



Our organisation

The establishment of the Darling Downs Hospital and Health Service as an independent statutory body has been a major change in how we run the business of delivering healthcare services to local communities.

The organisational structure is configured as follows:

Clinical divisions

There are three 'clinical' operating Divisions. These Divisions lead in the delivery of high quality, evidence-based, safe patient care. The Divisions work in a collaborative manner to provide integrated patient care across the continuum and geography of DDHHS:

- **Toowoomba Hospital** operates with four clinical services groups - Surgical, Medical, Ambulatory Care Support Services Women's and Children's Services. In addition Facility Services for Toowoomba Hospital and Baillie Henderson Hospital are operationally aligned to this Division.
- **Rural Health** operates 18 hospitals (three of which are multi-purpose health services) and six residential aged care facilities. The Division is managed via a Cluster Model with three geographic clusters (Southern, Western and South Burnett) and a cluster for residential aged care services. In addition Oral Health Services for DDHHS are operationally aligned to this Division.
- **Mental Health** includes child & youth, adult and older persons, acute inpatient services at Toowoomba Hospital, and community services in Toowoomba and a range of rural centres. Mental Health services for consumers who require extended treatment and rehabilitation, extended secure rehabilitation, who have acquired brain injury and dual diagnosis involving mental illness and intellectual disability or are older people requiring extended treatment are provided at Baillie Henderson Hospital, Toowoomba. In addition the Alcohol and Other Drugs Service for DDHHS is operationally aligned to this division.

Professional divisions

The operating divisions are supported by three professional divisions. The professional divisions lead DDHHS in promoting clinical service improvement, consumer satisfaction, clinician engagement, clinical governance, professional and clinical standards and clinical workforce planning and education:

- **Medical Services** includes Medical Workforce, Medical Education, Clinical Governance, Rural and Remote Medical Support and Public Health.
- **Allied Health** provides professional lead for Allied Health Services (including workforce planning, education and standards). This Division also includes the Cunningham Centre (Registered Training Organisation), Breastscreen, mobile women's health services, Aged Care and Home and Community Care (HACC) Assessment Team and Transition Care Program.
- **Nursing and Midwifery** provides professional lead for Nursing and Midwifery Services (including workforce planning, education and standards).

Finance and Corporate division

The **Finance and Corporate** division provides a range of DDHHS-wide support functions across all divisions, comprising Financial Control, Management Accounting, Commercial Management, Human Resources, Health Information Services, and Infrastructure and Planning.

Each division is led by an Executive who, as part of the DDHHS Executive Team, supports the Chief Executive (HSCE) to fulfill the accountabilities and responsibilities for the delivery of health services. The Divisional Executive is the single point of accountability for the division exercising delegation from the Health Service Chief Executive (*Hospitals and Health Boards Act 2011*, Section 34). The Executives report to the HSCE who in turn reports to the Darling Downs Hospital and Health Board.

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