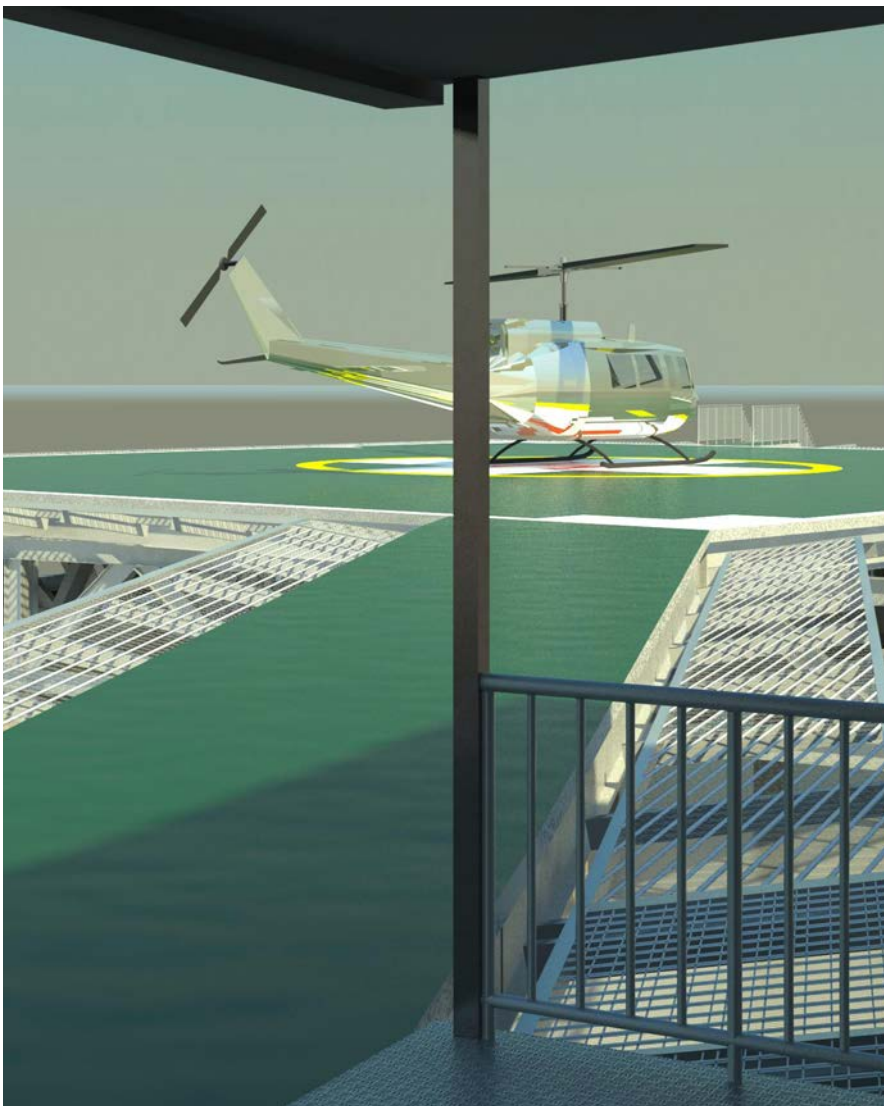


# Chapter 7

## Living within our means



We save to invest and invest to save.

Developing efficiency delivers improved access to strengthened and additional services.

Through improvement and innovation we will continue to deliver more.

## 7.1. Our performance overview

Central Queensland Hospital and Health Service (CQHHS) is an independent statutory body overseen by a local Hospital and Health Board. The health service reported an operating deficit of \$1.9 million in 2013-2014 primarily due to the impact of land revaluations undertaken during the financial year. Decreases in land values resulted in an \$11.2 million impact on the health service's operating position due to an insufficient Land Revaluation Reserve generated since the inception of the health service in July 2012.

Queensland Treasury and Trade's policy requires all land and buildings to be reported annually at fair value. Movements in individual asset's fair value such as land tends to rise and fall cyclically depending on the economy and market conditions (external to the operations of the health service). During 2014, building valuations have demonstrated increases, whereas individual properties within the class of land have experienced significant declines.

The land revaluation decrement in 2014 was caused by a decline in land values across the Central Queensland region secondary to the slowing of investment in the mining sector, infrastructure development and an overall tightening in financing activities.

It is noted that without the impact of this non-cash loss, the operating result for the health service would have been a surplus of \$9.185 million.

Comprehensive revaluations of 25 Buildings (82% of value) and land improvements at Rockhampton Hospital and Capricorn Coast Hospital sites were undertaken. The outcome of this is an increase of \$42 million in the net value of these assets. The impact of this is seen in the increase in the Buildings Revaluation Reserve. The revaluation process also supported that componentisation of these buildings would have a material impact on the depreciation rates of CQHHS buildings.

In 2013-2014 CQHHS total Assets administered grew to \$397.2 million, up from \$358.7 million in 2012-2013. This is primarily due to an increase of \$36.4 million in Property, Plant and Equipment (PPE) relating to the commissioning of new buildings, purchases of clinical and non-clinical equipment and revaluation program for land and buildings. The reclassification of aged care facilities from Assets Held for Sale to PPE and their subsequent valuation (based on value in use rather than market value) resulted in further increases of \$5.3 million.

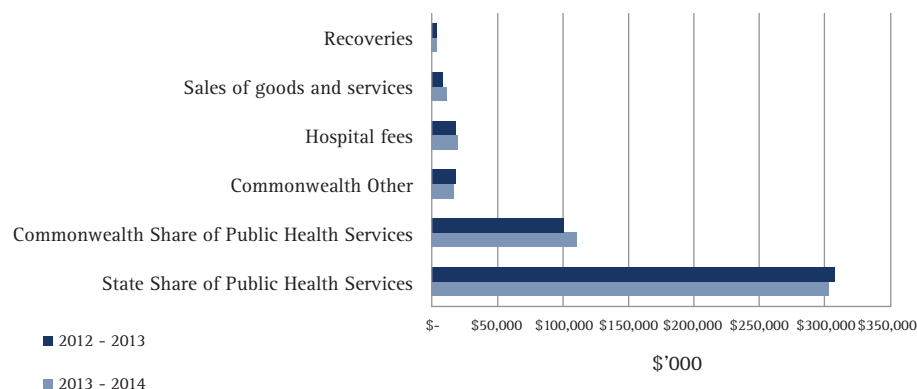
Key financial highlights are outlined in Table 1 below:

Key Financial Results	2013-14 Actuals \$'000	2012-13 Actuals \$'000	2013-14 Target \$'000
Income	462,045	454,283	447,142
Expenses	464,036	435,548	447,142
Operating surplus/(deficit) after land decrement	(1,991)	18,735	-
Operating surplus/(deficit) before land decrement	9,185	18,735	-
Net revaluation movement on land and buildings	34,617	18,021	16,316
Cash and cash equivalents	48,429	39,645	32,439
Total Assets	397,202	358,708	383,905
Total Liabilities	31,231	28,168	33,978
Total Equity	365,972	330,540	349,927
Current Ratio	1.96	2.10	>=1.5
Quick Ratio	1.86	1.75	>1.0

### 7.1.1. Sources of funding

In providing services to the public, CQHHS's predominate source of revenue is public health service funding from both the State and Commonwealth Governments as well as own source revenues such as private patient fees. Chart 1 indicates all sources of funding and their contribution to total income for 2013-2014 in comparison to 2012-2013.

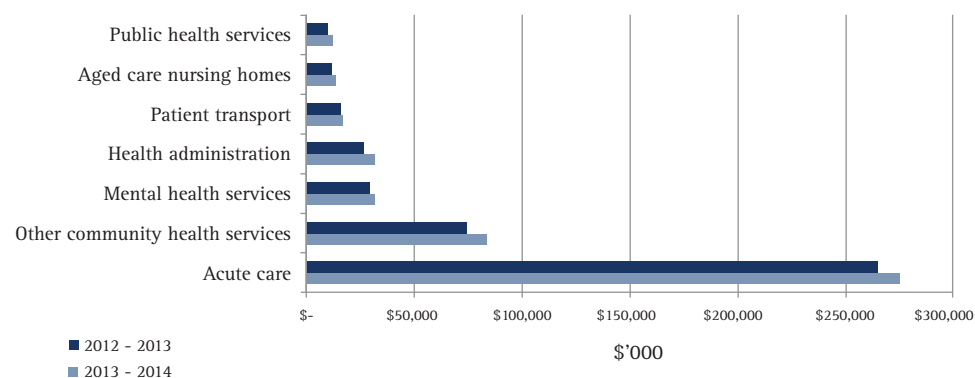
Chart 1: Sources of Funding Comparison



### 7.1.2. How the money was spent

The health service is responsible for the delivery of public hospital and health services in line with government priorities. The cost of these services for 2013-2014 are outlined in Chart 2 below. The health service is actively pursuing partnerships with the Central Queensland Medicare Local and GPs, as well as the private and non-government health sectors, to clarify its role in primary healthcare service delivery and to better configure its hospital and hospital-related services to improve health outcomes within the community.

Chart 2: Expenditure Program Comparison



### 7.1.3. Comparison of actual financial results with budget

CQHHS's actual performance in comparison to the previous year and its budget as published in the State Budget Papers 2013-2014 Service Delivery Statements are presented in the following tables with accompanying notes. # *Note where separate categories are not disclosed in financial statements due to materiality, budget has been reclassified to assist in comparative analysis.*

**Table 2: Statement of comprehensive income for the year ended 30 June 2014**

	Notes	2013-14 Actual	2012-13 Actual	2013-14 Budget	Actuals Variance	Actual v Budget Variance
		\$'000	\$'000	\$'000	%	%
<b>Income from Operations</b>						
User Charges	1	29,647	24,227	22,193	22%	34%
Funding public health services*	8	409,841	405,772	-	1%	100%
Grants and other contributions	9	18,979	19,890	424,349	(4.6%)	(95.5%)
Other revenue	2, 10	3,578	4,394	600	(18.6%)	496%
<b>Total income</b>		<b>462,045</b>	<b>454,283</b>	<b>447,142</b>	<b>2%</b>	<b>3%</b>
<b>Expenses from Operations</b>						
Employee expenses	3, 11	1,947	1,403	523	39%	272%
Health service employee expenses		282,666	277,352	283,222	2%	0%
Supplies and services	4	140,819	132,920	142,905	6%	(1.5%)
Depreciation and amortisation	5	20,015	17,124	18,857	17%	6%
Other expenses	6, 12	7,413	6,750	1,635	10%	353%
<b>Total Expenses pre valuation adjustment</b>		<b>452,860</b>	<b>435,548</b>	<b>447,142</b>	<b>4%</b>	<b>1%</b>
Revaluation Decrement	7	11,176			100%	100%
<b>Total Operating Results</b>		<b>(1,991)</b>	<b>18,735</b>	<b>-</b>	<b>(110.6%)</b>	<b>100%</b>

**Notes:**

*Major variations between 2013-2014 Actual and 2012-2013 Actual*

- 1 Sales of goods and services increased primarily as a result of changes to funding arrangements between the Commonwealth and the State for high cost drugs. In 2012-2013 these funds were directly received by the Department of Health, and provided to CQHHS through public health service funding. Private billing by medical officers with right of private practice (ROPP) (Option A) were up 30% in 2013-2014 resulting in increased hospital fees.
- 2 2012-2013 other revenue was higher due to a one off adjustment on initial establishment of the health service's impairment policy. This resulted in a write back to the provision.
- 3 Higher employee expenses primarily reflects a termination payment to the Chief Operation Officer in 2013-2014 and the direct employment of a staff member previously employed by the Department (part of Health service employee expenses) .
- 4 Supplies and services in 2013-2014 were higher reflecting increased costs for electricity (tariff rates and usage) and patient travel (allowance rates doubled combined with a noticeable increase in the volume of patient claims). CQHHS increased outsourced services, particularly for oral health and medical services in the Capricorn Coast region to meet growing demand across the region. Overall drug and clinical supply costs increased commensurate with higher levels of services/activity (WAU increased 2%) in 2013-2014.
- 5 Depreciation charges in 2013-2014 rose as a result of the introduction of building componentisation and additional depreciation on new medical equipment purchases.
- 6 2013-2014 was the first full year of internal audit function. This resulted in higher audit fees. In addition in 2013-2014 the health service wrote off obsolete equipment (high volume, low value items in storage and not used or not found at stocktake for two years) from the asset register.
- 7 2014 has seen a significant decline in land values representing the slowing of investment in the mining sector, infrastructure development and overall tightening in financing activities. This is the first year that comprehensive revaluations have been undertaken by the health service. Land was last comprehensively valued by the Department in 2010-11. Since then indices have been applied.
- 8 & 9 At time of presentation of budget, public health funding was included in Grants. A separate category has now been established as this is a major source of funds for the health service.
- 10 Recoveries of health service employee expenses are disclosed as Other revenue for Actuals reporting. The 2013-2014 Budget had treated these transaction as a contra-expenditure.
- 11 The original budget included an allowance for the Chief Executive Officer and the Chief Finance Officer (2 FTE's) and was estimated before the formal structure of the Executive team had been established. There are currently 4 FTEs employed directly by the health service. This is essentially a reclassification between the categories of Employee expenses and Health service employee expense.
- 12 Reclassification of QGIF insurance premium from supplies and services to other expenses.

Table 3: Statement of financial position as at 30 June 2014

	Notes	2013-14 Actual	2012-13 Actual	2013-14 Budget	Actuals Variance	Actual v Budget Variance
		\$'000	\$'000	\$'000	%	%
<b>Current Assets</b>						
Cash and cash equivalents	13	48,429	39,645	32,439	22%	49%
Receivables	14	8,343	9,080	3,125	(8.1%)	167%
Inventories	15	3,108	2,901	2,424	7%	28%
Other	16	1,434	610	590	135%	143%
		61,313	52,237	38,578	17%	59%
Assets classified as held for sale	17	-	6,959	-	(100.0%)	0%
<b>Total Current Assets</b>		<b>61,313</b>	<b>59,195</b>	<b>38,578</b>	<b>4%</b>	<b>59%</b>
<b>Non-Current Assets</b>						
Property, plant and equipment	18	335,889	299,513	345,327	12%	(2.7%)
<b>Total Non-Current Assets</b>		<b>335,889</b>	<b>299,513</b>	<b>345,327</b>	<b>12%</b>	<b>(2.7%)</b>
<b>Total Assets</b>		<b>397,202</b>	<b>358,708</b>	<b>383,905</b>	<b>11%</b>	<b>3%</b>
<b>Current Liabilities</b>						
Payables	19	31,231	28,168	33,978	11%	(8.1%)
<b>Total Current Liabilities</b>		<b>31,231</b>	<b>28,168</b>	<b>33,978</b>	<b>11%</b>	<b>(8.1%)</b>
<b>Net Assets</b>		<b>365,972</b>	<b>330,540</b>	<b>349,927</b>	<b>11%</b>	<b>5%</b>
<b>Equity</b>						
Contributed equity		285,412	293,784	333,611	(2.8%)	(14.4%)
Accumulated surplus/(deficit)		16,745	18,735	-	(10.6%)	100%
Asset revaluation surplus	20	63,814	18,021	16,316	254%	291%
<b>Total Equity</b>		<b>365,972</b>	<b>330,540</b>	<b>349,927</b>	<b>11%</b>	<b>5%</b>

## Notes:

*Major variations between 2013-2014 and 2012-2013 Actuals, and 2013-14 Actuals and Budget*

- 13 Cash balances have increased reflecting cash generated from operating activities less outflows for capital purchases funded by the health service e.g. construction of Helipad and ICU beds at Rockhampton Campus. The 2013-2014 budget forecast minimal movements in cash from operating activities and all capital purchases were funded by the Department.
- 14 Private Patient billings (RoPP Option A) have increased significantly in 2014 reflecting a catchup in processing of backlog billings plus additional participation in the scheme by Senior Medical Officers. 2014 also includes accruals for reimbursement from the Queensland Government Insurance Scheme for the reconstruction of Woorabinda staff accommodation (destroyed by fire) and donations for the refurbishment of Gladstone theatre. Offsetting these increases was a decline in the amount of funding receivable from the Department for public health services. 2012-2013 funding included a one off payment for voluntary redundancies. Due to the timing of the 2013-2014 budget, the forecast did not include any of increases noted above. Funding receivables were not included in the Budget forecast.
- 15 Actual overall inventory stock levels remained constant in 2013-2014 except for clinical supplies which increased 20%, representing higher stock levels held by Rockhampton Hospital Operating Theatre, Rockhampton Emergency Dept and Gladstone Emergency Dept. Consistent with expenditure, clinical supplies increased in both price and items stocked reflecting current clinical practices at the hospitals. The 2013-2014 Budget assumed no growth in inventory levels and was based on 2012-2013 estimates (budget was 25% below actuals in 2012-2013)
- 16 Other current assets increased in 2013-2014 primarily as a result of the prepayment of a new medical services contract for Capricorn Coast Hospital. The 2013-2014 budget did not forecast growth in other current assets and was based on the 2012-2013 forecast position.
- 17 In 2012-2013, the health service announced its intention to divest of Aged Care facilities. These assets were classified as held for sale under AASB 5 at 30 June 2013. Subsequently DoH issued a policy clarifying where a HHS doesn't hold legal title, assets can not be classified as held for sale. The Aged Care facilities were reclassified back to PPE and inventory on 1 July 2013.
- 18 Revaluations in 30 June 2014 resulted in higher values for buildings partially offset by declines in land values. Impairments previously applied to aged care facilities were reversed in 2013-2014. In addition capital purchases in 2013-2014 included the commencement of construction on the Rockhampton hospital helipad/ICU ward, a rebuild of Woorabinda

staff accommodation and a significant replacement program for medical equipment. The Department transferred land and buildings to the health service including the newly completed Theodore Private Practice Clinic during 2013-2014. Partially offsetting these increases in capital were depreciation charges. A delay in commissioning of buildings has resulted in lower than forecast transfers (budget) from the Department of Health to the health service.

- 19 Payables increased reflecting higher volumes, outsourcing of services and higher prices experienced throughout the year. Invoices processed but not paid at 30 June 2014 increased 46% reflecting a large increase in the value of payments towards the end of the financial year (2013 payments were more evenly distributed throughout the year). Accruals for health service employee expenses increased reflecting the impact of EB increases 3% and an additional day accrued due to the timing of pay cutoffs at 30 June.
- 20 Revaluations at 30 June 2014 resulted in a decrease in land (47%) and increase in building (28%) values. For further information on land decrements see item 7 above. Increases in building values represent a change in the model applied when valuing these assets rather than real growth in costs. The budget revalued land and buildings using an index supplied by Treasury based on CPI.

#### 7.1.4. Future outlook

Central Queensland Hospital and Health Service is committed to the provision of safe, quality, and cost effective care. A prime objective is to re-invest funds generated from efficiencies into key service initiatives. This is reflected in the decision to re-invest funds from the 2012 -13 operating surplus into the construction of a new Intensive Care Unit with additional bed capacity and a helipad on top of the New Ward Block building at Rockhampton Hospital. These will come on line during 2014-15 in conjunction with the commissioning of the Cancer Services Building.

The Health Service is committed to strengthening its performance framework through improved peer comparisons of service delivery. There is a strong drive for relevant dashboard reporting from 'Ward to Board' that will enhance appropriate business decisions at all levels. Furthermore this stronger reporting will assist with highlighting potential issues early to allow prompt attention and management. These improvements will further drive efficiencies within the organisation with savings reinvested in improving service delivery and the creation of new services. Investment will be driven by the priorities identified in the Strategic Plan 2014-2018.

## 7.2. Financial review

### General Information

These financial statements cover the Central Queensland Hospital and Health Service (CQHHS, Central Queensland HHS or Hospital and Health Service).

CQHHS was established on 1 July 2012 as a statutory body under the *Hospital and Health Boards Act 2011*.

The Hospital and Health Service is controlled by the State of Queensland which is the ultimate parent.

The head office and principal place of business of CQHHS is:  
Rockhampton Hospital Campus  
Canning Street  
Rockhampton QLD 4700

A description of the nature of the Hospital and Health Service's operations and its principal activities is included in the notes to the financial statements.

For information in relation to the Hospital and Health Service's financial statement please visit the website [www.health.qld.gov.au/cq](http://www.health.qld.gov.au/cq).

Amounts shown in these financial statements may not add to the correct sub-totals or totals due to rounding.



### 7.2.1. Statement of Comprehensive Income for the year ended 30 June 2014

		2014	2013
	Notes	\$'000	\$'000
<b>Income from Continuing Operations</b>			
User charges and fees	3	29,647	24,227
Funding public health services*	4	409,841	405,772
Grants and other contributions	5	18,979	19,890
Other revenue	6	3,578	4,394
Total revenue		462,045	454,283
<b>Total Income from Continuing Operations</b>		462,045	454,283
<b>Expenses from Continuing Operations</b>			
Employee expenses	7	1,947	1,403
Health service employee expenses	8	282,666	277,352
Supplies and services	9	141,350	132,920
Depreciation and amortisation	10	20,015	17,124
Other expenses	11	7,413	6,750
Revaluation decrement	12	11,176	-
<b>Total Expenses from Continuing Operations</b>		464,036	435,548
<b>Operating Results from Continuing Operations</b>		(1,991)	18,735
<b>Other Comprehensive Income</b>			
Items that will not be reclassified subsequently to Operating Result			
Increase/(decrease) in Asset Revaluation Surplus	20	45,793	18,021
Total items that will not be reclassified subsequently to Operating Result		45,793	18,021
<b>Total Other Comprehensive Income</b>		45,793	18,021
<b>Total Comprehensive Income</b>		43,803	36,755

\*Comparatives have been adjusted to enhance disclosures of funding of public health services previously included in receipt of grants and other contributions. Refer Note 2 (ae).

### 7.2.2. Statement of Financial Position as at 30 June 2014

		2014	2013
	<i>Notes</i>	<i>\$'000</i>	<i>\$'000</i>
<b>Current Assets</b>			
Cash and cash equivalents	13	48,429	39,645
Receivables	14	8,343	9,080
Inventories	15	3,108	2,901
Other	16	1,434	610
		61,313	52,237
Assets classified as held for sale	17	-	6,959
<b>Total Current Assets</b>		<b>61,313</b>	<b>59,195</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	18	335,889	299,513
<b>Total Non-Current Assets</b>		<b>335,889</b>	<b>299,513</b>
<b>Total Assets</b>		<b>397,202</b>	<b>358,708</b>
<b>Current Liabilities</b>			
Payables	19	31,231	28,168
<b>Total Current Liabilities</b>		<b>31,231</b>	<b>28,168</b>
<b>Total Liabilities</b>		<b>31,231</b>	<b>28,168</b>
<b>Net Assets</b>		<b>365,972</b>	<b>330,540</b>
<b>Equity</b>			
Contributed equity*		285,412	293,784
Accumulated surplus/(deficit)*		16,745	18,735
Asset revaluation surplus	20	63,814	18,021
<b>Total Equity</b>		<b>365,972</b>	<b>330,540</b>

\*Refer to Statement of Changes in Net Assets for further information.



### 7.2.3. Statement of Changes in Equity for the year ended 30 June 2014

	Accumulated Surplus	Asset Revaluation Surplus (Note 22)	Contributed Equity	TOTAL
	\$'000	\$'000	\$'000	\$'000
<b>Balance as at 1 July 2012</b>	-	-	-	-
Operating Result from Continuing Operations	18,735	-	-	18,735
<i>Other Comprehensive Income</i>				
Increase in Asset Revaluation Surplus	-	18,021	-	18,021
<b>Total Comprehensive Income for the year</b>	<b>18,735</b>	<b>18,021</b>	<b>-</b>	<b>36,756</b>
<i>Transactions with Owners as Owners:</i>				
Net assets received (transferred during year via machinery-of-Government change) Note 2 (h)			12,513	12,513
Net assets received (transferred under Administrative Arrangement Note 2 (h) at 1 July 2012)	-	-	293,132	293,132
Equity injections (Minor Capital works) Note 2 (e)			5,123	5,123
Equity withdrawals (Depreciation funding) Note 2 (e)	-	-	(16,982)	(16,982)
<b>Total changes to contributed equity</b>	<b>-</b>	<b>-</b>	<b>293,786</b>	<b>293,786</b>
<b>Balance as at 30 June 2013</b>	<b>18,735</b>	<b>18,021</b>	<b>293,786</b>	<b>330,540</b>
<b>Balance as at 1 July 2013</b>	<b>18,735</b>	<b>18,021</b>	<b>293,786</b>	<b>330,540</b>
Operating Result from Continuing Operations	(1,991)	-	-	(1,991)
<i>Other Comprehensive Income</i>				
Increase in Asset Revaluation Surplus	-	45,793	-	45,793
<b>Total Comprehensive Income for the Year</b>	<b>(1,991)</b>	<b>45,793</b>	<b>-</b>	<b>43,803</b>
<i>Transactions with Owners as Owners:</i>				
Net assets received (transferred during year via machinery-of-Government change) Note 2 (h)	-	-	6,129	6,129
Equity injections (Minor Capital works) Note 2 (e)	-	-	5,508	5,508
Equity withdrawals (Depreciation funding) Note 2 (e)	-	-	(20,009)	(20,009)
<b>Net Transactions with Owners as Owners</b>	<b>-</b>	<b>-</b>	<b>(8,372)</b>	<b>(8,372)</b>
<b>Balance as at 30 June 2014</b>	<b>16,745</b>	<b>63,814</b>	<b>285,412</b>	<b>365,972</b>

#### 7.2.4. Statement of Cash Flows for the year ended 30 June 2014

	Notes	2014 \$'000	2013 \$'000
<b>Cash flows from operating activities</b>			
<b>Inflows:</b>			
User charges and fees		27,468	34,403
Funding public health services*		392,718	384,627
Grants and other contributions		18,979	19,890
GST input tax credits from ATO		8,603	7,516
GST collected from customers		320	293
Other receipts		3,463	3,479
		451,550	450,208
<b>Outflows:</b>			
Employee expenses		(2,012)	(1,328)
Health service employee expenses		(281,143)	(267,814)
Supplies and services		(140,270)	(131,482)
GST paid to suppliers		(8,798)	(8,307)
GST remitted to ATO		(297)	(238)
Other		(6,918)	(6,478)
		(439,439)	(415,647)
<b>Net cash provided by (used in) operating activities</b>	21	12,111	34,561
<b>Cash flows from investing activities</b>			
<b>Inflows:</b>			
Sales of property, plant and equipment		23	15
<b>Outflows:</b>			
Payments for property, plant and equipment		(8,858)	(4,664)
<b>Net cash provided by (used in) investing activities</b>		(8,835)	(4,649)
<b>Cash flows from financing activities</b>			
<b>Inflows:</b>			
Cash transferred in under administrative arrangement		-	4,610
Equity Injections		5,508	5,123
<b>Net cash provided by (used in) financing activities</b>		5,508	9,733
<b>Net increase/(decreased) in cash and cash equivalents</b>		8,784	39,645
Cash and cash equivalents at the beginning of the financial year		39,645	-
Cash and cash equivalents at the end of the financial year		48,428	39,645

\* Comparatives have been adjusted to enhance disclosures of funding of public health services previously included in receipt of grants and other contributions.

## 7.2.5. Notes to and Forming Part of the Financial Statements 2013-2014

### 1. Objectives and Principal Activities of the Hospital and Health Service

Central Queensland Hospital and Health Service (CQHHS) was established on 1 July 2012, as a not-for-profit statutory body under the *Hospital and Health Boards Act 2011*.

The HHS is responsible for providing primary health, community and public health services in the area assigned under the *Hospital and Health Boards Regulation 2012*. The Central Queensland HHS covers an area of 114,000 square kilometres in regional Queensland, extending from Miriam Vale in the south, inland to the Central Highlands and north along the Capricorn Coast and services a resident population of approximately 230,000 which is culturally diverse and dispersed over a wide and largely rural geographical area.

This includes responsibility for the direct management of six hospital facilities, six multi-purpose health centres and five outpatient/primary health care clinics and two aged care facilities. Rockhampton Hospital is the main referral hospital, providing secondary level care, with referral to Brisbane for tertiary services.

Funding is obtained predominately through the purchase of health services by the Department of Health on behalf of both the State and Australian Governments. In addition, health services are provided on a fee for service basis mainly for private patient care.

CQHHS provides services and outcomes as defined in a publicly available service agreement with the Department of Health (as manager of the public hospital system).

### 2. Summary of Significant Accounting Policies

#### (a) Statement of Compliance

The Hospital and Health Service has prepared these financial statements in compliance with section 62 (1) of the *Financial Accountability Act 2009* and section 43 of the *Financial and Performance Management Standard 2009*.

These financial statements are general purpose financial statements, and have been prepared on an accrual basis in accordance with Australian Accounting Standards and Interpretations. In addition, the financial statements comply with Queensland Treasury and Trade's *Minimum Reporting Requirements* for the year ending 30 June 2014, and other authoritative pronouncements.

With respect to compliance with Australian Accounting Standards and Interpretations, as the Hospital and Health Service is a not-for-profit statutory body it has applied those requirements applicable to not-for-profit entities. Except where stated, the historical cost convention is used.

#### (b) The Reporting Entity

The financial statements include the value of all revenues, expenses, assets, liabilities and equity of Central Queensland Hospital and Health Service.

#### (c) Trust Transactions and Balances

The Hospital and Health Service acts in a fiduciary trust capacity in relation to patient trust accounts. Consequently, these transactions and balances are not recognised in the financial statements. Although patient funds are not controlled by CQHHS, trust activities are included in the audit performed annually by the Auditor-General of Queensland. Note 26 provides additional information on the balances held in patient trust accounts.

#### (d) User Charges and Fees

User charges and fees are recognised as revenues when earned and can be measured reliably with a sufficient degree of certainty. This involves either invoicing for related goods/services and/or the recognition of accrued revenue.

Revenue in this category primarily consists of hospital fees (private patients), reimbursements of pharmaceutical benefits, and sales of goods and services.

## **(e) Funding for Provision of Public Health Services**

Funding revenue is received in accordance with Service Agreements with the Department of Health. The Department purchases delivery of health services based on nationally set funding and efficient pricing models determined by the Independent Hospital Pricing Authority (IHPA). The majority of services are funded on an activity unit basis. The service agreement is reviewed periodically and updated for changes in activities and prices of services delivered by CQHHS.

Funding is received fortnightly in advance. At the end of the financial year, a financial adjustment may be required where the level of services provided is above or below the agreed level. State funding is also provided for depreciation and minor capital works. There has been a change in the recognition of Department of Health funding from Grants and Other contributions in 2012-2013 to Funding of Public Health Services this year, refer Note 2 (ae) for details.

IHPA was established to develop and specify national classifications for activity in public hospitals for the purposes of Activity Based Funding. It determines the national efficient price for services provided, on an activity basis, in public hospitals and develops data and coding standards to support uniform provision of data. In addition to this, IHPA determines block funded criteria and what other public hospital services are eligible for Commonwealth funding.

The Australian and State government contributions for activity based funding is pooled and allocated transparently via a National Health Funding Pool. The Australian and State government contributions for block funding and training, teaching and research funds is pooled and allocated transparently via a State Managed Fund. Block funding is provided for services which are outside the scope of Activity Based Funding Model. Public Health funding from the Australian government is managed by the Department of Health. The National Health Funding Body and National Health Funding Pool have complete transparency in reporting and accounting for contributions into and out of pool accounts. The Administrator is an independent statutory office holder, distinct from Federal and State departments.

### *Depreciation funding*

CQHHS received \$20 million funding in 2014 (2013: \$17 million) from the Department of Health to cover depreciation costs. However as depreciation is a non-cash expenditure item, the Health Minister has approved a withdrawal of equity by the State for the same amount, resulting in a non-cash revenue and non-cash equity withdrawal.

### *Minor capital works*

Purchases of equipment, furniture and fittings associated with capital works projects are managed by CQHHS. In 2014 CQHHS received \$5.5 million (2013: \$5.1 million) funding from the State as equity injections throughout the year. These funds are paid by the Department of Health on behalf of the State.

A review of the nature of service payments made to third parties and their subsequent disclosure was undertaken during 2013-2014. As a consequence of this review, and to ensure consistency in classification between the Department of Health and CQHHS, funding received from the Department has been reclassified from grant revenue to government funding revenue. Comparatives have been restated to improve transparency across the years.

## **(f) Grants and Other Contributions**

Grants, contributions, donations and gifts that are non-reciprocal in nature are recognised as revenue in the year in which the Hospital and Health Service obtains control over them. Where grants are received that are reciprocal in nature, revenue is progressively recognised as it is earned, according to the terms of the funding arrangements.

Contributed assets are recognised at their fair value. Contributions of services are recognised only if the services would have been purchased if they had not been donated and their fair value can be measured reliably. Where this is the case, an equal amount is recognised as revenue and an expense.

CQHHS receives corporate services support from the Department of Health for no cost. Corporate services received include payroll services, accounts payable services, accounts receivable services, finance transactional services, taxation services, supply services and information technology services. As the fair value of these services is unable to be estimated reliably, no associated revenue and expense is recognised in the Statement of Comprehensive Income.

## **(g) Other Revenue**

Other revenue primarily reflects recoveries of payments for contracted staff from third parties such as universities and other government agencies as well as recoveries of insurance claims from the Queensland Government Insurance Scheme.

## (h) Administrative Arrangements

In 2012-2013, certain balances were transferred from the Department of Health to Hospital and Health Services. This was effected via a transfer notice signed by the Minister for Health, designating that the transfer be recognised as a contribution by owners through equity. The transfer notices were approved by the Director-General of the Department of Health and the Chairman and Chief Executive Officer of each Hospital and Health Board.

The value of assets and liabilities transferred to the Central Queensland Hospital and Health Service were as follows:

	2013
	\$'000
Cash and cash equivalents	4,610
Receivables	13,644
Inventories	2,361
Other	482
Property, plant and equipment	288,533
Payables	(16,497)
Other financial liabilities	(1)
Contributed equity	293,132

CQHHS has the full right of use, managerial control of land and building assets and is responsible for maintenance. The Department generates no economic benefits from these assets. In accordance with the definition of control under Australian Accounting Standards, each Hospital and Health Service must recognise the value of these assets on their Statement of Financial Position.

### *Transfer of assets between Hospital and Health Services and the Department of Health*

In 2014, the Minister for Health signed an enduring designation of transfer for property, plant and equipment between Hospital & Health Services (HHS) and the Department of Health. This transfer is recognised through equity when the Chief Finance Officers of both entities agree in writing to the transfer. During this year a number of assets have been transferred under this arrangement.

	2014	2013
	\$'000	\$'000
Transfer in - practical completion of projects from the Department *	4,998	12,497
Net transfer of property plant and equipment to/from the Department	1,067	-
Net transfers equipment between HHSs	64	-
	6,129	12,497

*\*Construction of major health infrastructure continues to be managed and funded by the Department of Health. Upon practical completion of a project, assets are transferred from the Department to the health service.*

## (i) Special payments

Special payments include ex gratia expenditure and other expenditure that the HHS is not contractually or legally obligated to make to other parties. In compliance with the *Financial and Performance Management Standard 2009*, the HHS maintains a register setting out details of all special payments exceeding \$5,000. The total of all special payments (including those of \$5,000 or less) is disclosed separately within Other expenses (Note 11). However, descriptions of the nature of special payments are only provided for special payments greater than \$5,000.

## (j) Cash and Cash Equivalents

For the purposes of the Statement of Financial Position and the Statement of Cash Flows, cash assets include all cash and cheques receipted but not banked at 30 June as well as deposits at call with financial institutions and cash debit facility. CQHHS operational bank accounts form part of the Whole-of-Government banking arrangement with the Commonwealth Bank of Australia.

### *Debit facility*

Hospital and Health Service has access to the Whole-of-Government debit facility with limits approved by Queensland Treasury and Trade.

## **(k) Receivables**

Trade debtors are recognised at their carrying value less any impairment. The recoverability of trade debtors is reviewed on an ongoing basis at an operating unit level. Trade receivables are generally settled within 120 days, while other receivables may take longer than twelve months.

### *Impairment of financial assets*

Throughout the year, CQHHS assesses whether there is objective evidence that a financial asset or group of financial assets is impaired. Objective evidence includes financial difficulties of the debtor, changes in debtor credit ratings and current outstanding accounts over 120 days. The allowance for impairment reflects CQHHS's assessment of the credit risk associated with receivables balances and is determined based on historical rates of bad debts (by category) over the past three years and management judgement. Increases in the allowance for impairment are based on loss events as disclosed in Note 27 (c). All known bad debts are written off when identified.

## **(l) Inventories**

Inventories consist mainly of medical supplies held for distribution in hospitals and are provided to public admitted patients free of charge except for pharmaceuticals which are provided at a subsidised rate. Inventories are valued at the lower of cost and net realisable value. Cost is assigned on a weighted average cost adjusted, where applicable, for any loss of service potential.

## **(m) Other non-financial assets**

Other non-financial assets primarily represent prepayments by CQHHS. These include payments for rental and maintenance agreements, deposits and other payments of a general nature made in advance.

## **(n) Assets classified as held for sale**

Assets held for sale consist of those assets that management has determined are available for immediate sale (highly probable within the next twelve months) in their present condition rather than through continuing use.

In accordance with *AASB 5 Non-current Assets Held for Sale and Discontinued Operations*, when an asset is classified as held for sale, its value is measured at the lower of the asset's carrying amount and fair value less costs to sell. Any restatement of the asset's value to fair value less costs to sell (in compliance with AASB 5) is a non-recurring valuation. Such assets are no longer amortised or depreciated upon being classified as held for sale.

As outlined in Note 2 (h), land and buildings under the operational control of CQHHS were transferred from the Department of Health under a Deed of Lease. As the Department continues to be the registered owner, CQHHS has a legal impediment to selling these assets. Where land and buildings are identified as held for sale by CQHHS, the Deed of Lease is partially surrendered and the assets are returned to the Department for sale. CQHHS, under the partial leasing arrangement is required to effectively maintain and operate these assets until their disposal.

## **(o) Property, Plant and Equipment**

### *Acquisition*

Actual cost is used for the initial recording of all non-current physical and intangible asset acquisitions. Cost is determined as the value given as consideration plus costs incidental to the acquisition, including all other costs incurred in getting the assets ready for use, including architects' fees and engineering design fees. However, any training costs are expensed as incurred. Items or components that form an integral part of an asset are recognised as a single (functional) asset.

Where assets are received free of charge from another Queensland Government entity (whether as a result of a machinery-of-Government change or other involuntary transfer), the acquisition cost is recognised as the gross carrying amount in the books of the transferor immediately prior to the transfer together with any accumulated depreciation. Assets acquired at no cost or for nominal consideration, other than from an involuntary transfer from another Queensland Government entity, are recognised at their fair value at the date of acquisition in accordance with AASB 116 *Property, Plant and Equipment*.

Central Queensland Hospital and Health Service holds property, plant and equipment in order to meet its core objective of providing quality healthcare that Queenslanders value.

Items of property, plant and equipment with a cost or other value equal to more than the following thresholds and with a useful life of more than one year are recognised at acquisition.

Items below these values are expensed on acquisition.

Class	Threshold
Buildings and Land Improvements	\$10,000
Land	\$1
Plant and Equipment	\$5,000

Land improvements undertaken by the health service are included with buildings.

On 1 July 2012, the Minister for Health approved the transfer of land and buildings via a three year concurrent lease (representing its right to use the assets) to the HHS from the Department of Health. Under the terms of the lease no consideration in the form of a lease or residual payment by the HHS is required.

While the Department of Health retains legal ownership, effective control of these assets was transferred to the CQHHS. Under the terms of the lease the HHS has full exposure to the risks and rewards of asset ownership however proceeds from the sale of major infrastructure assets cannot be retained by CQHHS, with funds to be returned to Consolidated Fund (the State).

CQHHS has the full right of use, managerial control of land and building assets and is responsible for maintenance. The Department generates no economic benefits from these assets. In accordance with the definition of control under Australian Accounting Standards, each Hospital and Health Service must recognise the value of these assets on their Statement of Financial Position.

AASB 117 *Leased Assets* is not applicable to land and buildings, as no consideration in the form of lease payments are required under the agreement and accordingly fails to meet the criteria in section 4 of this standard for recognition.

#### **(p) Revaluations of non-current physical assets**

Land and buildings are measured at fair value in accordance with AASB 116 *Property, Plant and Equipment*, AASB 13 *Fair Value Measurement* and Queensland Treasury and Trade's *Non-Current Asset Policies for the Queensland Public Sector*. These assets are reported at their revalued amounts, being the fair value at the date of valuation, less any subsequent accumulated depreciation and impairment losses where applicable.

In respect of the above mentioned asset classes, the cost of items acquired during the financial year has been judged by management to materially represent their fair value at the end of the reporting period.

Plant and equipment, is measured at cost in accordance with the *Non-Current Asset Policies*. The carrying amounts for plant and equipment at cost should not materially differ from their fair value.

Land and building classes measured at fair value, are revalued on an annual basis either by comprehensive valuations or by the use of appropriate and relevant indices undertaken by independent professional valuers/quantity surveyors.

Comprehensive revaluations are undertaken at least once every five years. However if a particular asset class experiences significant and volatile changes in fair value (i.e. where indicators suggest that the value of the class has changed by 20% or more since the previous reporting period), that class is subject to specific appraisal in the reporting period, where practical, regardless of the timing of the last specific appraisal.

Assets under construction are not revalued until they are ready for use.

For financial reporting purposes, the revaluation process is jointly managed by the Financial Services Division and the Infrastructure and Support Services Division, who determine the specific revaluation practices and procedures. In 2013-2014 CQHHS established an Asset Valuation Steering Committee (chaired by the Chief Finance Officer) including external representatives from construction and property management services to oversee the revaluation processes.

The committee reviews revaluation practices and outcomes for 2013-2014, and reports to the Audit Committee regarding the outcomes of, and recommendations arising from, its review.

The fair values reported by CQHHS are based on appropriate valuation techniques that maximises the use of available and relevant observable inputs and minimise the use of unobservable inputs (refer to Note (q)).



Land is measured at fair value each year using either independent revaluations, desktop market revaluations or indexation by the State Valuation Service (SVS) within the Department of Natural Resources and Mines. Reflecting the specialised nature of health service buildings and on hospital-site residential facilities, fair value is determined using depreciated replacement cost methodology. Depreciated replacement cost is calculated by determining the cost to replicate the future service potential of the asset, adjusted for its age and condition. Buildings are measured at fair value by applying either, a revised estimate of individual asset's depreciated replacement cost, or an interim index which approximates movement in market prices for labour and other key resource inputs. These estimates are developed by independent quantity surveyors.

Where assets have not been specifically appraised in the reporting period, their previous valuations are materially kept up-to-date via the application of an interim index which approximates fair value at reporting date.

Land Indices are based on actual market movements for each local government area issued by the Valuer-General. An individual factor change per property has been developed from review of market transactions, and has been endorsed by the Queensland Audit Office. The State Valuation Service undertakes investigation and research into each factor provided for the interim land indexation. All local government property market movements are reviewed annually by market surveys to determine any material change in values. Ongoing market investigations undertaken by SVS assists in providing an accurate assessment of the prevailing market conditions and detail the specific market movement applicable to each property.

The independent valuers/quantity surveyors provide assurance of their robustness, validity and appropriateness for application to the relevant assets.

Indices are reviewed for reasonableness by CQHHS. Where indices were based on observable market data, review of market sales and overall regional trends for similar properties was performed. Comparison of results with similar assets valued by an independent professional valuer or quantity surveyor, as well as analysing the trend of changes in values over time was undertaken. Through this annual process, management assesses and confirms the relevance and suitability of indices provided based on CQHHS's own particular circumstances.

In accordance with Queensland Treasury and Trade's *Non Current Asset Policies*, management has discretion in the application of interim indices where the cumulative change impact is below 5%. In 2013 -14, interim indices were not applied to buildings. For further details refer to Note 18.

Early in the reporting period, the HHS reviewed all fair value methodologies in light of the new principles in AASB 13. Some minor adjustments were made to methodologies to take into account the more exit-oriented approach to fair value under AASB 13, as well as the availability of more observable data for certain assets ( e.g. Land and general purpose buildings). Such adjustments did not result in a material impact on the values for the affected property, plant and equipment classes.

Any revaluation increment arising on the revaluation of an asset is credited to the asset revaluation surplus of the appropriate class, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense.

A decrease in the carrying amount on revaluation is charged as an expense, to the extent it exceeds the balance, if any, in the revaluation surplus relating to that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Materiality concepts under AASB 1031 *Materiality* are considered in determining whether the difference between the carrying amount and the fair value of an asset is material.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

#### **(q) Fair value measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions (i.e. an exit price) regardless of whether that price is directly derived from observable inputs or estimated using another valuation technique.

Observable inputs are publicly available data that are relevant to the characteristics of the assets/liabilities being valued, and include, but are not limited to, published sales data for land and residual dwellings.

Unobservable inputs are data, assumptions and judgements that are not available publicly, but are relevant to the characteristics of the assets/liabilities being valued. Significant unobservable inputs used by CQHHS include, but are not limited to, subjective adjustments made to observable data to take account of the specialised nature of health service buildings and on hospital-site residential facilities, including historical and current construction contracts (and/or estimates of such costs), and assessments of physical condition and remaining useful life. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities. Subjective adjustments are also made to observable data for land classified as reserve (by the Minister for a community purpose). Reserve land parcels are not sold and therefore there are no directly observable inputs. This land can only be sold when un-gazetted and converted to freehold by the State.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefit by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities of the HHS for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy, based on the data and assumptions used in the most recent specific appraisals:

- \* level 1 - represents fair value measurements that reflect unadjusted quoted market prices in active markets for identical assets and liabilities;
- \* level 2 - represents fair value measurements that are substantially derived from inputs (other than quoted prices included in level 1) that are observable, either directly or indirectly; and
- \* level 3 - represents fair value measurements that are substantially derived from unobservable inputs.

None of CQHHS's valuations of assets or liabilities are eligible for categorisation into level 1 of the fair value hierarchy. As 2013-2014 is the first year of application of AASB 13 by CQHHS, there were no transfers of assets between fair value hierarchy levels during the period. More specific fair value information about the HHS's property, plant and equipment is outlined in Note 18.

## (r) Depreciation

Property, plant and equipment are depreciated on a straight-line basis. Annual depreciation is based on fair values and CQHHS's assessments of the useful remaining life of individual assets. Land is not depreciated as it has an unlimited useful life.

Assets under construction (work-in-progress) are not depreciated until they reach service delivery capacity. Service delivery capacity relates to when construction is complete and the asset is first put to use or is installed ready for use in accordance with its intended application. These assets are then reclassified to the relevant classes within property plant and equipment.

Where assets have separately identifiable components, subject to regular replacement, components are assigned useful lives distinct from the asset to which they relate and depreciated accordingly. In accordance with Queensland Treasury and Trade's *Non-current Asset Policy Guideline 2*, CQHHS has determined all specialised health service buildings (material by value) are complex in nature and warrant componentisation (separate useful lives assigned to component parts). These buildings comprise three components:

- Structural shell
- Fitout
- Services including plant

Useful lives are disclosed as part of depreciation table below and are amended progressively as part of the asset revaluation process (when inspected by the valuer) or when significant elements within a component are replaced. Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset. The written down value of the replaced element/s (original value) is deducted from the asset value. Where the replacement forms part of a planned refurbishment program, accelerated depreciation is applied to approximate remaining useful life. Major spares purchased specifically for particular assets are capitalised and depreciated on the same basis as the asset to which they relate. The depreciable amount of improvements to or on leasehold land is allocated progressively over the shorter of the estimated useful lives of the improvements or the unexpired period of the lease. The unexpired period of leases includes any option period where exercise of the option is probable.

For each class of depreciable assets, the following range of depreciation rates were used:

Class	Depreciation rates
Buildings and Improvements	
- Shell	1-3%
- Fitout	2-5%
- Services	2-4%
- Land improvements	1-4%
- Other buildings including residential	1-5%
Plant and equipment	1-20%

#### *Leased property, plant and equipment*

Operating lease payments, being representative of benefits derived from the leased assets, are recognised as an expense of the period in which they are incurred. AASB 117 *Leased Assets* is not applicable to land and buildings, currently under a Deed of Lease with the Department of Health, as no consideration in the form of lease payments are required under the agreement. CQHHS has no other assets subject to finance lease.

#### **(s) Impairment of non-current assets**

All non-current and intangible assets are assessed for indicators of impairment on an annual basis in accordance with AASB 136 *Impairment of Assets*. If an indicator of possible impairment exists, CQHHS determines the asset's recoverable amount (higher of value in use and fair value less costs to sell). Any amount by which the asset's carrying amount exceeds the recoverable amount is considered an impairment loss. An impairment loss is recognised immediately in the Statement of Comprehensive Income, unless the asset is carried at a revalued amount, in which case the impairment loss is offset against the asset revaluation surplus of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase. Refer also Note 2 (p).

#### **(t) Payables**

Payables are recognised for amounts to be paid in the future for goods and services received. Trade creditors are measured at the agreed purchase/contract price, gross of applicable trade and other discounts. The amounts are unsecured and normally settled within 30 - 60 days.

#### **(u) Financial instruments**

##### *Recognition*

Financial assets and financial liabilities are recognised in the Statement of Financial Position when CQHHS becomes party to the contractual provisions of the financial instrument.

##### *Classification*

Financial instruments are classified and measured as follows:

- Cash and cash equivalents - held at fair value through profit or loss
- Receivables - held at amortised cost
- Payables - held at amortised cost

Central Queensland Hospital and Health Service does not enter into transactions for speculative purposes, nor for hedging. Apart from cash and cash equivalents, the HHS holds no financial assets classified at fair value through profit and loss. All other disclosures relating to the measurement and financial risk management of financial instruments held by CQHHS are included in Note 27.

## **(v) Employee benefits and Health service employee expenses**

Under section 20 of the *Hospital and Health Boards Act 2011* (HHB Act) – a Hospital and Health Services can employ health executives, and (where regulation has been passed for the HHS to become a prescribed service) a person employed previously in the department, as a health service employee. Where a HHS has not received the status of a “prescribed service”, non executive staff working in a HHS legally remain employees of the Department of Health.

### ***(i) Health service employee expenses***

In 2013-2014 the Central Queensland Hospital and Health Service was not a prescribed service and accordingly all non-executive staff were employed by the department. Provisions in the HHB Act enable HHS to perform functions and exercise powers to ensure the delivery of its operational plan.

Under this arrangement: – The department provides employees to perform work for the HHS, and acknowledges and accepts its obligations as the employer of these employees.

- The HHS is responsible for the day to day management of these departmental employees.
- The HHS reimburses the department for the salaries and on-costs of these employees.

As a result of this arrangement, the Hospital and Health Service treats the reimbursements to the Department of Health for departmental employees in these financial statements as health service labour expenses and detailed in Note 8.

In addition to the employees contracted from the Department of Health, the Hospital and Health Service has engaged employees directly. The information detailed below relates specifically to the directly engaged employees.

### ***(ii) Hospital and Health Service’s directly engaged employees***

CQHHS classifies salaries and wages, rostered days-off, sick leave, annual leave and long service leave levies and employer superannuation contributions as employee benefits in accordance with AASB 119 *Employee Benefits* (Note 7). Wages and salaries due but unpaid at reporting date are recognised in the Statement of Financial Position at current salary rates. As CQHHS expects such liabilities to be wholly settled within 12 months of reporting date, the liabilities are recognised at undiscounted amounts.

Prior history indicates that on average, sick leave taken each reporting period is less than the entitlement accrued. This is expected to continue in future periods. Accordingly, it is unlikely that existing accumulated entitlements will be used by employees and no liability for unused sick leave entitlements is recognised. As sick leave is non-vesting, an expense is recognised for this leave as it is taken.

Payroll tax and workers’ compensation insurance are a consequence of employing employees, but are not counted in an employee’s total remuneration package. They are not employee benefits and are recognised separately as employee related expenses.

## **(v) Employee benefits and Health service employee continued**

### ***Annual leave***

The Queensland Government’s Annual Leave Central Scheme (ALCS) became operational on 30 June 2008 for departments, commercial business units, shared service providers and selected not for profit statutory bodies. CQHHS was admitted into this arrangement effective 1 July 2012. Under this scheme, a levy is made on CQHHS to cover the cost of employee’s annual leave (including leave loading and on-costs).

The levies are expensed in the period in which they are payable. Amounts paid to employees for annual leave are claimed from the scheme quarterly in arrears. The Department of Health centrally manages the levy and reimbursement process on behalf of all HHS. No provision for annual leave is recognised in CQHHS’ financial statements as the liability is held on a whole-of-government basis and reported in those financial statements pursuant to AASB 1049 *Whole of Government and General Government Sector Financial Reporting*.

## *Long Service Leave*

Under the Queensland Government's Long Service Leave Scheme, a levy is made on CQHHS to cover the cost of employees' long service leave. The levies are expensed in the period in which they are payable. Amounts paid to employees for long service leave are claimed from the scheme quarterly in arrears. The Department of Health centrally manages the levy and reimbursement process on behalf of the HHS. No provision for long service leave is recognised in the HHS' financial statements as the liability is held on a whole-of-government basis and reported in those financial statements pursuant to AASB 1049 *Whole of Government and General Government Sector Financial Reporting*.

## *Superannuation*

Employer superannuation contributions are paid to QSuper, the superannuation scheme for Queensland Government employees, at rates determined by the Treasurer on the advice of the State Actuary. Contributions are expensed in the period in which they are paid or payable and CQHHS's obligation is limited to its contribution to QSuper. The QSuper scheme has defined benefit and defined contribution categories. The liability for defined benefits is held on a whole-of-government basis and reported in those financial statements pursuant to AASB 1049 *Whole of Government and General Government Sector Financial Reporting*.

Board members and Visiting Medical Officers are offered a choice of superannuation funds and CQHHS pays superannuation contributions into a complying superannuation fund. Contributions are expensed in the period in which they are paid or payable. CQHHS's obligation is limited to its contribution to the superannuation fund. Therefore no liability is recognised for accruing superannuation benefits in the Hospital and Health Service's financial statements.

## *Key management personnel and remuneration*

Key management personnel and remuneration disclosures are made in accordance with *section 5* of the *Financial Reporting Requirements* for Queensland Government Agencies issued by Queensland Treasury and Trade. Refer to Note 28 for the disclosures on key executive management personnel and remuneration.

## **(w) Unearned revenue**

Monies received in advance primarily for rental income and fees for services yet to be provided are represented as unearned revenue.

## **(x) Insurance**

The Department of Health insures property and general losses above a \$10,000 threshold through the Queensland Government Insurance Fund (QGIF). Health litigation payments above a \$20,000 threshold and associated legal fees are also insured through QGIF. QGIF collects from insured agencies an annual premium intended to cover the cost of claims occurring in the premium year.

The Insurance Arrangements for Public Health Entities Health Service Directive (directive number QH-HSD-011:2012) enables Hospital and Health Services to be named insured parties under the department's policy. For the 2013-2014 policy year, the premium was allocated to each HHS according to the underlying risk of an individual insured party. The Hospital and Health Service premiums cover claims from 1 July 2012, pre 1 July 2012 claims remain the responsibility of the department, however CQHHS must pay the \$20,000 excess payment on these claims.

Queensland Health pays premiums to WorkCover Queensland on behalf of all Hospital and Health Services in respect of its obligations for employee compensation. These costs are reimbursed to the department.

## **(y) Contributed equity**

Non-reciprocal transfers of assets and liabilities between wholly-owned Queensland Government entities as a result of machinery-of-Government changes are adjusted to Contributed Equity in accordance with Interpretation 1038 *Contributions by Owners Made to Wholly-Owned Public Sector Entities*.

## **(z) Federal taxation charges**

CQHHS is a State body as defined under the *Income Tax Assessment Act 1936* and is exempt from Commonwealth taxation with the exception of Fringe Benefits Tax (FBT) and Goods and Services Tax (GST). The Australian Taxation Office has recognised the Department of Health and the seventeen Hospital and Health Services as a single taxation entity for reporting purposes.

All FBT and GST reporting to the Commonwealth is managed centrally by the department, with payments/ receipts made on behalf of the CQHHS reimbursed to/from the department on a monthly basis. GST credits receivable from, and GST payable to the ATO, are recognised on this basis. Refer to Note 14.

## **(aa) Issuance of Financial Statements**

The financial statements are authorised for issue by the Chairman of the Hospital and Health Service, the Chief Executive and the Chief Financial Officer at the date of signing the Management Certificate.

## **(ab) Critical accounting judgements and key sources of estimation uncertainty**

The preparation of financial statements necessarily requires the determination and use of certain critical accounting estimates, assumptions and management judgements that have the potential to cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year. Such estimates, judgements and underlying assumptions are reviewed on an ongoing basis, historical experience and other factors that are considered to be relevant. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods as relevant.

Estimates and assumptions that have a potential significant effect are outlined in the following financial statement notes:

- Property, plant and equipment – Note 18
- Contingencies – Note 24

The Australian government passed its *Clean Energy Act* in November 2011 which resulted in the introduction of a price on carbon emissions made by Australian businesses from 1 July 2012.

The withdrawal of the carbon pricing mechanism by the government in July is not expected to have a significant impact on CQHHS's critical accounting estimates, assumptions and management judgements.

## **(ac) Rounding and comparatives**

Amounts included in the financial statements are in Australian dollars and have been rounded to the nearest \$1,000 or, where that amount is \$500 or less, to zero, unless disclosure of the full amount is specifically required.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period. In particular, separate disclosure of funding for public health services (Note 4), previously part of Note 5 Grants and other contributions has resulted in comparative figures being restated.

## **(ad) New and revised accounting standards**

Central Queensland Hospital and Health Service did not voluntarily change any of its accounting policies during 2013-2014 except as outlined in Note 2 (ae). The only Australian Accounting Standard changes applicable for the first time as from 2013-2014 that have had a significant impact on the HHS's financial statements are those arising from AASB 13 *Fair Value Measurement*, as explained below.

AASB 13 *Fair Value Measurement* became effective from reporting periods beginning on or after 1 January 2013. AASB 13 sets out a new definition of 'fair value' as well as new principles to be applied when determining the fair value of assets and liabilities. The new requirements apply to all of the HHS's assets and liabilities (excluding leases) that are measured and/or disclosed at fair value or another measurement based on fair value. The impact of AASB 13 relate to the fair value measurement methodologies used and financial statement disclosures made in respect of such assets and liabilities.

CQHHS reviewed its fair value methodologies (including instructions to valuers, data used and assumptions made) for land and buildings measured as fair value to assess whether those methodologies comply with AASB13. To the extent that the methodologies didn't comply, changes were made and applied to the valuations. None of the changes to valuation methodologies resulted in material differences from the previous methodologies.



AASB13 has required an increased amount of information to be disclosed in relation to fair value measurements for both assets and liabilities. For those fair value measurements of assets or liabilities that substantially are based on data that is not 'observable' (i.e. accessible outside the HHS), the amount of information disclosed has significantly increased. Note 2 (g) explains some of the principles underpinning the additional fair value information disclosed. Most of this additional information is set out in Note 18 Property Plant and Equipment.

A revised version of AASB 119 *Employee Benefits* became effective for reporting periods beginning on or after 1 January 2013 with the majority of changes to be applied retrospectively. Given CQHHS's circumstances, the only implication for the HHS were the revised concept of 'termination benefits' and the revised recognition criteria for termination benefit liabilities. If termination benefits meet the timeframe criterion for 'short-term employee benefits' they will be measured according to the AASB119 requirements for 'short-term employee benefits'. Otherwise, termination benefits need to be measured according to the AASB 119 requirements for 'other long-term employee benefits'. Under the revised standard, the recognition and measurement of employer obligations for 'other long-term employee benefits' will need to be accounted for according to most of the requirements for defined benefit plans.

The revised AASB 119 includes changed criteria for accounting for employee benefits as 'short-term employee benefits'. However, as the HHS is a member of the Queensland Government central schemes for annual leave and long service leave this change in criteria has no impact on the HHS's financial statements as the employer liability is held by the central scheme. The revised standard also includes changed requirements for the measurement of employer liabilities/assets arising from defined benefit plans, and the measurement and presentation of changes in such liabilities and assets. CQHHS makes employer superannuation contributions only to the QSuper defined benefit plan, and the corresponding QSuper employer benefit obligation is held by the State. Therefore, those changes to AASB119 will have no impact on the HHS.

AASB 1053 *Application of Tiers of Australian Accounting Standards* became effective for reporting periods beginning on or after 1 July 2013. AASB 1053 establishes a differential reporting framework for those entities that prepare general purpose financial statements, consisting of two Tiers of reporting requirements - Australian Accounting Standards (commonly referred to as 'Tier 1'), and Australian Accounting Standards - Reduced Disclosure Requirements (commonly referred to as 'Tier 2'). Tier 1 requirements comprise the full range of AASB recognition, measurement, presentation and disclosure requirements that are currently applicable to reporting entities in Australia. The only difference between the Tier 1 and Tier 2 requirements is that Tier 2 requires fewer disclosures than Tier 1.

Pursuant to AASB 1053, public sector entities like CQHHS may adopt Tier 2 requirements for their general purpose financial statements. However, AASB 1053 acknowledges the power of a regulator to require application of the Tier 1 requirements. In the case of CQHHS, Queensland Treasury and Trade is the regulator. Queensland Treasury and Trade has advised that it is its policy decision to require adoption of Tier 1 reporting by all Queensland government departments and statutory bodies (including CQHHS) that are consolidated into the whole-of-Government financial statements. Therefore, the release of AASB 1053 and associated amending standards has had no impact on CQHHS.

Central Queensland Hospital and Health Service is not permitted to early adopt a new or amended accounting standard ahead of the specified commencement date unless approval is obtained from Queensland Treasury and Trade. Consequently, the CQHHS has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. CQHHS applies standards and interpretations in accordance with their respective commencement dates.

At the date of authorisation of the financial report, the following new or amended Australian Accounting Standards are expected to impact on the Central Queensland Hospital and Health Service in future periods. The potential effect of the revised Standards and Interpretations on the Hospital and Health Service's financial statements is not expected to be significant but a full review has not yet been completed.

Standards effective for annual periods beginning on or after 1 July 2014:

- AASB 1055 *Budgetary Reporting* applies to reporting periods beginning on or after 1 July 2014. CQHHS will need to include in its 2014-15 financial statements the original budgeted figures from the Income Statement, Balance Sheet, Statement of Changes in Equity, and Cash Flow Statement as published in the 2014-15 Queensland Government's Service Delivery Statements. The budgeted figures will need to be presented consistently with the corresponding (actual) financial statements, and will be accompanied by explanations of major variances between the actual amounts and the corresponding original budgeted figures.



The following new and revised standards apply as from reporting periods beginning on or after 1 January 2014:

- AASB 10 *Consolidated Financial Statements*;
- AASB 11 *Joint Arrangements*;
- AASB 12 *Disclosure of Interests in Other Entities*;
- AASB 127 (revised) *Separate Financial Statements*;
- AASB 128 (revised) *Investments in Associates and Joint Ventures*;
- AASB 2011-7 *Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards* [AASB 1, 2, 3, 5, 7, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 1023 & 1038 and Interpretations 5, 9, 16 & 17]; and
- AASB 2013-8 *Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities - Control and Structured Entities*.

AASB 10 redefines and clarifies the concept of control of another entity, and is the basis for determining which entities should be consolidated into an entity's financial statements. AASB 2013-8 applies the various principles in AASB 10 for determining whether a not-for-profit entity controls another entity. On the basis on those accounting standards, CQHHS has reviewed the nature of its relationships with entities that the HHS is connected with to determine the impact of AASB 2013-8. Currently CQHHS does not have control over any other entities.

AASB 11 deals with the concept of joint control and sets out new principles for determining the type of joint arrangement that exist, which in turn dictates the accounting treatment. The new categories of joint arrangements under AASB 11 are more aligned to the actual rights and obligations of the parties to the arrangement. CQHHS has assessed its arrangements with other entities to determine whether a joint arrangement exists in terms of AASB 11. Based on present arrangements, no joint arrangements exist. However, if a joint arrangement does arise in the future, CQHHS will need to follow the relevant accounting treatment specified in either AASB 11 or the revised AASB 128, depending on the nature of the joint arrangement.

AASB 9 *Financial Instruments* and AASB 2010-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)* [AASB 1, 3, 4, 5, 7, 101, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127] will become effective for reporting periods beginning on or after 1 January 2017.

The main impacts of these standards on CQHHS are that they will change the requirements for the classification, measurement and disclosures associated with CQHHS's financial assets. Under the new requirements, financial assets will be more simply classified according to whether they are measured at amortised cost or fair value. Pursuant to AASB 9, financial assets can only be measured at amortised cost if two conditions are met. One of these conditions is that the asset must be held within a business model whose objective is to hold assets in order to collect contractual cash flows. The other condition is that the contractual terms of the asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding. The only financial asset currently disclosed at amortised cost is receivables and as they are short term in nature, the carrying amount is expected to be a reasonable approximation of fair value so the impact of this standard is minimal. For financial liabilities which are designated as at fair value through profit or loss, the amount of change in fair value that is attributable to changes in the liability's credit risk will be recognised in other comprehensive income.

All other Australian accounting standards and interpretations with new or future commencement dates are either not applicable to CQHHS's activities, or have no material impact on CQHHS.

#### **(ae) Voluntary change in accounting policy**

CQHHS has made a voluntary change in accounting policy for the recognition of funding provided by the Department of Health under a service agreement. The service agreement specifies those public health services purchased by the Department from CQHHS.

In 2012-2013 the Department of Health provided this funding as grant payments but for 2013-2014 has determined that the payment is not of a grants nature but rather is procurement of public health services. Specific public health services are received by the Department under a service agreement and the Department has determined that it receives approximately equal value for the payment provided, and directly receives an intended benefit.

To align with this basis of funding provided by the Department of Health, CQHHS now recognises \$409 million as Government funding revenue for 2013-2014 rather than as grants revenue which occurred in 2012-2013. The main effect is that the revenue is now recognised under the criteria detailed in AASB118 *Revenue* for 2013-2014, rather than under AASB 1004 *Contributions* in 2012-2013. The revenue recognition criteria is described in Note 2 (e) Funding Public Health Services and Note 2 (f) Grants and Other Contributions.

This change in accounting policy has been applied retrospectively with the effect that grants and other contributions revenue for 2012-2013 has reduced by \$405 million and funding public health services has increased by the same amount.

A review of the balance of funding revenue (5%) currently classified as Grants and Other Contributions will be undertaken in 2014-15.

#### **(af) Other Events**

##### *Payroll system*

Whilst employees are currently paid under a service arrangement using the Department of Health's payroll system, the responsibility for the efficiency and effectiveness of this system remains with the department.

#### **(ag) Subsequent events**

##### *Hospital and Health Services to be prescribed as employers*

Currently, all staff, except Health Service Chief Executives and health executive service (HES) employees (working in an HHS), are employed by the Director-General, Department of Health. In June 2012, amendments were made to the Hospital and Health Boards Act 2011, giving Hospital and Health Boards more autonomy by allowing them to become the employer of staff working for their HHS. HHSs are prescribed as employers by regulation.

Once an HHS becomes prescribed to be the employer, all existing and future staff working for the HHS become its employees. The HHS, not the Department of Health, will recognise employee expenses in respect of these staff. The Director-General, Department of Health, will continue to be responsible for setting terms and conditions of employment, including remuneration and classification structures, and for negotiating enterprise agreements.

CQHHS is expected to be prescribed on 1 July 2015.

##### *Senior Medical Officer and Visiting Medical Officer Contracts*

Effective 4 August 2014, Senior Medical Officers and Visiting Medical Officers will transition to individual employment contracts. Individual contracts mean senior doctors will have a direct employment relationship with their HHS and employment terms and conditions tailored to individual or medical specialty circumstances (within a consistent state-wide framework).

As a direct employment relationship will be established between contracted medical officers and their HHS, employee-related costs for contracted Senior Medical Officers and Visiting Medical Officers will be recognised by the employing HHS (not the Department) from the date the contracts are effective. Non-contracted Senior Medical Officers and Visiting Medical Officers will remain employed under current award arrangements. Whilst CQHHS is not a prescribed employer, they will continue to be employed by the Department of Health.

##### *Transfer of legal ownership of health service land and buildings to HHSs*

Commencing 1 July 2014, the legal title of health service land and buildings will progressively transfer from the department to HHSs. Refer to Note 2 (o). As CQHHS currently control these assets, through Deed of Lease arrangements, there will be no material impact to the accounts of CQHHS upon transfer. Buildings which are currently used by the Department which reside on CQHHS land will be leased back to the Department. Legal title transfer is currently expected to occur on 1 July 2015, allowing sufficient time for the development of capacity and capability as effective asset managers within CQHHS.

##### *Transfer of general purpose housing to the Department of Housing and Public Works*

As part of a whole-of-Government initiative, management of all non-operational housing transitioned to the Department of Housing and Public Works (DHPW) on 1 January 2014. Legal ownership of housing assets will transfer to the DHPW on 1 July 2014.

At 30 June 2014, CQHHS held non-operational housing assets with a total net book value of \$10 million under a Deed of Lease arrangement with the Department of Health. Effective 1 July 2014, the Deed of Lease arrangement in respect of these assets will cease, and the assets will be transferred to the Department of Health at their net book value, prior to their subsequent transfer to the DHPW. This transfer will be designated as a Contribution by Owners and will be undertaken through CQHHS's equity account. It will not impact on the Statement of Comprehensive Income in the 2014-15 financial year.

## Other matters

No other matter or circumstance has arisen since 30 June 2014 that has significantly affected, or may significantly affect CQHHS's operations, the results of those operations, or the HHS's state of affairs in future financial years.

## 3. User charges and fees

	2014	2013
	\$'000	\$'000
Sales of goods and services	10,247	6,237
Hospital fees	19,112	17,761
Rental income	288	230
	<u>29,647</u>	<u>24,227</u>

## 4. Funding public health services

	Share of funding		2014	2013
	State	Australian Government	\$'000	\$'000
<i>National Health Reform*</i>				
Activity based funding	162,125	83,752	245,877	200,236
Block funding	43,100	25,192	68,292	91,716
Teacher Training funding	1,646	980	2,625	14,331
General purpose funding	93,047	-	93,047	99,488
Total National Health Reform funding			<u>409,841</u>	<u>405,772</u>

\* - refer Note 2 (e). The Australian Government pays its share of National Health funding directly to the Department of Health, for on forwarding to the Hospital and Health Service.

## 5. Grants and other contributions

	2014	2013
	\$'000	\$'000
<i>Australian Government grants</i>		
Nursing home grants*	9,747	9,881
Home and community care grants*	443	2,394
Specific purpose - Multipurpose centre^	3,535	3,461
Specific purpose payments	2,420	2,495
Total Australian Government grants	<u>16,145</u>	<u>18,232</u>
<i>Other</i>		
Other grants	2,835	1,658
	<u>18,979</u>	<u>19,890</u>

\*As an approved provider of aged care services, CQHHS received funding from the Australian Government under the *Aged Care Act 1997*. This funding is dependent on the number of approved places and clients, with subsidies determined in accordance with Aged Care Funding Instruments (ACFI) administered by Medicare.

^CQHHS received subsidies for a number of rural community multipurpose health centres under a jointly funded program between the State and Commonwealth government. The Australian Government's contribution is paid in the form of a flexible care subsidy as determined under section 52-1 of the *Aged Care Act 1997* and is paid in accordance with the *Flexible Care Subsidy Principles 1997*.

## 6. Other revenue

	2014	2013
	\$'000	\$'000
Sale proceeds for assets	22	10
Licences and registration charges	30	29
Recoveries	2,244	3,097
Insurance compensation from loss of property	960	73
Reversal impairment loss*	-	873
Other	322	313
	<u>3,578</u>	<u>4,394</u>

\*The approach adopted by CQHHS for impairment allowance on receivable balances differed from that previously applied by the Department of Health (balances transferred in on 1 July 2012) which provided for all outstanding accounts over 60 days. This resulted in a one off reversal of impairment loss of \$873,117 in 2012-2013.

## 7. Employee expenses

	2014	2013
	\$'000	\$'000
<i>Employee benefits</i>		
Wages and Salaries	1,264	1,030
Annual leave levy*	97	141
Employer superannuation contributions*	138	108
Long service leave levy*	21	17
Termination benefits	228	2
<i>Employee related expenses</i>		
Workers compensation premium	36	6
Payroll tax	67	52
Other employee related expense	96	47
	<u>* 1,947</u>	<u>1,403</u>

Employee expenses represent the cost of engaging board members and the employment of Health Executives who are employed directly by the HHS.

The number of employees including both full-time employees and part-time employees measured on a full-time equivalent basis (reflecting Minimum Obligatory Human Resource Information (MOHRI)) is:

Number of Employees*	4	5
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\* Refer to Note 2(v).

Key executive management and personnel are reported in Note 28.

## 8. Health service employee expenses

	2014	2013
	\$'000	\$'000
Department of Health - health service employees*	<u>282,666</u>	<u>277,352</u>

The Hospital and Health Service through service arrangements with the Department of Health has engaged 2,585 (2013: 2,548) full-time equivalent persons. Refer to Note 2 (v) (i) for further details on the contractual arrangements.

## 9. Supplies and services

	2014	2013
	\$'000	\$'000
Consultants and contractors	36,880	36,650
Electricity and other energy	5,570	4,279
Patient travel#	23,439	21,213
Other travel	1,106	1,194
Building services	1,905	1,704
Computer services	1,874	1,511
Motor vehicles	412	520
Communications	2,858	2,817
Repairs and maintenance	6,347	6,504
Minor works including plant and equipment	872	1,065
Operating lease rentals	3,957	4,187
Inventories held for distribution		
Drugs	13,080	12,259
Clinical supplies and services	20,565	17,480
Catering and domestic supplies	5,034	4,916
Pathology, blood and parts	10,885	11,465
Other	6,036	5,157
	<u>140,819</u>	<u>132,920</u>

# Includes payments for aeromedical services provided by Royal Flying Doctors and ambulance fees.

## 10. Depreciation and amortisation

	2014	2013
	\$'000	\$'000
<i>Depreciation and amortisation expenses for the financial year were charged in respect of:</i>		
Buildings and land improvements	14,609	12,365
Plant and equipment	5,406	4,759
	<u>* 20,015</u>	<u>17,124</u>

Queensland Treasury and Trade's *Non Current Asset Policy (No 2)* requires where significant components of a building are replaced at varying intervals i.e. different useful lives, and the impact is material to depreciation expense, componentisation is to be applied.

An assessment of the actual replacement cycle for components within special purpose buildings (representing 82% of buildings controlled by CQHHS) and the impact on depreciation expense was undertaken in 2013-2014 with material differences in depreciation noted. Accordingly in 2014, twenty five complex buildings were comprehensively revalued. Useful lives were reassessed by the valuer (based on physical inspection and review of replacement history) replacing a single useful life for the entire building with three useful lives (one per major component) reflecting the consumption and replacement patterns within CQHHS. The impact of this resulted in depreciation expense increasing \$1.9 million. Refer Note 2 subsection r.

Depreciation expense on buildings and land improvements increased by \$0.8 million as a result of revaluations as at the end of the previous reporting period.

\* Refer Note 18

## 11. Other expenses

	2014	2013
	\$'000	\$'000
External audit fees*	446	89
Insurance**	5,206	5,163
Insurance premiums - Other <sup>#</sup>	38	63
Losses from the disposal of non-current assets	239	79
Special payments - ex-gratia payments		
Ex-gratia payments	-	11
Out-of-court settlements***	140	-
Other legal costs	485	395
Advertising	87	107
Grants	375	461
Interpreter fees	47	33
Impairment losses plant and equipment	-	53
Impairment losses on trade receivables <sup>^</sup>	204	167
Other	145	129
	<u>7,413</u>	<u>6,750</u>

\*Total audit fees paid to the Queensland Audit Office relating to the 2013-2014 financial year are estimated to be \$184,000 (2013: \$195,000) including out of pocket expenses. There are no non-audit services included in this amount.

\*\* Includes payments to Department of Health representing CQHHS's share of the departments QGIF premium. Certain losses of public property and health litigation costs are insured with the Queensland Government Insurance Fund refer Note 2 (x). Upon notification by QGIF of the acceptance of claims, revenue is recognised for the agreed settlement amount and disclosed as "Other Revenues - Insurance compensation from loss of property". Refer Note 3.

# Under Treasurer's approval has been obtained for entering into the insurance contracts.

\*\*\* Two out-of-court settlements were paid to private individuals involved in patient disputes.

<sup>^</sup>Refer Note 14.

## 12. Revaluation decrement

	2014	2013
	\$'000	\$'000
Land	11,176	-

Queensland Treasury and Trade's policy requires all land and buildings to be reported annually at fair value. Movements in individual asset's fair value such as land tends to rise and fall cyclically depending on the economy and market conditions (external to the operations of CQHHS). During 2014, building valuations have demonstrated modest increases, whereas individual properties with the class of land have experienced significant declines.

Land values within CQHHS's region experienced significant increases during the period 2006 to 2012 as demand for residential development grew in line with strong growth in the mining sector, and infrastructure development within the Gladstone region. The majority of hospital site valuations increased 100% or more during this time, with the Department of Health engaging the State Valuation Service in 2011 to appraise all land holdings on a individual basis. Since this time, an index has been applied to approximate movement in market growth. This index is generic in nature, based on overall sales data for properties within each local government region. While the index distinguishes between land with dwellings versus hospital sites, specific conditions/restrictions applicable to individual land parcels are not considered.

On 1 July 2012, the Department of Health transferred control of these properties (land) to CQHHS (associated asset revaluation reserves remained with the Department). 2014 has seen a decline in land values representing the slowing of investment in the mining sector, infrastructure development and overall tightening in financing activities.

The asset revaluation surplus represents the net effect of upward and downward revaluations of assets to fair value. Within the asset revaluation surplus are reserves for each class subject to revaluation (land and buildings). Under AASB 116, each reserve is limited to its respective class, ie only asset movements in land can be offset against the land reserve. Where the net movement exceeds the reserve for that class, a decrement is recorded in the Statement of Comprehensive Income. The decrement, not being the reversal of a previous revaluation increment in respect of the same class of assets, has been recognised as an expense in the Statement of Comprehensive Income.

### 13. Cash and cash equivalents

	2014	2013
	\$'000	\$'000
Imprest accounts	8	10
Cash at bank*	44,838	35,516
QTC cash funds*	3,583	4,119
	<u>48,429</u>	<u>39,645</u>

CQHHS's operating bank accounts are grouped as part of a Whole-of-Government (WoG) banking arrangement between Queensland Treasury and Trade and the Commonwealth Bank, and does not earn interest on surplus funds nor is it charged interest or fees for accessing its approved cash debit facility. Any interest earned on the WoG fund accrues to the Consolidated Fund.

\*CQHHS receives cash contributions primarily from private practice clinicians and external entities to provide for education, study and research in clinical areas. Contributions are also received from benefactors in the form of gifts, donations and bequests for stipulated purposes. At 30 June 2014, amounts of \$4.0 million (\$4.3 million 2012-2013) in General Trust including \$442 thousand (\$362 thousand 2012-2013) for excess earnings under Right of Private Practice option B. A further \$6.3 thousand (\$6.3 thousand 2012-2013) for Clinical Drug Trials, were set aside for the specified purposes underlying the contribution.

General trust bank and term deposits do not form part of the WoG banking arrangement and incur fees as well as earn interest. Cash deposited with Queensland Treasury Corporation earns interest, calculated on a daily basis reflecting market movements in cash funds. Rates achieved throughout the year range between 3.3% to 4.2% (2013: 3.5% to 5%).



#### 14. Receivables

	2014	2013
	\$'000	\$'000
Trade debtors	6,454	4,438
Payroll receivables	8	8
Less: Allowance for impairment	(305)	(264)
<i>Sub total</i>	6,157	4,182
GST receivable	987	792
GST payable	(78)	(55)
<i>Sub total</i>	909	736
Funding public health services receivable	1,277	4,162
<i>Total</i>	8,343	9,080

#### *Movements in the allowance for impairment loss*

Balance at beginning of the year	264	-
Balance transferred in on establishment of HHS	-	1,137
Amounts written off during the year	(163)	(167)
Amount recovered during the year	-	-
Increase/(decrease) in allowance recognised in operating result	204	(706)
<i>Balance at the end of the year</i>	305	264

Trade debtors includes receivables of \$3.1 million (2013: \$3.1 million) from health funds (reimbursement of patient fees), \$914 thousand insurance claim recoveries from Queensland Government Insurance Scheme, \$410 thousand residential fees for aged care and \$174 thousand (2013: \$562 thousand) from the Australian Government for Pharmacy Pharmaceutical Benefits Scheme claims.

#### 15. Inventories

	2014	2013
	\$'000	\$'000
<i>Inventories held for distribution - at cost</i>	3,080	2,879
Medical supplies and equipment*	10	4
Catering and domestic	18	18
<i>Other</i>	3,108	2,901

#### 16. Other

	2014	2013
	\$'000	\$'000
Prepayments	1,434	610
<i>Total</i>	1,434	610

## 17. Assets classified as held for sale

	2014	2013
	\$'000	\$'000
Inventory	-	13
Land	-	2,855
Buildings	-	3,602
Plant and equipment	-	488
Assets held for sale*	-	6,959

\*In January 2013, CQHHS announced its intention to withdraw from the provision of Aged Care services and divest its share of residential aged care facilities (Eventide Rockhampton and North Rockhampton Nursing Centre) as a going concern to a private provider.

Subsequent to the completion of the financial statements, the Department issued a policy on the treatment of land and buildings under lease agreement and identified as held for sale. Where land and buildings are identified as held for sale by CQHHS, the Deed of Lease is partially surrendered and the assets are returned to the Department for sale. Accordingly these assets were reclassified on 1 July 2013 as inventory held for distribution, and property plant and equipment and valued based on depreciated replacement cost. At the time of preparation of 2013 financial statements, classification of aged care facilities as held for sale was appropriate based on the information available at that time. The change in treatment in 2014 reflects a change in estimate and not an error. Accordingly no restatement of comparative figures for 2013 is warranted. For further information on these assets refer to Note 2 (ag)

	2014	2013
	\$'000	\$'000
Land*		
At fair value	23,954	34,383
Buildings*		
At fair value	533,503	440,922
Less: Accumulated depreciation	(251,595)	(201,345)
	281,908	239,577
Plant and equipment		
At cost	57,480	50,603
Less: Accumulated depreciation	(31,139)	(27,066)
	26,341	23,537
Capital works in progress		
At cost	3,686	2,015
Total property, plant and equipment	335,889	299,513

\* Refer Note 2 (o).

### Land

Land is measured at fair value using independent revaluations, desktop market revaluations or indexation by the State Valuation Service (SVS) within the Department of Natural Resources and Mines. Independent revaluations are performed with sufficient regularity to ensure assets are carried at fair value.

In 2014, CQHHS engaged the State Valuation Service (SVS) to undertake a comprehensive revaluation program over the next four years (with indices applied in the intervening periods) for all land holdings at February 2014 excluding properties which do not have a liquid market, for example properties under Deed of grant (recorded at a nominal value of \$1.5). SVS was also engaged to provide indices for land parcels not comprehensively revalued during the year.

SVS revalued 21 land lots (61% by value) at 30 June 2014. On 1 July 2014 land valued at \$5.1 million will effectively transfer to DHPW as part of a Whole-of-government initiative to centrally manage non-operational housing (refer Note 2 (ag)). These properties were not included in the

comprehensive revaluation program for 2014. After adjustment for general purpose housing, 2014 revalued land lots account for 77% (by value) of all properties at 1 July 2014.

In 2011, the Department of Health engaged SVS to comprehensively revalue land holdings. Indices provided by SVS have been subsequently applied each year to approximate market movement and are based on actual market movements for each local government area issued by the Valuer-General.

The fair value of land was based on publicly available data on sales of similar land in nearby localities. In determining the values, adjustments were made to the sales data to take into account the location of CQHHS's land, its size, street/road frontage and access, and any significant restrictions. The extent of the adjustments made varies in significance for each parcel of land - refer to the reconciliation table later in this note for information about the fair value classification of the HHS's land.

The revaluation program resulted in a decrement of \$12.8 million (increment 2013: \$1.6 million) to the carrying amount of land. For further details on the decrement in land values refer to Note 12.

### *Buildings*

Reflecting the specialised nature of health service buildings and on hospital-site residential facilities, fair value is determined using depreciated replacement cost methodology, due to there not being an active market for such facilities.

Depreciated replacement cost is calculated by determining the cost to replicate the future service potential of the asset, adjusted for its age and condition. Buildings are measured at fair value by applying either, an estimate of individual asset's depreciated replacement cost (valuation), or an interim index (that approximates movement in price) as at reporting date. These estimates are developed by independent quantity surveyors.

Rider Levett Bucknall Qld Pty (RLB), independent quantity surveyors, were engaged in 2014 by CQHHS to comprehensively revalue twenty five buildings and two land improvement hospital sites (82% by class). This was necessitated by the introduction of componentisation of special purpose buildings. Refer Note 10 for further details.

The replacement cost of each building is based on replicating the existing facility as currently designed (assuming the service potential of the asset is fully utilised) and makes no allowance for upgrading to current standards or technology. This is achieved by measuring each asset, determining a bill of quantities and applying current market rates at reporting date.

Architectural floor drawings and physical site inspections by a senior quantity surveyor were used to determine quantities. The site inspection also identified the condition and deterioration of components comprising the asset (impacts remaining useful life assessments and written down value).

The valuation was prepared on an elemental basis with rates applied based on current market rates used on comparable building types in Queensland, taking into account the type of material, size, quality and complexity of the asset. All rates are based on Brisbane rates at 30 June 2014 and adjusted for regional locality based on judgement and experience. Elements such as substructure, columns, upper floor, roof, facade, internal partitions, doors walls, floor and ceiling finishes and sanitary fixtures were based on current market rates. For elements such as joinery fittings, hydraulic reticulation, mechanical services, medical gases, electrical services, communications, fire protection and lifts pricing was based on RLB's health database and analysis of recent projects were used for pricing.

Valuations assume a nil residual value. Significant capital works, such as a refurbishment across multiple floors of a building, will result in an improved condition assessment and higher depreciated replacement values. This increase is typically less than the original capitalised cost of the refurbishment, resulting in a small write down. Presently all major refurbishments are funded by the Department of Health.

RLB was engaged to provide an interim index for 2014 movements in tender construction prices for specialised buildings. The rate derived by RLB demonstrated only minor fluctuations in construction costs (3.78%). In accordance with Queensland Treasury and Trade's *Non Current Asset Policies*, management has discretion in the application of interim indices where the cumulative change impact is below 5%. The fair values for buildings (not subject to comprehensive revaluation) were assessed by management as reasonable without application of the index. If indexation had been applied, the buildings class would have been higher by \$1.2 million or 0.04%

Significant judgement is also used to assess the remaining service potential of the facility, given local climatic and environmental conditions and records of the current condition of the facility.

The revaluation program resulted in an increment of \$42 million (increment 2013: \$22 million) to the carrying amount of buildings. Refer Note 2 (p) & (q) for further details on the revaluation methodology applied.

### *Plant and equipment*

CQHHS has plant and equipment with an original cost of \$1.1 million (2013: \$1.4 million) or 2% (2013: 3%) of total plant and equipment gross value and a written down value of zero still being used in the provision of services. 10% (2013: 35%) of these assets with a gross cost of \$118 thousand (2013: \$209 thousand) are expected to be replaced in 2015.

	<i>Land</i>	<i>Buildings</i>	<i>Plant &amp; equipment</i>	<i>Work in progress</i>	<i>Total</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
<i>Property, Plant and Equipment Reconciliation</i>					
Carrying amount at 1 July 2012	-	-	-	-	-
Acquisitions through restructuring (Note 2 h)	34,744	227,300	25,002	1,486	288,533
Acquisition major infrastructure transfers	-	12,497	-	-	12,497
Acquisitions	-	229	3,905	529	4,664
Disposals	-	-	(94)	-	(94)
Assets reclassified as held for sale	(2,855)	(3,602)	(488)	-	(6,945)
Transfer between classes	-	(8)	8	-	-
Transfers in from Public Health	-	-	15	-	15
Impairment losses recognised in operating	-	-	(53)	-	(53)
Net revaluation Increments/(decrements)	1,642	21,719	-	-	23,361
Impairment gains/(loss) recognised in equity	852	(6,192)	-	-	(5,340)
Depreciation charge	-	(12,366)	(4,759)	-	(17,125)
Carrying amount at 30 June 2013	34,383	239,578	23,537	2,015	299,513

	<i>Land</i>	<i>Buildings</i>	<i>Plant &amp; equipment</i>	<i>Work in progress</i>	<i>Total</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
<i>Property, Plant and Equipment Reconciliation</i>					
Carrying amount at 1 July 2013	34,383	239,578	23,537	2,015	299,513
Assets reclassified from held for sale	2,855	3,602	488	-	6,945
Acquisition major infrastructure transfers	548	4,451	-	-	4,998
Transfers in from other Queensland Government entities	-	-	2,030	-	2,030
Acquisitions	-	1,507	4,855	2,496	8,858
Disposals	-	(22)	(218)	-	(240)
Transfers out to other Queensland Government entities	(162)	(618)	(10)	(108)	(899)
Transfer between classes	-	(308)	1,024	(716)	-
Impairment gains recognised in operating surplus/(deficit)*	-	40	41	-	81
Net revaluation Increments/(decrements)	(12,818)	42,096	-	-	29,278
Reversals of Impairment gains/(loss) in equity*	(852)	6,192	-	-	5,340
Depreciation		(14,609)	(5,406)	-	(20,015)
Carrying amount at 30 June 2014	23,953	281,908	26,341	3,686	335,889

\* Impairment losses and reversals of impairment losses are shown as separate line items in the Statement of Comprehensive Income.

	Level 2	Level 3	Total
<i>Categorisation of fair values recognised as at 30 June 2014 (refer to note 2 (q))</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Land	23,373	580	23,953
Buildings		281,908	281,908

CQHHS has seven land lots classified as reserve in nature. Reserved land is land dedicated by the Minister for a community purpose. Reserves are not sold and therefore there are no directly observable inputs. This land can only be sold when un-gazetted and converted to freehold by the state. The Queensland property market is deemed the most advantageous market. Property sales and values derived from this market assist the determination of values for reserves. To derive a value for reserved land considering current restrictions and classifications, valuations reference sales of land of a restricted nature, preferably not sales of land reflecting a highest and best use which is unrestricted. Where sales of land with a potential alternate use are used, appropriate allowance is included to reflect the nature of the restrictions on the land. Reserved land has been classified as a level 3 hierarchy for fair value determinations. categorised within the following fair value hierarchy, based on the data and assumptions used in the most recent Reserved lands current use is generally considered to already be used at highest and best use, taking into consideration the tests of physically possible, financially feasible and legally permissible.

All buildings (and land improvements) have historically been valued using depreciated replacement cost methodology and accordingly are assigned a level 3 fair value hierarchy. The majority of buildings controlled by CQHHS reflect the specialised nature of health service buildings and on hospital-site residential facilities. These facilities are considered to already be used at highest and best use, taking into consideration the tests of physically possible, financially feasible and legally permissible. A number of general purpose employee housing controlled by CQHHS at 30 June 2014, would meet the criteria for level 2 in future valuations (ie using observable market data) however as these properties will be transferring to DHPW on 1 July 2014 no valuations were sought in 2014.

	Land	Buildings	Total
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
<i>Level 3 fair value reconciliation (Refer Note 2 (q))</i>			
Carrying amount at 1 July 2013	648	239,578	240,225
Assets reclassified from held for sale	-	3,602	3,602
Acquisition major infrastructure transfers	-	4,451	4,451
Acquisitions	-	1,507	1,507
Disposals	-	(22)	(22)
Transfers out to other Queensland Government entities	-	(618)	(618)
Transfer between classes	-	(308)	(308)
Net revaluation Increments/(decrements)	(68)	42,096	42,028
Reversals of impairment gains/(loss) in equity	-	6,192	6,192
Depreciation	-	(14,609)	(14,609)
Carrying amount at 30 June 2014	580	281,868	282,448

#### *Level 3 significant valuation inputs and relationship to fair value*

As the measurement of quantities is finite for buildings the major variables in determining the valuation are the rates applied to each quantity, locality index and on-costs.

In regard to the sensitivity of valuations to variances in rates, locality index and pricing of preliminaries and builder's margin the following factors may affect the valuation:

- local industry construction volumes/market conditions;
- material supply prices (steel, raw metals, etc);
- exchanges rate fluctuations; and
- enterprise bargaining agreements.

Over the next twelve months RLB do not reasonable foresee any substantial movements in price as construction volumes remain relatively low with no indication of a significantly increased pipeline of new projects. The current RLB tender level index forecasts a modest 2 to 3% increase in construction prices.

## 19. Payables

	2014	2013
	\$'000	\$'000
Trade creditors	14,473	12,847
Accrued health service labour - Department of Health*	16,719	15,196
Other	39	125
	<u>31,231</u>	<u>28,168</u>

\* Refer Note 2 (v)

## 20. Asset revaluation surplus by class

	2014	2013
	\$'000	\$'000
<i>Land</i>		
Balance at the beginning of the financial year	2,494	-
Revaluation increment/(decrement)	(1,642)	1,642
Impairment gain (loss) through equity*	(852)	852
<i>Impairment gain (loss) through equity*</i>	<u>-</u>	<u>2,494</u>
<i>Buildings</i>		
Balance at the beginning of the financial year	15,527	-
Revaluation increment/(decrement)	42,095	21,719
Impairment gains (losses) through equity*	6,192	(6,192)
<i>Balance at the end of the financial year</i>	<u>63,814</u>	<u>15,527</u>
Total	<u>63,814</u>	<u>18,021</u>

The asset revaluation surplus represents the net effect of revaluation movements in assets.

\* CQHHS policy decision to dispose of current aged care facilities resulted in a change in the valuation method applied from depreciated replacement cost to fair value less cost to sell. Subsequent to the signing of the financial statements for 2012-2013 policy advice from the Department of Health, clarified that as the assets are still legally owned by the department, any resultant gains or losses on disposal are borne by the Department. As such, previous losses recorded by CQHHS relating to these assets were reversed in 2013-2014.

## 21. Cash flows

	2014	2013
	\$'000	\$'000
Reconciliation of operating result to net cash flows from operating activities		
<i>Operating Result</i>	(1,991)	18,735
<i>Non-cash movements :</i>		
Depreciation and amortisation	20,015	17,124
Depreciation grant funding	(20,009)	(16,982)
Net (gain)/loss on disposal/revaluation of non-current assets	218	78
Impairment (gain)/loss on plant and equipment	(81)	53
Impairment on receivables	41	
Decrement on land	11,176	
Reversal of impairment loss receivables	-	(873)
<i>Change in assets and liabilities after adjustment for transfers in from restructure*:</i>		
(Increase)/decrease in receivables	(2,017)	10,335
(Increase)/decrease in funding receivables	2,885	(4,162)
(Increase)/decrease in GST receivables	(195)	(792)
(Increase)/decrease in inventories	(192)	(553)
(Increase)/decrease in prepayments	(824)	(128)
Increase/(decrease) in accounts payable	1,603	2,052
Increase/(decrease) in accrued contract labour	1,523	9,538
Increase/(decrease) in accrued employee benefits	(63)	79
Increase/(decrease) in GST payable	22	55
Increase/(decrease) in unearned funding revenue	-	2,472
<i>Total non-cash movements</i>	14,101	15,826
<i>Cash flows from operating activities</i>	12,111	34,561

\* Refer Note 2 (g).

## 22. Non-cash financing and investing activities

Assets and liabilities received or transferred by the Hospital and Health Service are set out in the Statement of Changes in Equity and Note 2 (h).

## 23. Expenditure commitments

	2014	2013
	\$'000	\$'000
<i>(a) Non-cancellable operating leases</i>		
<i>Commitments under operating leases at reporting date are inclusive of anticipated GST and are payable as follows:</i>		
Not later than one year	45	45
Later than one year and not later than five years	92	136
<i>Total</i>	137	181

CQHHS has non-cancellable operating leases relating predominantly to office and residential accommodation. Lease payments are generally fixed, but with escalation clauses on which contingent rentals are determined. No lease arrangements contain restrictions on financing or other leasing activities.



*(b) Capital expenditure commitments*

Material classes of capital expenditure commitments inclusive of anticipated GST, contracted for at reporting date but not recognised in the accounts are payable as follows: 2014 2014 2013

	2014	2014	2013
	\$'000	\$'000	\$'000
	Buildings*	Plant and Equipment	Plant and Equipment
Not later than 1 year	4,957	597	1,424
	4,957	597	1,424

\* Includes \$4.8 million contract commitments for the construction of the helipad and ICU beds at the Rockhampton hospital site.

**24. Contingent assets and liabilities**

*(a) Litigation in progress*

As at 30 June 2014, the following cases were filed in the courts naming the State of Queensland acting through the Central Queensland Hospital and Health Service as defendant:

	2014	2013
	Number of cases	Number of cases
Supreme Court	0	1
Magistrates Court	1	1
Tribunals, commissions and boards	0	1
	1	3

Health litigation is underwritten by the Queensland Government Insurance Fund (QGIF). CQHHS's liability in this area is limited to an excess per insurance event of \$20,000 - refer Note 2(x). As at 30 June 2014, CQHHS has 12 claims (2013: 18) currently managed by QGIF, some of which may never be litigated or result in payments to claims (excluding initial notices under Personal Injuries Proceedings Act). Tribunals, commissions and board figures represent the matters that have been referred to QGIF for management. CQHHS's legal advisers and management believe it would be misleading to estimate the final amounts payable (if any) in respect of the litigation before the courts at this time.

*b) Native Title*

As at 30 June 2014, the Central Queensland Hospital and Health Services does not have legal title to properties under its control, refer Note 2 (o). The Department of Health remains the legal owner of health service properties. Currently two of these properties are subject to a Deed of Grant in Trust (land is held by traditional owners) and recorded at nominal value.

## 25. Right of private practice

Under the right of private practice scheme, Senior Medical Officers (SMOs) employed in the public health system are permitted to treat individuals who elect to be treated as private patients. In order to do so, the SMOs receive a private practice allowance and in return assign any private practice revenue to the Hospital (Option A). A variation of this model allows the SMOs to pay a facility charge and administration fee to the Hospital and to retain a proportion of the private practice revenue (Option B). The remaining revenue is deposited into a trust account to fund research and education of all staff. Receipts and payments relating to right of private practice (Option A & B) during the financial year were as follows:

	2014	2013
	\$'000	\$'000
<i>Receipts*</i>		
Billings - (Doctors and Visiting Medical Officers)	4,176	2,786
<i>Total receipts</i>	4,176	2,786
<i>Payments*</i>		
Payments to Doctors	7,589	6,577
Hospital and Health Service recoverable administrative costs	129	90
Hospital and Health Service education/ travel fund	68	54
<i>Total payments</i>	7,786	6,721
Closing balance of bank account, under a trust fund arrangement not yet 17 37 disbursed, and not restricted cash.	17	37

## 26. Fiduciary trust transactions and balances

CQHHS acts in a custodial role in respect of these transactions and balances. As such, they are not recognised in the financial statements, but are disclosed below for information purposes. The activities of trust accounts are audited by the Queensland Audit Office (QAO) on an annual basis. The fee for this service is incorporated in the total fee charged by QAO for the full audit of the Annual Financial Report.

	2014	2013
	\$'000	\$'000
<i>Patient Trust receipts and payments</i>		
<i>Receipts</i>		
Patient trust receipts	4,400	4,338
<i>Total receipts</i>	4,400	4,338
<i>Payments</i>		
Patient trust related payments	4,311	4,435
<i>Total payments</i>	4,311	4,435
Increase/ in net patient trust assets	89	(97)
Patient trust assets opening balance 1 July 2013	910	1,007
	999	910
<i>Patient trust assets</i>		
<i>Current assets</i>		
Cash at bank and on hand	625	537
Patient trust and refundable deposits	374	373
<i>Total current assets</i>	999	910

## 27. Financial Instruments

### a) Categorisation of financial instruments

CQHHS has the following categories of financial assets and financial liabilities:

Category	Note	2014 \$'000	2013 \$'000
<i>Financial assets</i>			
Cash and cash equivalents	13	48,429	39,645
Receivables	14	8,343	9,080
<b>Total</b>		<b>56,771</b>	<b>48,725</b>
<i>Financial liabilities</i>			
Financial liabilities measured at amortised cost:			
Payables	19	31,231	28,047
<b>Total</b>		<b>31,231</b>	<b>28,047</b>

### (b) Financial risk management

CQHHS's activities expose it to a variety of financial risks - credit risk, liquidity risk and market risk. Financial risk management is implemented pursuant to Government and CQHHS's policy. These policies focus on the unpredictability of financial markets and seek to minimise potential adverse effects on the financial performance of CQHHS.

CQHHS measures risk exposure using a variety of methods as follows:

Risk Exposure	Measurement method
Credit risk	Ageing analysis, cash inflows at risk
Liquidity risk	Monitoring of cash flows by active management of accrual accounts
Market risk	Interest rate sensitivity analysis

### (c) Credit risk exposure

Credit risk is the potential for financial loss arising from a counterparty defaulting on its obligations. The maximum exposure to credit risk at balance date is equal to the gross carrying amount of the financial asset, inclusive of any allowance for impairment. The carrying amount of receivables represents the maximum exposure to credit risk. As such, receivables are not included in the disclosure below. Refer Note 13 for further information.

Credit risk is considered minimal given all CQHHS deposits are held by the State through Queensland Treasury Corporation.

Maximum exposure to credit risk	Note	2014 \$'000	2013 \$'000
Cash	13	48,429	39,645

No collateral is held as security and no credit enhancements relate to financial assets held by CQHHS. No financial assets and financial liabilities have been offset and presented net in the Statement of Financial Position.

CQHHS manages credit risk through the use of a credit management strategy. This strategy aims to reduce the exposure to credit default by ensuring that the CQHHS invests in secure assets and monitors all funds owed on a timely Throughout the year, CQHHS assesses whether there is objective evidence that a financial asset or group of financial assets is impaired. Objective evidence includes financial difficulties of the debtor, changes in debtor credit ratings and current outstanding accounts over 120 days. The allowance for impairment reflects CQHHS's assessment of the credit risk associated with receivables balances and is determined based on historical rates of bad debts (by category) over the past three years and management judgement.

The allowance for impairment reflects the occurrence of loss events. If no loss events have arisen in respect of a particular debtor, or group of debtors, no allowance for impairment is made in respect of that debt/group of debtors. If CQHHS determines that an amount owing by such a debtor does become uncollectible (after appropriate range of debt recovery actions), that amount is recognised as a bad debt expense and written-off directly against receivables. In other cases where a debt becomes uncollectible but the uncollectible amounts exceeds the amount already allowed for impairment of that debt, the excess is recognised directly as a bad debt expense and written-off directly against receivables. Impairment loss expense for the current year regarding receivables is \$163 thousand (2013: \$167 thousand).

Ageing of past due but not impaired as well as impaired financial assets are disclosed in the following tables:

*Financial assets past due but not impaired 2013*

	Not overdue \$'000	Less than 30 days	Overdue \$'000			Total
			30-60 days	61-90 days	More than 90 days	
Receivables	6,531	905	648	379	616	9,080
<b>Total</b>	<b>6,531</b>	<b>905</b>	<b>648</b>	<b>379</b>	<b>616</b>	<b>9,080</b>

*Financial assets past due but not impaired 2014*

	Not overdue \$'000	Less than 30 days	Overdue \$'000			Total
			30-60 days	61-90 days	More than 90 days	
Receivables	4,714	1,736	1,019	346	528	8,343
<b>Total</b>	<b>4,714</b>	<b>1,736</b>	<b>1,019</b>	<b>346</b>	<b>528</b>	<b>8,343</b>

*Individually impaired financial assets 2013\**

	Overdue \$'000				Total
	Less than 30 days	30-60 days	61-90 days	More than 90 days	
Receivables (gross)	9	6	1	68	84
Allowance for impairment	(9)	(6)	(1)	(68)	(84)
<b>Carrying amount</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

*Individually impaired financial assets 2014\**

	Overdue \$'000				Total
	Less than 30 days	30-60 days	61-90 days	More than 90 days	
Receivables (gross)	27	9	2	95	133
Allowance for impairment	(27)	(9)	(2)	(95)	(133)
<b>Carrying amount</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

\* This represents individual debts impaired. In addition, patient debtors are impaired on a historical percentage basis. These general impairments are not included in the figures above.

*(d) Liquidity risk*

Liquidity risk is the risk that CQHHS will not have the resources required at a particular time to meet its obligations to settle its financial liabilities.

CQHHS is exposed to liquidity risk through its trading in the normal course of business and aims to reduce the exposure to liquidity risk by ensuring that sufficient funds are available to meet employee and supplier obligations at all times. An approved debt facility of \$4.5 million under Whole-of-Government banking arrangements to manage any short term cash shortfalls has been established. No funds had been withdrawn against this debt facility as at 30 June 2014.

All financial liabilities are current in nature and will be due and payable within twelve months. As such no discounting of cashflows has been made to these liabilities in the Statement of Financial Position.

*(e) Market risk*

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises: foreign exchange risk, interest rate risk, and other price risk.

CQHHS does not trade in foreign currency and is not materially exposed to commodity price changes.

CQHHS has interest rate exposure on the 24 hour call deposits, however there is no risk on its cash deposits. The HHS does not undertake any hedging in relation to interest rate risk.

*(f) Interest rate sensitivity analysis*

Changes in interest rate have a minimal effect on the operating result of CQHHS. This is demonstrated in the interest rate sensitivity analysis below:

2014 Interest rate risk					
Financial instrument	Carrying amount	-1%		1%	
		Profit	Equity	Profit	Equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents	3,583	(36)	(36)	36	36
Potential impact		(36)	(36)	36	36

2013 Interest rate risk					
Financial instrument	Carrying amount	-1%		1%	
		Profit	Equity	Profit	Equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents	4,119	(41)	(41)	41	41
Potential impact		(41)	(41)	41	41

With all other variables held constant, CQHHS would have a surplus and equity increase/(decrease) of \$36,000 (2013: \$41,000).

*(g) Fair value*

CQHHS does not recognise any financial assets or liabilities at fair value. The fair value of trade receivables and payables is assumed to approximate the value of the original transaction, less any allowance for impairment.

## 28. Key executive management personnel and remuneration

### (a) Key executive management personnel

The following details for key executive management personnel include those positions that had authority and responsibility for planning, directing and controlling the activities of the health service during 2013-2014. Further information on these positions can be found in the body of the Annual Report under the section relating to Executive Management.

Position	Responsibilities	Current Incumbents	
		<i>Contract classification and appointment authority</i>	<i>Date appointed to position (date resigned from position)</i>
Health Service Chief Executive	Responsible for the overall leadership and management of the Central Queensland Hospital and Health Service to ensure that the health service meets its strategic and operational objectives.	s24 Appointed by Board under Hospital and Health Board Act 2011 (Section 7 (3)).	18 November 2013
Acting Health Service Chief Executive			1 July to 24 November 2013
Chief Operations Officer	Responsible for strategic direction, and operational functions for CQHHS clinical operations.	HES 2 Appointed by Chief Executive (CE) under Hospital and Health Board (HHB) Act 2011	Resigned 4 April 2014
Acting Chief Operations Officer			1 July to 28 November 2013 (Temporary Assignment)
Chief Finance Officer	Responsible for management and oversight of the CQHHS finance framework including financial accounting processes, budget and revenue systems, activity measurement and reporting, performance management frameworks and financial-corporate governance systems.	HES 2 Appointed by CE under HHB Act 2011	1 July 2012
Acting Chief Finance Officer			1 July to 25 November 2013 (Temporary Assignment)
Executive Director, Medical Services	Responsible for strategic and professional responsibility for CQHHS medical workforce, and clinical governance.	MMOI1-MMOI2 Appointed by CE under HHB Act 2011	27 May 2013
Acting Executive Director, Medical Services			1 July to 16 May 2014 (Temporary Assignment)
			5 May to 1 August 2014 (Temporary Assignment)
District Director, Nursing	Responsible for strategic and professional leadership of nursing workforce .	NRG11 Appointed by CE under HHB Act 2011	Resigned 13 October 2013
District Director, Nursing and Midwifery			21 October 2013
Executive Director, People and Culture	Responsible for provision of leadership and oversight of human resource, occupational health and safety functions, Indigenous training and development, and cultural awareness programs for the Health Service.	HES 2 Appointed by CE under HHB Act 2011 - temporary agency contract	Resigned 20 January 2014
Acting Executive Director, People and Culture			1 July to 17 November 2014 (Temporary Assignment)
Acting Director, Workforce			18 November to 30 March 2014 (Temporary Assignment)
Acting Executive Director, Workforce			31 March to 30 June 2014 (Temporary Assignment)

Position	Responsibilities	Current Incumbents	
		<i>Contract classification and appointment authority</i>	<i>Date appointed to position (date resigned from position)</i>
Acting Director, Infrastructure & Support.	Responsible for management of corporate service functions including capital works projects, asset management, legal issues, contract management and nonfinancial-corporate governance systems.	DSO1 Appointed by CE under HHB Act 2011	Resigned 24 August 2013 25 August to 17 November 2014 (Temporary Assignment) 24 November to 30 June 2014 (Temporary Assignment)
Acting Executive Director, Quality & Safety	Responsible for the leadership, management and coordination of the CQHHS Quality and Safety Division.	HES 2 Appointed by CE under HHB Act 2011	13 January to 30 June 2014 (Temporary Assignment)
Acting Executive Director, Rockhampton Hospital	Responsible for the leadership, management and coordination of the Rockhampton Hospital business unit.	HES 2 Appointed by CE under HHB Act 2011 - temporary agency contract	31 March to 30 June 2014 (Temporary Assignment)
Director Mental Health, Alcohol and Other Drug Services	Responsible for the leadership, management and coordination of the Mental Health Services business unit.	DSO2 Appointed by CE under HHB Act 2011	1 July 2012
Executive Director Rural Health Services	Responsible for the leadership, management and coordination of the Rural Health Services business unit.	HES 2 Appointed by CE under HHB Act 2011	20 September 2012
Executive Director Sub-Acute and Community	Responsible for the leadership, management and coordination of the Sub-Acute and Community Services business unit.	HES 2 Appointed by CE under HHB Act 2011	1 July 2013

#### (b) Remuneration

Section 74 of the *Hospital and Health Board Act 2011* provides the contract of employment for health executive staff must state the term of employment, the person's functions and any performance criteria as well as the person's classification level and remuneration package. Section 76 of the Act provides the Chief Executive authority to fix the remuneration packages for health executives, classification levels and terms and conditions having regard to remuneration packages for public sector employees in Queensland or other States and remuneration arrangements for employees employed privately in Queensland.

Remuneration policy for the Service's key executive management personnel is set by direct engagement common law employment contracts. The remuneration and other terms of employment for the key executive management personnel are also addressed by these common law employment contracts. The contracts provide for other benefits including motor vehicles and expense payments such as rental or loan repayments.

Remuneration packages for key executive management personnel comprise the following components:

- Short-term employee expenses include:
  - salaries, allowances and leave entitlements earned and expensed for the entire year or for that part of the year during which the employee occupied the specified position.
  - Non-monetary benefits – consisting of provision of vehicle and expense payments together with fringe benefits tax applicable to the benefit.
- Long term employee expenses include long service leave earned.
- Post employment expenses includes expensed in respect of employer superannuation obligations.
- Termination benefits are not provided for within individual contracts of employment. Contracts of employment provide only for notice periods or payment in lieu on termination, regardless of the reason for termination.
- Performance bonuses are not paid under the contracts in place.

Total fixed remuneration is calculated on a 'total cost' basis and includes the base and non-monetary benefits, long term employee benefits and post employment benefits.



1 July 2013 - 30 June 2014

Position (date resigned if applicable)	Short Term Employee Expenses		Long Term Employee Expenses	Post Emp. Expenses	Termination Benefits	Total Expenses
	Monetary Expenses	Non-Monetary Benefits				
	\$'000	\$'000				
Health Service Chief Executive (18 Nov to 30 June 14)	237	22	5	17	0	281
Acting Health Service Chief Executive (1 July to 24 Nov 2013)	79	7	2	9	0	97
Chief Operations Officer (25 Nov resigned 4 April 2014)	244	6	1	8	227	486
Acting Chief Operations Officer (1 July to 28 Nov 2013)	83	16	2	7	0	108
Chief Finance Officer - (26 Nov to 30 June 2014)	105	23	2	10	0	140
Acting Chief Finance Officer (1 July to 25 Nov 2013)	79	0	1	7	0	87
Acting Executive Director, Medical Services (1 July to 16 May 2014)	365	36	0	0	0	401
Acting Executive Director, Medical Services (5 May to 30 June 2014)	57	17	1	4	0	79
Executive Director/Director Medical Services Gladstone Hospital	462	4	5	32	0	503
Acting Executive Director Quality and Safety (13 Jan to 30 June 2014)	89	32	4	9	0	134
District Director of Nursing and Midwifery (21 Oct to 30 June 2014)	145	0	3	11	0	159
District Director of Nursing (1 July resigned 13 Oct 2013)	48	22	1	6	7	84
Executive Director People and Culture (1 July resigned 20 Jan 2014)	115	0	2	10	20	147
A/Executive Director People and Culture (1 July to 17 Nov 2013)	56	0	1	6	0	63
Acting Director Workforce (18 Nov to 30 Mar 2014)	50	0	1	5	0	56
Acting Executive Director Workforce (31 Mar to 30 June 2014)	71	18	0	0	0	89
Acting Director Infrastructure and Support resigned 24 Aug 2013	36	0	0	3	181	220
Acting Director Infrastructure and Support (25 Aug to 17 Nov 2013)	37	22	1	3	0	63
Acting Director Infrastructure and Support (24 Nov to 30 Jun 2014)	82	0	2	9	0	93
Acting Executive Director, Rockhampton Hospital (31 Mar to 30 June 2014)	58	17	0	0	0	75
Director Mental Health, Alcohol and Other Drug Services	141	0	3	15	0	159
Executive Director Rural Health Services	189	0	4	18	0	211
Executive Director Sub-Acute and Community	168	10	4	18	0	200

1 July 2012 - 30 June 2013

Position (date resigned if applicable)	Short Term Employee Expenses		Long Term Employee Expenses	Post Emp. Expenses	Termination Benefits	Total Expenses
	Monetary Expenses	Non- Monetary Benefits				
	\$'000	\$'000				
Health Service Chief Executive - resigned 30 June 2013	207	24	5	20	127	382
Chief Operations Officer	158	22	3	18	-	200
Chief Finance Officer	146	18	3	15	-	182
Executive Director, Medical Services resigned 2 June 2013	554	-	-	-	-	554
District Director, Nursing (29 Apr - 30 June 2013)	18	-	-	2	-	21
District Director, Nursing (26 Nov - 28 April 2013)	70	17	2	7	-	96
District Director, Nursing (1 July - 25 Nov 2012)	78	-	2	8	-	87
Executive Director, People and Culture	109	17	3	13	-	141
A/Executive Director, People and Culture (6 Mar - 30 June 2013)	40	16	1	4	-	61
A/Executive Director, Corporate Services	114	17	3	15	-	148

*(c) Board remuneration*

The Central Queensland Hospital and Health Service is independently and locally controlled by the Hospital and Health Board (Board). The Board appoints the Health Service Chief Executive and exercises significant responsibilities at a local level, including controlling (a) the financial management of the Service and the management of the Service's land and buildings (section 7 Hospital and Health Board Act 2011).

Board member	Position	Date of appointment
Roy (Charles) Ware	Board member/Chairperson	29 June 2012 - 17 May 2016
Bronwyn Christensen	Board member	29 June 2012 - 17 May 2017
Kurt Heidecker	Board member	29 June 2012 - 17 May 2017
Leone Hinton	Board member	29 June 2012 - 17 May 2016
Francis Houlihan	Board member	9 November 2012 - 17 May 2016
Dr David Austin*	Deputy Chair	29 June 2012 - 17 May 2016
Sandra Corfield	Board member	18 May 2013 - 17 May 2014
Elizabeth Baker	Board member	18 May 2013 - 17 May 2017
Karen Smith*	Board member	18 May 2013 - 17 May 2017
Graeme Kanofski	Board member	18 May 2013 - 17 May 2017

Remuneration paid or owing to board members during 2012-2013 was as follows:

<i>Board Member</i>	<i>Short Term Employee Expenses</i>		<i>Post Emp. Expenses</i>	<i>Total Expenses</i>
	<i>Monetary Expenses</i>	<i>Non-Monetary Benefits</i>		
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Roy (Charles) Ware	55	-	4	59
Robert Miles	50	-	4	54
Bronwyn Christensen	32	-	2	34
Kurt Heidecker	31	-	1	32
Leone Hinton	29	-	3	32
Francis Houlihan	18	-	2	20
Sandra Corfield	3	-	-	3
Elizabeth Baker	2	-	-	2
Graeme Kanofski	3	-	-	3

Remuneration paid or owing to board members during 2013-2014 was as follows:

<i>Board Member</i>	<i>Short Term Employee Expenses</i>		<i>Post Emp. Expenses</i>	<i>Total Expenses</i>
	<i>Monetary Expenses</i>	<i>Non-Monetary Benefits</i>		
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Roy (Charles) Ware	72	-	6	78
Bronwyn Christensen	33	-	3	36
Kurt Heidecker	36	-	3	38
Leone Hinton	32	-	3	35
Francis Houlihan	33	-	3	36
Sandra Corfield	27	-	3	30
Elizabeth Baker	34	-	3	37
Graeme Kanofski	32	-	3	35

\*Board members who are employed by either the HHS or the Department of Health are not paid board fees.

### 7.2.6. Certificate of Central Queensland Hospital and Health Service

These general purpose financial statements have been prepared pursuant to section 62(1) of the *Financial Accountability Act 2009* (the Act), relevant sections of the *Financial and Performance Management Standard 2009* and other prescribed requirements. In accordance with section 62(1)(b) of the Act we certify that in our opinion:

- a. the prescribed requirements for establishing and keeping the accounts have been complied with in all material respects; and
- b. the statements have been drawn up to present a true and fair view, in accordance with prescribed accounting standards, of the transactions of Central Queensland Hospital and Health Service for the financial year ended 30 June 2014 and of the financial position of the Hospital and Health Service at the end of that year.
- c. these assertions are based on an appropriate system of internal controls and risk management processes being effective, in all material respects, with respect to financial reporting throughout the reporting period.



Charles Ware  
Chairperson, BA, LLB (Hons)  
MBus, LLM

Chair, CQHH Board  
22/8/14



Len Richards

Chief Executive Officer  
22/8/14

Nik Fokas  
Member of Institute of Public  
Accountants

Chief Finance Officer  
22/8/14

## INDEPENDENT AUDITOR'S REPORT

To the Board of Central Queensland Hospital and Health Service

### Report on the Financial Report

I have audited the accompanying financial report of Central Queensland Hospital and Health Service, which comprises the statement of financial position as at 30 June 2014, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and certificates given by the Chairperson, Chief Executive Officer and Chief Finance Officer.

#### *The Board's Responsibility for the Financial Report*

The Board is responsible for the preparation of the financial report that gives a true and fair view in accordance with prescribed accounting requirements identified in the *Financial Accountability Act 2009* and the *Financial and Performance Management Standard 2009*, including compliance with Australian Accounting Standards. The Board's responsibility also includes such internal control as the Board determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

My responsibility is to express an opinion on the financial report based on the audit. The audit was conducted in accordance with the *Auditor-General of Queensland Auditing Standards*, which incorporate the Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit is planned and performed to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control, other than in expressing an opinion on compliance with prescribed requirements. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report including any mandatory financial reporting requirements approved by the Treasurer for application in Queensland.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### *Independence*

The *Auditor-General Act 2009* promotes the independence of the Auditor-General and all authorised auditors. The Auditor-General is the auditor of all Queensland public sector entities and can be removed only by Parliament.

The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

#### *Opinion*

In accordance with s.40 of the *Auditor-General Act 2009* –

- (a) I have received all the information and explanations which I have required; and
- (b) in my opinion –
  - (i) the prescribed requirements in relation to the establishment and keeping of accounts have been complied with in all material respects; and
  - (ii) the financial report presents a true and fair view, in accordance with the prescribed accounting standards, of the transactions of the Central Queensland Hospital and Health Service for the financial year 1 July 2013 to 30 June 2014 and of the financial position as at the end of that year.

#### **Other Matters - Electronic Presentation of the Audited Financial Report**

Those viewing an electronic presentation of these financial statements should note that audit does not provide assurance on the integrity of the information presented electronically and does not provide an opinion on any information which may be hyperlinked to or from the financial statements. If users of the financial statements are concerned with the inherent risks arising from electronic presentation of information, they are advised to refer to the printed copy of the audited financial statements to confirm the accuracy of this electronically presented information.



B R Steel CPA  
(as Delegate of the Auditor-General of Queensland)



Queensland Audit Office  
Brisbane