

## Contents

<b>Director-General's foreword</b> .....	<b>5</b>
<b>Achievement highlights</b> .....	<b>6</b>
<b>About the department</b> .....	<b>10</b>
<b>Delivering for the community</b> .....	<b>14</b>
<b>Program highlights Part A</b> .....	<b>15</b>
1. Create an attractive investment environment .....	<b>16</b>
2. Facilitate a pipeline of strategic projects .....	<b>20</b>
3. Advance regional communities.....	<b>26</b>
4. Lead strategic development of priority industries.....	<b>36</b>
<b>Program highlights Part B</b> .....	<b>47</b>
1. Economic, social and environmental benefits for Queenslanders .....	<b>48</b>
2. Resilient, strong and sustainable rural and remote communities .....	<b>51</b>
3. Greater liveability and connectedness in coastal and hinterland communities.....	<b>52</b>
4. Prosperous and vibrant cities and urban places .....	<b>55</b>
<b>Financial performance</b> .....	<b>58</b>
<b>Department structure</b> .....	<b>62</b>
<b>Governance and executive</b> .....	<b>64</b>
<b>Governance framework</b> .....	<b>66</b>
<b>Corporate services</b> .....	<b>71</b>
<b>Our workforce</b> .....	<b>75</b>
<b>Financial statements</b> .....	<b>81</b>
<b>Appendix 1 – Legislation administered by the department</b> .....	<b>122</b>
<b>Appendix 2 – Progress against service standards</b> .....	<b>123</b>
<b>Appendix 3 – Our contacts</b> .....	<b>134</b>
<b>Appendix 4 – Compliance checklist</b> .....	<b>135</b>
<b>Abbreviations</b> .....	<b>137</b>
<b>Glossary</b> .....	<b>139</b>

## Director-General's foreword

As Director-General for the Department of State Development, Manufacturing, Infrastructure and Planning, it is with great pleasure that I present the 2017–2018 Annual Report.

The past year has been one of significant change and positive development for the department. On 12 December 2017 the Hon. Anastacia Palaszczuk MP, Premier of Queensland, announced that the former Department of State Development would merge with several core functions from the Department of Infrastructure, Local Government and Planning. These included Planning, Infrastructure Policy and Planning, Economic Development Queensland and the Office of the Queensland Government Architect, along with a liaison point for South Bank Corporation. The Market-Led Proposals division, formerly from Queensland Treasury, was also integrated into the new department.

Machinery of Government changes also saw the transfer of two former departmental business units to other departments. The Special Projects Unit moved to the Department of Innovation, Tourism Industry Development and the Commonwealth Games, while Priority Ports transferred to the Department of Transport and Main Roads.

During the reporting year there was a change of ministerial responsibilities, with the Hon. Cameron Dick MP appointed as Minister for the new-look department on 12 December 2017.

These changes have provided the department with an exciting opportunity to develop and drive the medium to long-term economic strategy for Queensland. More importantly, they strengthen our capacity to deliver on the department's new vision for a thriving and inclusive Queensland, where the economy, industry and communities prosper.

An inclusive Queensland is one where economic prosperity is shared across regions and communities. The concept of inclusive economic growth is one the government, and importantly the Minister, has strongly committed to deliver.

The department's newly released strategic plan ensures that we are focused on delivering this vision and provides the foundation for our work ahead. Moving forward, it is our job, as a lead economic agency, to create an environment that enables all of Queensland to thrive and prosper.

**Rachel Hunter**  
**Director-General**

