017.
Facilities	<p>The Commonwealth Games Village at Parklands, Southport will provide accommodation and services to athletes and team officials during the Gold Coast 2018 Commonwealth Games™ (GC2018).</p> <p>New residential development suitable for Commonwealth Games Village use and post-Games adaption for legacy mixed-use development.</p> <p>Delivery of 6,500 beds (Games-mode) across 1200 permanent dwellings, and permanent retail and commercial office development, minor roads, services and infrastructure, plus approximately 7 hectares of park and open space. In the longer-term it will form the key residential, commercial and retail part of the Gold Coast Health and Knowledge Precinct.</p>

## Brisbane venues

Queensland State Velodrome	
Location	Sleeman Sports Complex, Old Cleveland Road, Chandler
Timeframes	Early-2014 to mid-2016
GC2018 events	Track Cycling
New community facility	<p>Queensland's first indoor velodrome will be more than just a Track Cycling facility, with the design incorporating a range of additional community sport and recreation uses including mixed-use sport courts and community function spaces.</p> <p>A public plaza will connect the new velodrome with an existing world-class BMX Super Cross track that promises to create an exciting new cycling hub for South East Queensland.</p> <p>Development of the concept designs commenced in late-2013 and early site works are scheduled to start in late-2014.</p>

Belmont Shooting Centre	
Location	Belmont, Brisbane
Timeframes	Mid-2014 to early-2017
GC2018 events	Shooting
Permanent upgrades	<p>The Belmont Shooting Centre is one of a limited number of shooting venues worldwide where all shooting disciplines can be accommodated in one location. The centre was the venue for the shooting competition at the 1982 Brisbane Commonwealth Games and remains the premier shooting venue in Queensland and Australia.</p> <p>In preparation for GC2018, the shooting ranges will be upgraded with new equipment including electronic scoreboards and shooting targets.</p> <p>Consultation is underway with key stakeholders and user groups to develop a Master Plan for the long term development of this sporting precinct and construction of upgrades required for GC2018 are scheduled to commence from late-2015.</p>

## Minor/temporary infrastructure upgrades

The following GC2018 competition venues will only require minor or temporary infrastructure upgrades.

### Gold Coast Convention and Exhibition Centre

**GC2018 events** Netball Preliminaries and Basketball Finals

The Gold Coast Convention and Exhibition Centre, located at Broadbeach is the City of Gold Coast's premier convention and exhibition venue and the largest regional convention centre in Australia. Completed in 2004, the venue comprises a 5000 seat capacity arena, 6000 square metres of exhibition space and more than 1400 underground car park spaces.

### Robina Stadium

**GC2018 events** Rugby Sevens

Robina Stadium is an exciting, purpose-built football facility with a seating capacity of 27 400. This world-class venue is currently home to the Gold Coast Titans and is well equipped to host major sporting competitions. The venue currently offers multiple change rooms, extensive food and beverage outlets, corporate hospitality and function rooms, management offices and media facilities including commentary and broadcast booths, TV presentation suite, press conference room and a media lounge.

### Southport Broadwater Parklands

**GC2018 events** Marathon, Triathlon and Walking

The Southport Broadwater Parklands will provide a picturesque backdrop for a range of outdoor competition events.

### Cairns Convention Centre

**GC2018 events** Basketball Preliminaries

The Cairns Convention Centre is well equipped for hosting professional basketball competitions and other large sporting events.

### Townsville Entertainment and Convention Centre

**GC2018 events** Basketball Preliminaries

The Townsville Entertainment and Convention Centre has extensive experience hosting professional Basketball competitions and other large sporting events.

### Oxenford Studios

**GC2018 events** Boxing and Table Tennis

The state-of-the-art film and television studios comprises of eight studio buildings that will accommodate the boxing and table tennis competitions.

### Elanora/Currumbin Valley

**GC2018 events** Road Cycling

The Elanora/Currumbin Valley will provide a picturesque location for the road racing elements of the cycling programme. Commencing and finishing at the Merv Craig Sporting Complex, the road race circuit will provide a range of areas for spectators to view the event.



# Financial overview

## Funding sources

GC2018 provides us with an opportunity to derive lasting economic benefits for Queensland, with \$2 billion being injected into the state economy and up to 30 000 jobs being created.

Building the economy will be achieved through investment in redeveloping and expanding infrastructure and enhancing business both locally and across Queensland. Tourism, hospitality and retail industries will be positioned to attract visitors, during and after GC2018 and the event will play an important role in Queensland's economic future.

The total cash budget for the Gold Coast 2018 Commonwealth Games expenditure is \$2.012 billion.

This will be offset by estimated operating revenues of \$272 million, contributions of \$101 million from the City of Gold Coast and \$156 million from the Federal Government, leaving a net cost to the Queensland Government of \$1.483 billion.

The majority of the estimated expenditure will be incurred after the 2015-16 financial year with the highest amount of expenditure occurring in 2017-18.

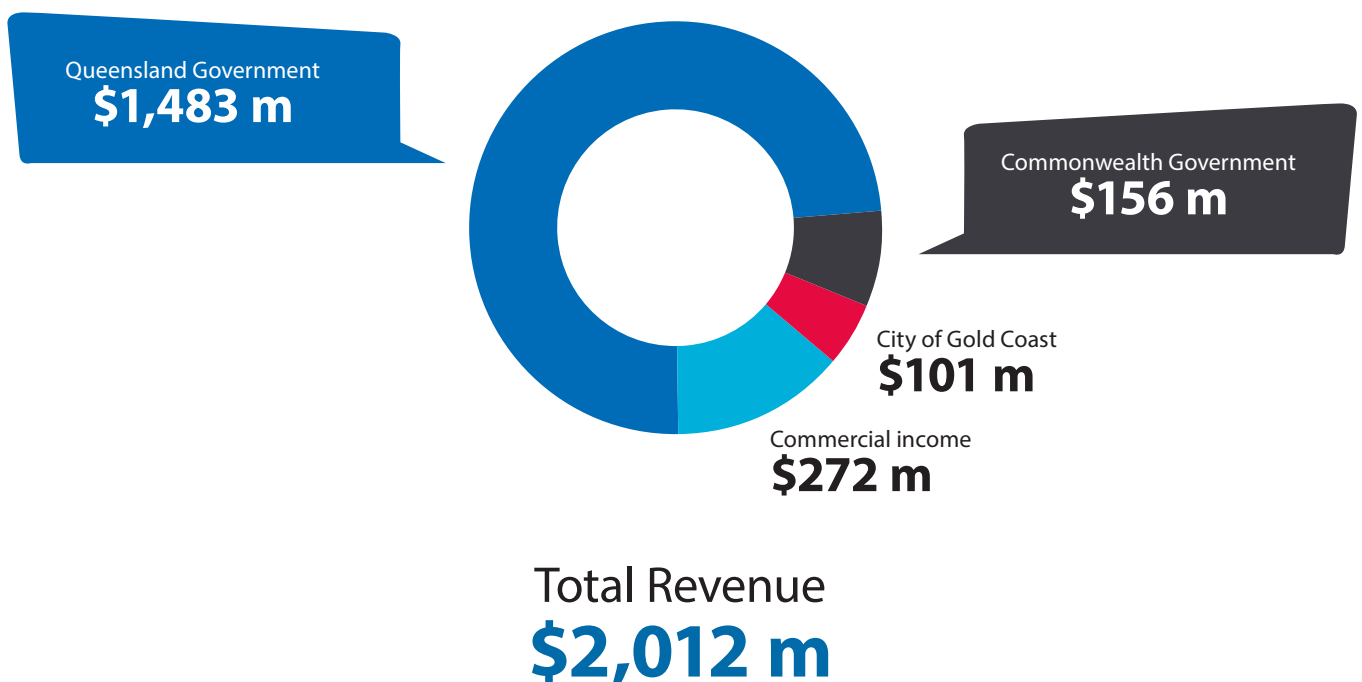
The Queensland Government has underwritten the cost of the Games in a guarantee provided as part of the process to bid for the Games and this forms part of the Host City Contract. Costs will be incurred by a number of agencies who are working in partnership to prepare for and deliver the Gold Coast 2018 Commonwealth Games™.

## Funding Sources

The estimated cost of delivering the Gold Coast 2018 Commonwealth Games™ is \$2.012 billion funded by four main sources:

- Queensland Government
- Commonwealth Government
- City of Gold Coast
- Commercial income to be generated by the organising committee

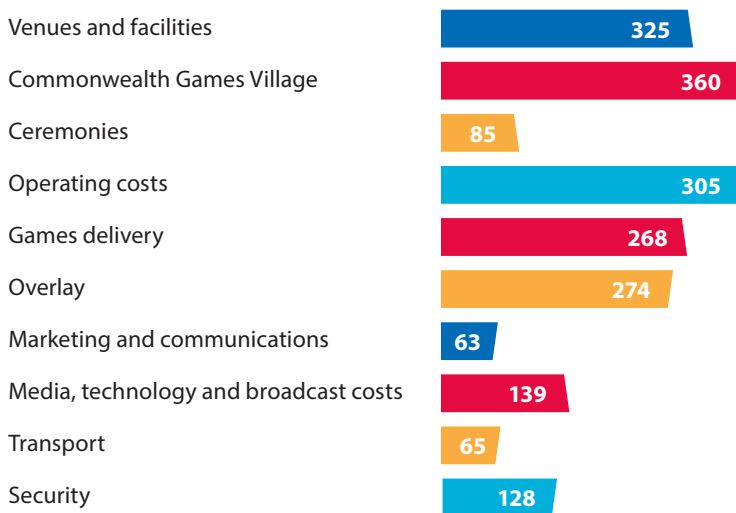
Commercial income includes sponsorship, broadcast rights, ticket sales, Commonwealth Games Village, licencing and merchandising.



## Budget breakdown

The key areas of expenditure are outlined below. Major budget categories include the Commonwealth Games Village, venues and facilities, operating costs, as well as GC2018 overlay requirements — the temporary infrastructure and equipment required to deliver the Games in our venues.

### Budget summary (\$ million)



Total expenditure  
**\$2,012 m**

## Expenditure to date and key areas of spend

### Key areas of spend

	2011-12	2012-13	2013-14	TOTAL
Venues and facilities	0	8	35	43
Commonwealth Games Village	0	1	5	6
Ceremonies	0	0	1	1
Operating costs	18	13	16	47
Games delivery	0	0	2	2
Overlay	0	0	0	0
Marketing and communications	0	1	1	2
Media and technology and broadcast costs	0	1	1	2
Transport	0	0	0	0
Security	0	0	0	0
<b>Total expenditure</b>	<b>18</b>	<b>24</b>	<b>61</b>	<b>103</b>

The key areas of expenditure from 2011 to June 2014 have included:

- Commonwealth Games Village
- Venue and facilities
- Operating costs

Current expenditure has reached a total of \$103 million — progress is on track.

# Opportunities for business

There will be a wide range of opportunities for local, regional, statewide and national suppliers to become part of the supply chain for GC2018

## Supplying GC2018: the first whole-of-Commonwealth Games approach to procurement

GC2018 presents one of the most significant procurement programs for the Queensland Government over the next decade. Launched 16 June 2014, for the first time, a whole-of-Games approach is being taken towards Commonwealth Games procurement activity.

The procurement framework for GC2018 aims to provide a consistent and seamless approach for all activities that reduce duplication, waste and supplier confusion.

Engaging local industry and generating jobs is one of the key objectives of the procurement framework, however it will also maximise business opportunities at the regional, state and national level.

## Forward Procurement Plan and Schedule for GC2018

The published forward procurement plan and schedule enables suppliers to plan ahead as it includes all GC2018 procurement opportunities up until 2018, including estimated timeframes for approaches to market.

Suppliers can visit the Business and Industry portal at [www.business.qld.gov.au/commonwealth-games](http://www.business.qld.gov.au/commonwealth-games) to access:

- the Forward Procurement Plan and Schedule for GC2018
- links to the Industry Capability Network (ICN) Queensland Gateway to register and express interest in the relevant procurement categories
- links to Queensland Government QTenders for tender opportunities
- tools, tips and training to help develop and submit tenders
- details of upcoming information sessions, workshops and training to assist local businesses develop their capability in readiness for GC2018 procurement opportunities.

## Strategic links

The procurement framework for GC2018 is a key project under *Embracing our Games Legacy: Queensland's legacy for the Gold Coast 2018 Commonwealth Games: Action Plan 2014*. Together with the Embracing 2018 Business Development Framework, also a key initiative under the action plan, it aims to ensure a legacy of increased business capability and capacity.

The Embracing 2018 Business Development Framework outlines how we will assist Gold Coast and Queensland businesses to be competitive for contracts to supply goods and services to GC2018 and other major projects, both domestically and internationally.

In 2014 over seven thousand suppliers attended procurement information sessions or an online presentation. Sessions will be held annually to keep potential suppliers updated on processes and opportunities. Information about sessions will be published on [www.business.qld.gov.au/commonwealth-games](http://www.business.qld.gov.au/commonwealth-games)





# Games partners

The major partners involved in delivering a great Gold Coast 2018 Commonwealth Games™

The overarching objectives for GC2018 are to:

- Demonstrate Queensland's ability to stage a successful, inspiring and memorable international event
- Leverage the Commonwealth Games to derive economic benefits and develop local business and workforce capability
- Maximise long-term community, sport and health benefits from GC2018
- Strengthen Queensland as Australia's premier tourism destination
- To stage a great Games in a great city leaving great memories and great benefits for all.

## Gold Coast 2018 Commonwealth Games Corporation (GOLDOC)

GOLDOC was established in January 2012. GOLDOC sits within the portfolio of the Honourable Jann Stuckey MP, Minister for the Department of Tourism, Major Events, Small Business and the Commonwealth Games. Working with Government and Games partners, the functions of GOLDOC are to undertake and facilitate the organisation, conduct, promotion and commercial and financial management of the Commonwealth Games, including events and programs associated with the Commonwealth Games.

The GOLDOC Board is responsible for the way GOLDOC performs its functions and exercises its powers in an appropriate, effective and efficient way. The Board derives its authority from the enabling legislation.



Getty Images

## Office of Commonwealth Games Coordination

The Office of Commonwealth Games Coordination (OCGC) leads a coordinated approach to the Queensland Government's delivery of the Gold Coast 2018 Commonwealth Games™ (GC2018). OCGC leads the Queensland Government state-wide program Embracing 2018 to maximise the legacy benefits from hosting the Commonwealth Games as well as the development of a state-wide arts and cultural program. The OCGC also works with other Queensland government agencies, the Federal government and local authorities including the City of Gold Coast to delivery capital infrastructure, transport and security arrangements for the Games.

## Department of State Development, Infrastructure and Planning (DSDIP)

The Department of State Development, Infrastructure and Planning (DSDIP) is responsible for the delivery of the Games venue and village infrastructure program (capital development of competition, training and key non-competition venues, including the Commonwealth Games Village) and the project and contract management of individual projects. The infrastructure program is overseen by the Commonwealth Games Infrastructure Authority (CGIA) and the Economic Development Board (EDB).

## City of Gold Coast (CGC)

The City of Gold Coast (CGC) has established a Commonwealth Games unit and will be responsible for the majority of activities involving city operations for the Gold Coast, festival and city legacy, and is the asset owner of many of the venues.

## Federal Government

The federal government, through the Department of Health – Sport, is providing financial and in-kind support to the Gold Coast 2018 Commonwealth Games. Core services to the success of the GC2018 include immigration, customs, and health. In addition, the Federal Government are working with Queensland Government departments and the City of Gold Coast on coordinated security strategies.

## The Australian Commonwealth Games Association (ACGA)

The Australian Commonwealth Games Association (ACGA) is the national body responsible for Commonwealth Games operations, publicity and development in Australia, specifically providing and organising funding, clothing, travel, accommodation and accreditation of athletes and officials to the Gold Coast 2018 Commonwealth Games™.

## The Commonwealth Games Infrastructure Authority (CGIA)

The Commonwealth Games Infrastructure Authority (CGIA) is the key governance body for the project responsible for providing overall support and endorsement for the GC2018 venue infrastructure program.



# Future focus



## Transport

A successful transport operation is critical to the success of GC2018. Delivering transport for GC2018 is a significant task and requires careful planning and smart investment. The

Transport Strategic Plan lays the foundations to ensure that spectators, and all those involved in competing, administering, managing and reporting on events are transported in a safe, timely, comfortable and efficient manner.

Visit [www.gc2018.com](http://www.gc2018.com) to read the transport strategic plan.



## Venues

The next year will see the commencement of construction of Coomera Sports and Leisure Centre with completion scheduled for early 2016, two years ahead of the Commonwealth Games. Construction will also commence on the Carrara Sports and Leisure Centre and Precinct works, the signature venue precinct for GC2018, hosting the opening and closing ceremonies as well as the athletics program.



## Embracing 2018

We will continue to consult Queenslanders to ensure we maximise long-term benefits of hosting GC2018. We will add initiatives to the official Embracing 2018 program through our annual Embracing our Games legacy action plans. A key focus will be the development of an evaluation and monitoring framework to measure our investment and success.



# Contact Us



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## For more information on Embracing 2018

Website: [embracing2018.com](http://embracing2018.com)  
Facebook: [facebook.com/embracing2018](https://facebook.com/embracing2018)  
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